



A Comprehensive Look at Aquatics in Gahanna

August 2014

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INTRODUCTORY SECTION

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CITY OF GAHANNA

A Comprehensive Look at Aquatics in Gahanna

August 2014

Purpose of this Document

The City of Gahanna currently owns and operates two outdoor Aquatics Facilities:

Hunters Ridge Pool, 341 Harrow Boulevard, Gahanna, Ohio 43230

Gahanna Swimming Pool, 148 Parkland Drive, Gahanna, Ohio 43230

The intent of this document is to provide background information including:

- History of aquatics in Gahanna
- Financial picture of Gahanna's Recreation Division, including aquatics operations
- Parks & Recreation Department projected operations as aligning with the City's Five Year Sustainable Operating Model
- Projection of aquatics operations given four operating scenarios
 - A. Operate under current model (contracting) and replacing GSP front pool floor & pool deck at end of 2015
 - B. Close operations and mothball sites (mow and treat turf; keep areas locked up)
 - C. Close operations and convert to open park space
 - D. Lease sites to external entity to minimize City's expense, repairing basic needs now but with no future investment in future pool repairs (This hypothetical scenario is represented assuming a lessee could be secured; however, the potential capital investment has deterred interested parties thus far.)
- Comparative information regarding regional aquatic facilities
- Summary of proposals received from Spring 2014 Request for Proposals regarding lifeguard, water management, and concession operations with pricing information for 2015
- Answer common questions regarding Gahanna's aquatic facilities

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SECTION 1: HISTORY

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Section 1: History

History of Aquatic Facilities & The City of Gahanna's Involvement

This section provides a summary of aquatic facilities in Gahanna and the City's involvement in these sites. Information was obtained through public records searches and a strong effort to be complete in scope was made; however, some information is missing.

- Gahanna's largest outdoor swimming pool, the Gahanna Swim Club, was built in the 1960's by Jefferson Local School District Recreation Council, a community coalition effort of City, School and Township residents.
- In 1973 repairs and updates are made to the Gahanna Swim Club's front pool and a back pool is planned.
- In 1980 extensive repairs were made to Gahanna Swim Club's back pool.
- In the 1980's the Hunters Ridge Pool was first built as a part of the residential subdivision. The pool was set up to be operated by the Hunters Ridge Recreation Association. The HRRA managed both the aquatic center and the other dedicated parcel now known as Fleet Run Reserve.
- On February 15, 1983 The City of Gahanna's Resolution 1-83 passed concerning the Gahanna-Jefferson Joint Recreation District was passed. The City of Gahanna and GJSD supported recreation district would have been composed of Gahanna-Jefferson School District, Jefferson Township, and the City of Gahanna; however, Jefferson Township elected not to participate in the funding of the Joint Recreation District and the Resolution was repealed by City Council later that year.
- Between 1990 and 1992, the back pool was replaced by a new pool with 50 meter lanes.
- Over the next several decades, the City of Gahanna helped support the private operations across Gahanna
 - At the Gahanna Swimming Club the City helped the Jefferson Local School District Recreation Council over the years by mowing, signing loan notes, and leasing and purchasing easements at the site.
 - The City of Gahanna annually leased 10+ acres of land from the Gahanna Swimming Pool board to be used as recreation soccer fields by the GSA.
 - In 2001, the GSP Board sold the 10+ acres of land to St. Mathews. The City of Gahanna purchased an easement adjacent to the Big Walnut Creek from the GSP board for \$33,000. The easement was needed for future trail construction.
 - A second easement executed later in 2001 between the City and St. Matthew provided for land for future trail construction in exchange for field maintenance in perpetuity.
 - The Hunters Ridge Pool re-development was made possible by the City co-signing a loan for the neighborhood association in 1997.
 - Foxboro's swimming pool was supported by maintaining and improving lands surrounding the site. The City of Gahanna eventually obtained sections of the neighboring land for storm water purposes.
 - The YMCA was developed with more than two million dollars in support contributed by the City,
- After several years of paying the majority of mortgage payments towards the note co-signed by the City, the City of Gahanna assumed management of the operations and ownership of the site.

- 2002 - The City of Gahanna pays the balance of the \$700,000 note owed to National City Bank of Columbus by the City of Gahanna and the Hunters Ridge Recreation Association and in 2003 begins operating the site
- 2003 – The Gahanna Swim Club obtains financing to re-build the back pool and expands to include additional lap lanes and 18’ slide.
- 2008 - City of Gahanna is asked to assume the ownership of the Gahanna Swim Club. Facing a looming balloon mortgage payment and back taxes the Swim Club requested the City assume ownership, pay the debt, and allow the board to participate going forward as an advisory board.
- City purchases Gahanna Swim Club site from the Jefferson Local School District Recreation Council for the cost of the balance due on the loan and back sales taxes due to the State, totaling \$645,000. Given the property’s location, direction provided by the master plan, and consideration of capital investments needed; the City was hesitant but chose to move forward with the purchase. The Council and Mayor hoped that a solution to providing sustainable aquatic operations would be found going forward.
- 2011 – Mayor presents to Council the budget projections and outline the necessity to address the expenses associated with the 2011 City wide service levels as they are not sustainable with the City’s forecasted revenues.

A listing of ordinance information searchable online and copies of non-searchable ordinances and resolutions related to this information follow in this section.

Council Meeting Minutes and News Paper Clippings relating to this history are found in Appendix D and Appendix E, respectively.

Relative Ordinance and Resolution Information

Relative Ordinance Information outlines Ordinances regarding The City of Gahanna's involvement with the Gahanna Swimming Pool, Foxboro Pool and Hunters Ridge Pool from 1990 to present. The online link for each Ordinance file is listed below the date and summary, except when noted.

2/1983 – Resolution 1-83 passed (and later repealed) to establishing Joint Recreation District

On February 15, 1983 The City of Gahanna's Resolution 1-83 passed concerning the Gahanna-Jefferson Joint Recreation District was passed. The Recreation District would have been composed of Gahanna-Jefferson School District, Jefferson Township, and the City of Gahanna; however, Jefferson Township elected not to participate in the funding of the Joint Recreation District and the Resolution was repealed later that year. *The file is not searchable online – Copies of resolution, repealed resolution, and supporting documents are in Appendix A2*

5/1990 – Ordinance passed To AUTHORIZE THE MAYOR TO ENTER INTO GUARANTY AGREEMENT WITH BANK ONE OF COLUMBUS TO GUARANTEE PAYMENT OF AN \$80,000 NOTE BY JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL; AND TO DECLARE AN EMERGENCY

This file is not searchable online – ordinance copy is in Appendix A3

2/1997 – Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO GUARANTY AGREEMENT WITH NATIONAL CITY BANK OF COLUMBUS TO GUARANTY PAYMENT OF A \$700,000 NOTE BY HUNTER'S RIDGE RECREATION ASSOCIATION

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=685353&GUID=25957F1C-699C-4C01-B9ED-EBF6F3A5DC23&Options=ID|Text|&Search=pool&FullText=1>

8/1997 - Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO LEASE AGREEMENT WITH JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL FOR ONE YEAR; AND TO DECLARE AN EMERGENCY

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=685510&GUID=8582D8B1-4A86-4C98-952C-7AA1248D5048&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

3/1998 – Ordinance passed TO AUTHORIZE THE ACTING DIRECTOR OF PUBLIC SERVICE TO AWARD AND THE MAYOR TO ENTER INTO CONTRACT WITH BUCKEYE PAVING CO. FOR THE FOXBORO POOL WALKWAYS, IMPROVEMENT NO. 698

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=685705&GUID=E757BA18-D4A0-427B-B14D-E4DBE051F079&Options=ID|Text|&Search=pool>

8/1998 - Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO LEASE AGREEMENT WITH JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL FOR ONE YEAR; AND TO DECLARE AN EMERGENCY

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=685951&GUID=34FAF4DD-2266-4B74-9150-CB2E251B6503&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

9/1998 - Ordinance passed TO ACCEPT DEED OF EASEMENT IN THE AREA OF FRIENDSHIP PARK FOR ROADWAY PURPOSES FOR INGRESS AND EGRESS TO A SEWER PUMPING STATION; FROM THE JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL.

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=685953&GUID=854DFE87-C5EF-48A2-AEE1-23841B566656&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

3/1999 – Ordinance passed TO ACCEPT A DEED OF EASEMENT FROM BARBARA H. COONS TO BE USED AS A PEDESTRIAN WALKWAY, BIKEWAY, AND MAINTENANCE ACCESS FOR THE FOXBORO POOL.

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=686188&GUID=CA4A80AE-2506-4234-835C-6C632DAF90EA&Options=ID|Text|&Search=pool>

4/1999 - Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO LEASE AGREEMENT WITH JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL FOR ONE YEAR; AND TO DECLARE AN EMERGENCY.

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=686199&GUID=9EF45C27-9EA0-4975-B964-FEB02246A774&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

11/1999 – Ordinance passed TO ACCEPT GENERAL WARRANTY DEED FROM FOXBORO RECREATION PARK ASSOCIATION, FOR 1.827 ACRES IN ORDER TO MAINTAIN AND IMPROVE PATHS AND SIDEWALKS TO THE FOXBORO POOL.

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=686430&GUID=3B260AA8-282F-4ED8-97ED-F7C0F37131FA&Options=ID|Text|&Search=FOXBORO+RECREATION+PARK+ASSOCIATION>

4/2000 - Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO LEASE AGREEMENT WITH JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL FOR ONE YEAR; AND TO DECLARE AN EMERGENCY (lease value of \$6,200)

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=685292&GUID=2FA5987B-B229-4EC1-98A7-4E26BE775C0D&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

5/2001 – Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO PURCHASE AGREEMENT WITH JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL; TO SUPPLEMENTALLY APPROPRIATE \$33,000 (for easement)

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=686968&GUID=AA4B6468-33D0-4767-9AB4-BBB30D87DA47&Options=ID|Text|&Search=pool>

11/2001 – Ordinance passed TO AUTHORIZE THE MAYOR TO EXECUTE CROSS ACCESS EASEMENT WITH THE MOST REVEREND JAMES A GRIFFIN, BISHOP OF COLUMBUS FOR THE ST. MATTHEW ATHLETIC FIELDS LOCATED ADJACENT TO BIG WALNUT CREEK AND THE GAHANNA JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL PROPERTY ON PARKLAND DRIVE

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=687184&GUID=F1AEBF13-1B9B-4B9A-A551-086F56374023&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

4/2002 – Ordinance passed TO ACCEPT GENERAL WARRANTY DEED FROM THE JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL 2.618 ACRES ALONG BIG WALNUT CREEK WITH ACCESS FROM PARKLAND DRIVE

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=687334&GUID=321DB276-736D-4F0B-B4F1-1F02BECB42F0&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

12/2002 – Ordinance passed for Supplemental Appropriation – Hunters Ridge Pool

WHEREAS, the City entered into Guaranty Agreement with National City Bank of Columbus to guaranty payment of a \$700,000 note by Hunters Ridge Recreation Association to be used to construct a swimming pool; and WHEREAS, the City has been making the monthly payments for the Hunters Ridge Pool for several years; and WHEREAS, the Director of Finance has recommended that we pay the note off; NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF GAHANNA, STATE OF OHIO: Section 1. That funding in the amount of SIX HUNDRED FORTY NINE THOUSAND FIVE HUNDRED EIGHTY FOUR DOLLARS (\$649,584) is hereby supplementally appropriated from the unencumbered, unappropriated balance of the General Fund to Account No. 101.432.5511, Recreation Capital

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=688608&GUID=A073E319-3AA9-467F-AEBF-CAD0B5E40D61&Options=ID|Text|&Search=pool>

2/2003 – Ordinance passed TO ACCEPT DEED FOR RESERVE G OF HUNTERS RIDGE SECTION 2 ON HARROW BOULEVARD, CONSISTING OF 8.76 ACRES; FROM HUNTERS RIDGE RECREATION ASSOCIATION

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=687700&GUID=D6470274-5936-442A-B4BC-FC3BCA5CB877&Options=ID|Text|&Search=pool>

10/2003 – Ordinance passed Motion Resolution to authorize the City to continue operation for 2004 for the Hunters Ridge Pool.

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=688012&GUID=C1503938-05F7-4EF7-A06B-7ED44E7B207A&Options=ID|Text|&Search=pool>

4/2008 – Ordinance passed TO AUTHORIZE THE MAYOR TO ENTER INTO REAL ESTATE PURCHASE AGREEMENT WITH THE JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL FOR THE PURCHASE OF REAL PROPERTY LOCATED AT 148 PARKLAND DRIVE; TO SUPPLEMENTALLY APPROPRIATE \$645,000 THEREFOR

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=689444&GUID=1A0990AC-AF03-4EDA-A0F9-F07CCA974A44&Options=ID|Text|&Search=SWIM+CLUB>

9/2008 – Amended purchase contract approved

“For the total consideration equal to the principal balance on Seller’s exiting balloon mortgage to Fifth Third Bank and the existing State of Ohio Sales Tax lien, but not to exceed \$645,000”

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=689540&GUID=4AAA31E8-79F9-47E7-968D-BD547065872B&Options=ID|Text|&Search=SWIM+CLUB>

11/2008 - Ordinance passed TO ACCEPT WARRANTY DEED FOR PROPERTY LOCATED AT 148 PARKLAND DRIVE; PURCHASED FROM THE JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL

<https://gahanna.legistar.com/LegislationDetail.aspx?ID=689595&GUID=BAEF799F-2693-4266-AEEE-E4013017612D&Options=ID|Text|&Search=JEFFERSON+LOCAL+SCHOOL+DISTRICT+RECREATION+COUNCIL%3b>

Additional Ordinances regarding funding of Pools

3/2003 – Supplemental Appropriation – Hunters Ridge Pool – authorize funds in budget to operate facility

9/2005 – Ordinance Passed – Supplemental Appropriation – Hunters Ridge Pool – authorize additional staffing funds

11/2008 – Transfer Funds to Gahanna Swim Club Accounts - \$15,800 for repairs and improvements

2/2009 – Supplemental Appropriation – HRP Pump Replacement \$6,000

3/2009 – Transfer Funds 11,262 for Pools & Golf Course hardware and software purchase

6/2009 – Supplemental Appropriation– Security Cameras (across department) - \$9,500 HRP, \$10,500 GSP

6/2009 – Supplemental Appropriation for drain covers (Per Virginia Graeme Baker) - \$2,825 HRP, \$8,400 GSP

4/2010 – Transfer funds between pools for painting - \$6,000

6/2011 – HRP supplemental appropriation valve and motor failure - \$4,200

3/2012 – GSP lifeguard Chairs supplementally appropriated \$14,800

3/2012 – Supplemental Appropriation for lifts for ADA compliance - \$15,600

11/2012 – HRP staffing transfer \$9,356 from other accounts

4/2012 – “Capital” purchases redefined; resulted in additional of various operating equipment accounts being created and funds being allocated to these areas (thus, expenses previously defined as capital now incurred in direct operating budgets)

Other Pertinent Information that can be found in Ordinances

4/2009 – Present: Annual Contract with Lifetime Fitness for \$30,000 paid annually to allow Lifetime Fitness members access to GSP (processing fee capped per household, only individuals on LTF membership permitted)

3/2007 – Present: Sponsorship and purchase agreement with Dr. Pepper Snapple group for pools and golf course sites (may be earlier but cannot access in Legistar)

Elysa



City Council

February 18, 1983

Jefferson Township Trustees:
James Jeffries
Earl Watiker
Stan Ackley

Dear Trustees:

Enclosed is a copy of Gahanna City Council Resolution No. 1-83 concerning the JRD, passed on February 15, 1983. You will notice that the Resolution is asking Jefferson Township to consider the passage of a similar resolution. We understand through Dr. Bennett that Jefferson Township feels positive toward the formation of the Joint Recreation District, however, your first priority is to the completion of your commitment for your park. My conversation with Mr. Jeffries on February 13, 1983, reiterated this point and Gahanna City Council certainly respects your commitment, as well as your concern for your financial priorities.

In the proposed resolution, you will notice that a Board of Trustees for the JRD would be appointed in 1983 to serve only as a planning organization and the JRD would become a reality in 1984. Under this plan no money transfer would take place until 1984. Mr. Aluise, Director of Parks and Recreation for the City of Gahanna, has given input to us that at least 6 months of planning would be extremely beneficial in making the transition to a JRD smooth and orderly. This time can be used to get a head start on the implementation of the organizational structure. Consequently, our Resolution No. 1-83 asks you to pass the same legislation within 60 days so that this needed timeframe for planning and organization can commence.

Gahanna looks forward to joining with our friends in Jefferson Township and the School Board in this joint venture. The potential for increased services and programs for our citizens is certainly exciting. We look forward to a positive response from you concerning the JRD and a great future of fine recreation for our citizens.

Yours truly,

Karen Angelou
Vice President of Council

pc
Enclosure
cc: Mayor
Council
Parks and Recreation Commission
Recreation Department
Dr. Bennett
School Board
Mary Jane Thomas

RESOLUTION

No. 1-83

WHEREAS, there has been established a need to improve the recreational facilities and programs of the Gahanna and Jefferson Township Community, and

WHEREAS, the current program is being utilized at the facilities of Gahanna-Jefferson Schools; and

WHEREAS, an Ad Hoc Committee determined that it was legal, feasible, and advisable within the guidelines of Chapter 755 of the Ohio Revised Code of the State of Ohio and Charter of the City of Gahanna, to form the Gahanna-Jefferson Joint Recreation District; and

WHEREAS, a task force prepared a proposed charter for the organization of a Gahanna-Jefferson Joint Recreation District; and

WHEREAS, the Gahanna-Jefferson Board of Education passed a resolution agreeing to the formation of a Joint Recreation District and adopting the proposed Charter.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GAHANNA, STATE OF OHIO:

Section 1. Effective January 1, 1984 a Joint Recreation District is hereby formed and shall be called the Gahanna-Jefferson Joint Recreation District, and shall comprise the following political subdivisions: City of Gahanna, Jefferson Township, and Gahanna-Jefferson Board of Education.

Section 2. The governing body of the Gahanna-Jefferson Joint Recreation District shall be a board made up of three appointees from each participating political subdivision. Each appointee shall be a resident of the political subdivision appointing them and shall serve for a term of three years except that one first appointee from each subdivision shall serve two years and one shall serve one year.

Section 3. Said Board Members shall serve without pay.

Section 4. Said Board shall be guided by Chapter 755 of the Ohio Revised Code and other applicable laws in developing their rules, organization and program.

Section 5. The program to be developed by said Board shall provide for the broadest possible participation of all residents regardless of age or sex.

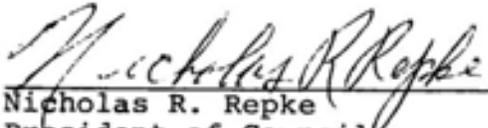
Section 6. The Charter is hereby adopted effective January 1, 1984.

Information regarding Resolution 1-83: Joint Recreation District

Section 7. Gahanna City Council will appoint three representatives who will serve for the balance of 1983 with a like number of representatives appointed by both of the other subdivisions in a planning capacity.

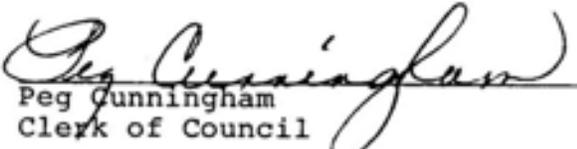
Section 8. If the Jefferson Township Trustees have not adopted a similar resolution within 60 days of the effective date of this Resolution, this Resolution becomes null and void.

CERTIFIED as passed, this *15th* day of February, 1983.



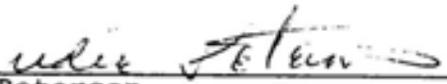
Nicholas R. Repke
President of Council

ATTEST:



Peg Cunningham
Clerk of Council

APPROVED:



Judie Peterson
Mayor



A RESOLUTION REPEALING RESOLUTION NO. 1-83.

WHEREAS, the City of Gahanna has elected not to participate in the funding of the proposed Gahanna-Jefferson Joint Recreation District, which was to be comprised of the Gahanna-Jefferson School District, Jefferson Township, and the City of Gahanna; and

WHEREAS, Jefferson Township has also elected not to participate in the funding of the Joint Recreation District at the present time; and

WHEREAS, the Council of the City of Gahanna passed Resolution No. 1-83 on February 15, 1983, by the terms of which the City obligated itself to full participation in the Joint Recreation District effective January 1, 1984; and

WHEREAS, the Law Director had advised Council to repeal said Resolution No. 1-83 prior to January 1, 1984;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GAHANNA, STATE OF OHIO:

Section 1. That Resolution No. 1-83 establishing the Gahanna-Jefferson Joint Recreation District to be comprised of the City of Gahanna, Jefferson Township, and Gahanna-Jefferson School District, and committing Gahanna's participation therein is hereby repealed.

Section 2. That the City of Gahanna is hereby relieved from any and all legal obligation which may be incurred or may have been incurred as a result of the enactment of Resolution No. 1-83.

Section 3. That this Resolution shall be in full force and effect at the earliest period allowed by law.

CERTIFIED as passed, this 20th day of December, 1983.

Nicholas Repke
President of Council

ATTEST:

Geoff Cunningham
Clerk of Council

APPROVED:

James F. McHugh
Mayor

Recommended and submitted in form
by Law Director.
Prepared by Clerk of Council.

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Gahanna-Jefferson Public Schools

160 Hamilton Road • Gahanna, OH 43230

(614) 471-7065

November 21, 1983



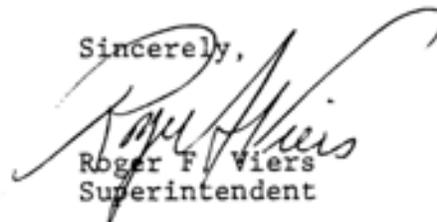
Mr. Tom Morgan, Chairman
JRD Planning Board
City of Gahanna
200 South Hamilton Road
Gahanna, Ohio 43230

Dear Mr. Morgan:

At its regular meeting on November 10, 1983, the Gahanna-Jefferson Board of Education approved a resolution accepting the proposed 1984 budget for the Gahanna-Jefferson Joint Recreation District. The Board's action was contingent upon acceptance by the City of Gahanna and Jefferson Township.

On behalf of the Board of Education, I extend our sincere appreciation to you and the members of the JRD Planning Board for your efforts during 1983 to make a joint recreation district for our community a reality.

Sincerely,

A handwritten signature in cursive script that reads "Roger F. Viers".

Roger F. Viers
Superintendent

RFV:hw



Department of
Parks & Recreation
Frank A. Aluse, Director
471-4743

*Original
A. Aluse
10-21-83*

TO: Gahanna City Council and Clerk
Mayor of Gahanna
Finance Director

Jefferson Township Trustees and Clerk

Gahanna Jefferson Board of Education and Clerk
Superintendent of Schools
Assistant Superintendent - Business

FROM: Tom Morgan, Chairman - JRD Planning Board *fm*

DATE: October 18, 1983

RE: 1984 Gahanna Jefferson JRD Budget

Attached is the 1984 Gahanna Jefferson Joint Recreation District Budget, as recommended by the JRD Planning Board. This budget details line item expenditures and revenues for Parks, Recreation and Senior Citizen programs, activities and services.

At the October 17, 1983 regular meeting of the JRD Planning Board, a motion was passed that the Planning Board submit a letter to the three subdivisions involved in the JRD asking for a commitment for 1984 no later than November 21, 1983. This time frame will enable the JRD and the individual who serves as the fiscal officer to organize and set-up the financial structure of the JRD prior to operations beginning on January 1, 1984. In addition to the commitment the JRD is requesting, a general expense payment schedule has been approved according to the following schedule:

1st Quarter, 1984: Prior to December 31, 1983
2nd Quarter, 1984: April 1, 1984
3rd Quarter, 1984: July 1, 1984
4th Quarter, 1984: October 1, 1984

The reasoning behind this request for quarterly payments in advance is that the JRD will begin operation on January 1 with an initial payroll of January 13. Also, the JRD must submit the appropriate information to the county authorities.

The JRD Planning Board is available to meet with each subdivision at their convenience to discuss this matter. Thank you and we look forward to your reply by November 21, 1983.

TM:bab

cc: Parks & Recreation Commission

200 South Hamilton Road 43230

Information regarding Resolution 1-83: Joint Recreation District

GAHANNA-JEFFERSON JOINT RECREATION DISTRICT

1984 Budget

EXPENDITURES

<u>General Expense Fund</u>		<u>1984 Budget</u>
101	Director - Salary	\$ 27,500.00
102	Park Supervisor - Salary	\$ 17,500.00
103	Recreation Supervisor - Salary	\$ 18,550.00
104	Senior Services Supervisor	\$ 17,500.00
105	Secretary - Salary	\$ 12,400.00
106	Fiscal Officer - Salary	\$ 5,900.00
201	Seasonal Recreation Salaries	\$ 15,460.00
202	Seasonal Maintenance Salaries	\$ 10,440.00
203	Seasonal Senior Services Salaries	\$ 2,800.00
301	Insurance Expense	\$ 11,194.00
302	P.E.R.S. (Retirement)	\$ 13,083.00
303	Workers' Compensation	\$ 3,965.00
401	Recreation Supplies Expense	\$ 2,000.00
402	Maintenance Supplies Expense	\$ 11,600.00
403	Printing Expense	\$ 8,250.00
404	Clothing Expense	\$ 150.00
405	Utilities Expense	\$ 3,400.00
406	Transportation Expense	\$ 3,000.00
407	Office Expense	\$ 2,960.00
408	Vehicle Expense	\$ 12,000.00
409	Auto Allowance Expense	\$ 2,700.00
410	Office Rent Expense	\$ 4,800.00
411	Seminar Expense	\$ 1,850.00
412	School Rental Expense	\$ 19,675.00
501	Capital Equipment Expense	\$ 8,500.00
502	Capital Improvement Expense	\$ -0-
TOTAL - General Expense Fund		\$237,177.00

Rotary Expense Fund

1101	Recreation Programs/Refunds	\$ 12,500.00
1102	Senior Services Programs/Refunds	\$ 650.00
1103	Concessions	\$ 300.00
TOTAL - Rotary Expense Fund		\$ 13,450.00
TOTAL EXPENSES		<u>\$250,627.00</u>

1984 Budget (Continued)

REVENUE

<u>General Revenue Fund</u>		<u>1984 Budget</u>
3101	Board of Education/Transportation	\$ 3,000.00
3102	City of Gahanna	\$162,000.00
3103	Jefferson Township	\$ 36,000.00
3104	Board of Education/School Usage	\$ 19,675.00
TOTAL - General Revenue Fund		\$220,675.00

Rotary Revenue Fund

4101	Recreation Programs	\$ 50,000.00
4102	Park Programs	\$ 4,300.00
4103	Senior Services Program	\$ 2,600.00
4104	Concession Sales	\$ 600.00
4105	Donations	\$ 1,000.00
TOTAL - Rotary Revenue Fund		\$ 58,500.00
TOTAL REVENUE		<u>\$279,175.00</u>

Information regarding 1990 Ordinance: Guaranty Agreement

Copy of Ordinance and Supporting Documents to guarantee loan for Swim Club

5/1990 – Ordinance passed To AUTHORIZE THE MAYOR TO ENTER INTO GUARANTY AGREEMENT WITH BANK ONE OF COLUMBUS TO GUARANTEE PAYMENT OF AN \$80,000 NOTE BY JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL; AND TO DECLARE AN EMERGENCY



CITY OF GAHANNA
OHIO

*Exhibit A amended
5/1/90.*

ORDINANCE NO. 88-90

PAGE 1 OF 9 PAGES.

PASSED: 5/1/90

EFFECTIVE: 5/2/90

TO AUTHORIZE THE MAYOR TO ENTER INTO GUARANTY AGREEMENT WITH BANK ONE OF COLUMBUS TO GUARANTEE PAYMENT OF AN \$80,000 NOTE BY JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL; AND TO DECLARE AN EMERGENCY.

WHEREAS, the Jefferson Local School District Recreation Council has borrowed \$50,000.00 from Bank One Columbus, NA, for repairs to the pool complex owned and operated by said Council; and

WHEREAS, the Jefferson Local School District Recreation Council needs an additional \$30,000.00 to complete these repairs prior to the beginning of the 1990 summer pool schedule; and

WHEREAS, the City of Gahanna has been requested to guarantee the payment of the entire \$80,000.00 by the Jefferson Local School District Recreation Council to Bank One to enable said Council to obtain a lower interest rate and to induce, in part, the Bank to grant the additional loan amount; and

WHEREAS, the City Attorney has opined that the City is legally empowered to enter into the guarantee agreement, it being determined that the pledging of city funds in case of default by the Jefferson Local School District Recreation Council is not in violation of the Ohio Constitution or the Ohio Revised Code and that the proposed use of the funds borrowed constitutes a valid public purpose; and

WHEREAS, this guaranty agreement to be entered into by the Mayor is within all applicable debit limitations; and

WHEREAS, the pool season is imminent and it is necessary to proceed immediately and to declare this emergency legislation, all for the preservation of the public peace, health, safety, and welfare;

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF GAHANNA, STATE OF OHIO:

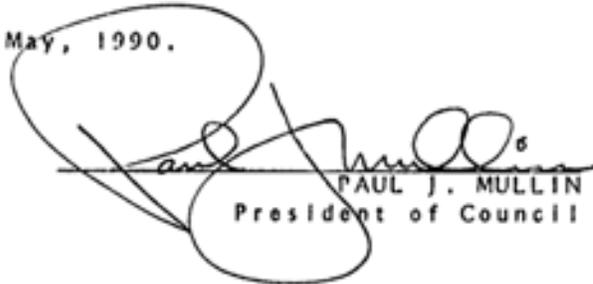
Section 1. That the Mayor is authorized to enter into Guaranty of Business Credit Agreement with BANK ONE OF COLUMBUS, NA, to induce said institution to advance additional credit of \$30,000.00 to the Jefferson Local School District Recreation Council for necessary pool repair, said agreement attached herein as EXHIBIT "A" and incorporated by reference.

Section 2. Said agreement shall be executed contemporaneously with the execution by the appropriate officers of the Jefferson Local School District Recreation Council of a promissory note, financial statement, and security agreement with Bank One of Columbus, NA, which by their terms makes said Council primarily liable for the payment of all principal and interest due, said documents attached herein an Exhibit "B" and incorporated by reference.

Section 3. That during the period while the Bank One of Columbus, NA, Guaranty Agreement is in effect there shall be levied upon all of the taxable property in the City in addition to all other taxes, a direct tax annually in an amount sufficient to provide funds to pay all amounts required by the Bank One of Columbus, NA, Guaranty Agreement as and when the same fall due, which tax shall not be less than the interest and sinking fund tax required by Article XII, Section II of the Constitution of Ohio; provided, however, that in each year to the extent that revenues from other sources are available for the payment of such amounts under the Bank One of Columbus, NA, Guaranty Agreement and are appropriated for such purpose, the amount of such tax shall be reduced by the amount of such revenues so available and appropriated. Said tax shall be and is hereby ordered, computed, certified, levied and extended upon the tax duplicate and collected by the same officers in the same manner and at the same time that taxes for general purposes for each of said years are certified, extended and collected. Said tax shall be placed before and in preference to all other items and for the full amount thereof. The funds derived from said tax levy hereby required or from the other described sources shall be placed in a separate and distinct fund, which together with all interest collected on the same, shall be pledged irrevocably for the payment of the amounts due under the Bank One of Columbus, NA, Guaranty Agreement when and as the same fall due.

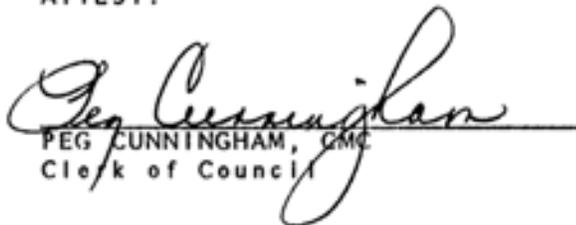
Section 4. That, for the reasons set forth in the preamble hereinabove, this ordinance is declared emergency legislation and shall be in full force and effect immediately upon passage by this Council and approval by the Mayor.

CERTIFIED as passed, this *1st* day of May, 1990.



PAUL J. MULLIN
President of Council

ATTEST:

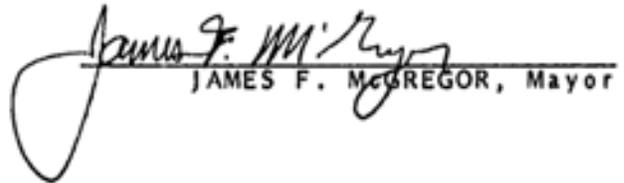


PEG CUNNINGHAM, CMC
Clerk of Council

PRESENTED to the Mayor, this *1st* day of May, 1990.


PEG CUNNINGHAM, CMC
Clerk of Council

APPROVED by the Mayor, this *2nd* day of May, 1990.


JAMES F. MCGREGOR, Mayor

Attachments: EXHIBIT A;
 EXHIBIT B.

Recommended by Mayor McGregor.
Requested by JLSD Recreation Council.
Form Approved: City Attorney.
Prepared: Deputy Clerk of Council.



Guaranty For Business Credit

BANK ONE Columbus, NA (BANK ONE) , 19

FOR VALUE RECEIVED, the receipt of which is hereby acknowledged to my/our full satisfaction, and for the purpose of inducing BANK ONE, its successors and assigns, to continue, in whole or in part, existing indebtedness, to advance credit, to discount commercial paper and/or to loan money to J.L.S.D. Recreation Council (debtor) whose address is 148 & 210 Parkland Drive, Gahanna, OH 43230

In such amounts, at such times, and on such terms as may be agreed upon by BANK ONE and Debtor, the undersigned, jointly and severally, hereby absolutely and unconditionally guarantee prompt payment when due, whether by acceleration or otherwise, all obligations provided in the promissory note dated , 1990 including the Time & Method of Payment schedule as attached in the addendum to the promissory note.

Liability hereunder is unlimited as to amount.

Liability hereunder shall not exceed the principal sum of \$ 80,000.00 plus accrued interest thereon.

This Guaranty is made and shall continue as to any and all such obligations of Debtor to BANK ONE until the Guaranty is terminated by BANK ONE. The undersigned waive notice of acceptance of this Guaranty and notice of any obligation to which it may apply, and waive presentment, demand of payment, protest, notice of dishonor or nonpayment of any such obligation.

This Guaranty is Secured Unsecured

The undersigned have deposited with the holder the following property and/or have given a security interest in the following property: (not applicable if Guaranty is unsecured)

1. The above-described property, (if any), all credits, deposits, accounts or moneys of any of the undersigned, and all other property belonging to or in which any of the undersigned has any interest, now or hereafter in the possession or control of BANK ONE shall be held by BANK ONE as security for the payment of this Guaranty.

2. The undersigned, jointly and severally, hereby authorize any attorney at law to appear for us in an action on this Guaranty or on any or all notes or obligations covered by this Guaranty at any time after this Guaranty of any such note or obligation becomes due by the terms thereof, by operation of law, or otherwise, in any court of record in or of the State of Ohio or of elsewhere, to waive the issuing and service of process against us and to confess judgment in favor of the legal holder of this Guaranty or of any or all notes or obligations, direct or indirect, covered by this Guaranty for the amount that may be due by the terms thereof, including interest at the rate mentioned therein, and costs of suit, and to waive and release all errors in said proceedings and judgment, and all petitions in error, and right of appeal from the judgment rendered.

3. BANK ONE shall be under no duty to require the pledge or mortgage of securities or property as collateral security for the payment of all or any portion of the indebtedness of Debtor, but may do so in its sole discretion, and in the event that any securities or property of any kind may now or hereafter be held by BANK ONE as collateral security for the payment of any notes or obligations covered by this Guaranty, same may be sold, disposed of, exchanged, or surrendered by BANK ONE from time to time with or without the reduction of the outstanding indebtedness of Debtor or the substitution of other security in the sole discretion of BANK ONE without notice to or consent by us and without affecting our liability hereunder, and BANK ONE need not first exhaust the security which it may at any time hold, nor any of the remedies against Debtor before having recourse against us; and the undersigned jointly and severally hereby agree that any and all settlements, compromises, compositions, accounts stated and agreed balances made in good faith between BANK ONE and Debtor shall be binding upon us.

4. Any and all payments upon the obligation made by the Debtor, or by the undersigned, or by any other person, and proceeds of any and all collateral securing the payment of the obligation and the Guaranty may be applied by BANK ONE upon such of the items of the obligation as it may determine.

5. Any and all money now, or at any time hereafter, owing to us from the holder of this Guaranty is hereby pledged for the security of any note or obligation covered by this Guaranty to the legal holder hereof, and may at any time be paid and applied to such obligation whether the same be then due or to become due.

6. The undersigned, jointly and severally, agree that the time of payment of any of said obligation may be extended or renewed from time to time for the same amount or for different amounts and with any rate of interest without notice to us.

7. Every right, power and discretion herein granted to BANK ONE shall be for the benefit of the successors or assigns of BANK ONE and of any transferee or assignee of any indebtedness covered by this Guaranty, and in the event any such indebtedness shall be transferred or assigned, every reference herein to BANK ONE shall be construed to mean, as to such indebtedness, the transferee or assignee thereof. This Guaranty shall be binding upon our executors, administrators, heirs, successors, and assigns and shall be construed and governed by the laws of the State of Ohio.

WARNING - BY SIGNING THIS PAPER YOU GIVE UP YOUR RIGHT TO NOTICE AND COURT TRIAL. IF YOU DO NOT PAY ON TIME A COURT JUDGMENT MAY BE TAKEN AGAINST YOU WITHOUT YOUR PRIOR KNOWLEDGE AND THE POWERS OF A COURT CAN BE USED TO COLLECT FROM YOU REGARDLESS OF ANY CLAIMS YOU MAY HAVE AGAINST THE CREDITOR WHETHER FOR RETURNED GOODS, FAULTY GOODS, FAILURE ON HIS PART TO COMPLY WITH THE AGREEMENT, OR ANY OTHER CAUSE.

Signature

X City of Gahanna

BANK ONE is an affiliate of BANC ONE CORPORATION, Columbus, Ohio.

White - Original Yellow - Guarantor

Information regarding 1990 Ordinance: Guaranty Agreement



Promissory Note

Note number _____ Date _____ Amount \$ 80,000.00

For value received, receipt of which is hereby acknowledged, the undersigned jointly and severally promise to pay to the order of

BANK ONE COLUMBUS, NA (hereinafter "BANK ONE")

*** Eighty Thousand and No/100 *** DOLLARS

with interest from _____ until due as hereinafter provided

Rate of Interest and Its Calculation

_____ percent (_____ % per annum)
 BANK ONE prime lending rate Plus Zero (0.00) percent per annum

If the rate of interest on this note is to fluctuate with the BANK ONE prime lending rate, the rate of interest will be adjusted to reflect the change in the BANK ONE prime lending rate

on the first day of each month following the month in which the BANK ONE prime lending rate changes
 on the same day as the BANK ONE prime lending rate changes

"Prime lending rate" means the rate announced from time to time by BANK ONE as its prime lending rate. Interest shall be calculated on a 360 day year basis and is based on the actual number of days which elapse during the lending period

Time and Method of Payment

PRINCIPAL AND INTEREST PAYABLE ON DATE CERTAIN The principal balance is due and payable on _____
 Interest is due and payable at maturity or beginning _____

and _____ thereafter until the principal balance is paid (See Attached Addendum)

PRINCIPAL PAYABLE ON DEMAND, INTEREST PAYABLE PERIODICALLY Principal is due and payable on demand. Interest is due and payable beginning _____ and _____ thereafter until demand is made for payment of principal, at which time principal and any unpaid interest shall be immediately due and payable

PRINCIPAL AND INTEREST PAYABLE PERIODICALLY Principal is payable on demand but until such time as demand for payment is made, principal plus accrued interest thereon is due in installments as hereinafter provided

Payment frequency Monthly Quarterly Semiannually Annually
 Type of payment: Payment includes both principal and interest Payment amount is principal - interest is calculated
 Date of first payment _____ Payment amount _____

After the principal sum is due, whether by acceleration or otherwise, the interest rate will be the BANK ONE prime lending rate plus Six (6.00) percent

This note is Secured Unsecured This note is is not issued under the provisions of a loan agreement dated _____

The undersigned have deposited with BANK ONE the following property and/or have given a security interest in the following property (not applicable if note is unsecured)

All business assets to include, but not limited to equipment, inventory and accounts receivable presently owned and hereinafter acquired.

1. The above described property (if any), all credits, deposits, accounts or moneys of any of the undersigned, and all other property belonging to or in which any of the undersigned has any interest, now or hereinafter in the possession or control of BANK ONE shall be held by BANK ONE as security for the payment of this note, and of every other liability now or hereinafter existing of any of the undersigned to BANK ONE, absolute or contingent, due or not due, and in whatever manner acquired by or accruing to BANK ONE (hereinafter "obligations")

2. At the option of BANK ONE, all obligations shall become immediately due and payable without notice or demand upon the occurrence of any of the following events of default: (a) failure of the undersigned to make a payment when due of the principal or interest of this note and/or any obligations; (b) failure of the undersigned to furnish satisfactory additional collateral as hereinafter agreed; (c) failure of the undersigned or any endorser or guarantor hereto to comply with any of the terms and conditions of this note and/or any obligations of the undersigned or confirmed in any security agreement or device securing this note or any obligations; (d) death, insolvency, bankruptcy, assignment of assets, liquidation, appointment of a receiver for the undersigned or any property of the undersigned, assignment for the benefit of creditors or a commencement of any proceeding under any bankruptcy, reorganization, arrangement or liquidation law; or if such proceedings are not stayed by a creditor and remain undischarged for thirty days; (e) failure of any of the undersigned to pay when due any premium on any policy of life or other insurance pledged hereunder, or held in connection with any security hereto; (f) BANK ONE deeming itself insecure and in good faith believing that the prospect of payment or performance is impaired; (g) the institution of any garnishment proceedings by attachment, levy or otherwise against any deposit balance maintained at any property deposited with BANK ONE by the undersigned or any endorser or guarantor hereto; (h) failure of the undersigned to furnish BANK ONE within thirty (30) days after written request by BANK ONE, current financial statements in form satisfactory to BANK ONE, or (i) any representation, warranty, statement, report, or application made, or furnished, by the undersigned proving to have been false, or erroneous, in any material respect at the time of the making thereof

3. No delay or omission on the part of BANK ONE in exercising any right hereunder shall operate as a waiver of such right or of any other right under this note. A waiver on any one occasion shall not be construed as a bar to or waiver of any such right and/or remedy on any future occasion

4. The undersigned and each endorser and guarantor of this note, or the obligation represented hereby, waive presentment, demand, notice, protest and all other demands and notices in connection with the delivery, acceptance, performance, default or enforcement of this note, and assent to any extension or postponement of the time of payment or any other indulgence, and to the addition or release of any other party or person primarily or secondarily liable

5. This note shall be governed by and construed in accordance with the laws of the State of Ohio in all respects

6. The undersigned will pay on demand all costs of collection and attorney's fees incurred or paid by BANK ONE in enforcing this note when the same has become due, whether by acceleration or otherwise

7. All parties to this note, including endorser, jointly and severally hereby authorize irrevocably any attorney at law to appear in an action on the within note at any time after the same becomes due, whether by acceleration or otherwise, in any court of record in or of the State of Ohio, or at elsewhere, and to waive the issuing and service of process against any or all of said parties, and to confess judgment in favor of BANK ONE against any or all of said parties for the amount that may be due, and to release all errors and right to appeal from the judgment rendered. After the judgments entered against one or more of said parties, the powers herein contained may be exercised as to one or more of the others

(Paragraphs 8 through 12 are applicable only if this note is secured)

8. When the obligations become due, whether by acceleration or otherwise, and at any time thereafter, BANK ONE shall have all of the remedies provided in the security documents including the remedies of a secured party under the Uniform Commercial Code (unless the collateral is perishable or threatens to decline speedily in value or is of a type customarily sold on a recognized market, BANK ONE will give the undersigned reasonable notice of the time and place of any public sale thereof or of the time after which any private sale or other intended disposition is to be made. The requirement of reasonable notice shall be met if such notice is mailed, postage prepaid, to the last known address of the undersigned at least _____ days before the time of the sale or disposition)

9. Right is expressly granted to BANK ONE at its option to transfer at any time to itself or to its nominee any securities pledged hereunder, to receive the income thereon, and hold the same as security, or, or apply it on the principal or interest which has become due hereon or which has become due on any liability secured hereby, whether by acceleration or otherwise, and the case of voting shares or interests pledged hereunder, to vote the same when BANK ONE deems the exercise of such power necessary to maintain or protect such collateral

10. When the obligations become due, whether by acceleration or otherwise, and at any time thereafter, BANK ONE may, at its option, demand, sue for, collect, or make any compromise or settlement it deems desirable with reference to collateral held hereunder. BANK ONE shall not be bound to take any steps necessary to preserve any rights in the collateral against other parties, inasmuch as the undersigned agree to assume such responsibility

11. The undersigned will deliver to BANK ONE satisfactory additional collateral should BANK ONE so require

12. The undersigned and each endorser and guarantor of this note or the obligations represented hereby agree that BANK ONE may retain possession of any collateral without prior judicial hearing or process, and hereby expressly waive any right to such judicial hearing or process and hereby assent to any substitution, exchange or release of collateral

BANK ONE is an affiliate of BANC ONE CORPORATION, Columbus, Ohio.

WARNING—By signing this paper you give up your right to notice and court trial. If you do not pay on time a court judgment may be taken against you without your prior knowledge and the powers of a court can be used to collect from you regardless of any claims you may have against the creditor whether for returned goods, faulty goods, failure on his part to comply with the agreement, or any other cause.

Jefferson Local School District _____
 Recreation Council _____
 BY: Richard Martin, President _____ Jerry Lang, Treasurer _____

Information regarding 1990 Ordinance: Guaranty Agreement

Jefferson Local School District

Addendum To Note Dated

Time and Method of Payment

Principal and interest payable periodically. Principal is payable on demand but until such time as demand for payment is made, Principal plus accrued interest thereon is due in installments as hereinafter provided.

Interest is due and payable beginning July 15, 1990 and every July 15th and November 15th thereafter until demand is made for payment of principal, but until such time as demand for payment is made, principal is due in installments as hereinafter provided:

\$10,000.00	Principal due on July 15, 1990
\$10,000.00	Principal due on July 15, 1991
\$15,000.00	Principal due on July 15, 1992
\$20,000.00	Principal due on July 15, 1993
\$25,000.00	Principal due on July 15, 1994

Information regarding 1990 Ordinance: Guaranty Agreement

CENTRAL OHIO BUSINESS FORMS

49041

UNIFORM COMMERCIAL CODE — FINANCING STATEMENT — FORM UCC-1

INSTRUCTIONS

1. PLEASE TYPE this form. Fold only along perforation for mailing.
2. Remove Secured Party and Debtor copies and send other 3 copies with interleaved carbon paper to the filing officer. Enclose filing fee of \$3.00.
3. When filing is to be with more than one office, Form UCC-2 may be placed over this set to avoid double typing.
4. If the space provided for any item(s) on the form is inadequate the item(s) should be continued on additional sheets, preferably 5" x 8" or 8" by 10". Only one copy of such additional sheets need be presented to the filing officer with a set of three copies of the financing statement. Long schedules of collateral, indebtedness, etc. may be on any size paper that is convenient for the secured party.
5. If collateral is goods which are to become fixtures; crops which are growing or are to be grown; standing timber; or minerals or the like, including oil and gas, or accounts which will be financed at wellhead or minehead, give a complete legal description, under #4 below, of the affected real property and give name of record owner or record leasee. This financing statement must then be indexe the real estate records of the county in which the real estate is situated. O.R.C. 1309.39.
6. When a copy of the security agreement is used as a financing statement, it is requested that it be accompanied by a completed but unsigned set of these forms, without extra fee. The security agreement should be incorporated by reference into the financing statement.
7. At the time of original filing, filing officer should return third copy as an acknowledgement. At a later time, secured party may date and sign Termination Legend and use third copy as a Termination Statement.
8. A filed financing statement is effective for a period of five years from the date of filing, except as provided in O.R.C. 1309.40 (B) (2) and (7).

This FINANCING STATEMENT is presented to a filing officer for filing pursuant to the Uniform Commercial Code. **3** Maturity date (#8 above):

1 Debtor(s) (Last Name First) and address(es) Jefferson Local School District Recreation Council P.O. Box 30732 Gahanna, Ohio 43230	2 Secured Party(ies) and address(es) BANK ONE COLUMBUS, NA 100 East Broad Street Columbus, Ohio 43271-1013 Attn: Clifford Protzman	3 Maturity date (#8 above): For Filing Officer (Date, Time, Number, and Filing Off.
--	---	---

4 This financing statement covers the following type (or items) of property: (See instruction #5 above.)

4. This financing statement covers the following type or items of property whether now owned or hereafter arising or acquired by debtor together with all replacements, additions, accessions, substitutions and accessories thereto including, without limitation, the items described on exhibit(s) _____ attached hereto and made a part hereof:
- All inventory, merchandise, raw materials, work in process and supplies
 - All accounts, general intangibles, chattel paper, instruments, and other forms of obligations and receivables
 - All goods, equipment, machinery, furnishings and other personal property
 - Specific collateral described as follows:

Check if applicable: Proceeds of Collateral are also covered Products of Collateral are also covered No. of additional sheets presented:
 This financing statement is to be filed in the real estate records

Filed with: Secretary Of The State Of Ohio And Franklin County Recorder

This instrument prepared by BANK ONE COLUMBUS, NA

Jefferson Local School District Recreation Council

By:
Signature(s) of Debtor(s) Richard Martin, Pres.

Filing Officer Copy — Alphabetical

By:
Signature(s) of Secured Party(ies) 067-999-03

This form of financing statement is approved by the Secretary of State.

STANDARD FORM — UNIFORM COMMERCIAL CODE — FORM UCC-1

Information regarding 1990 Ordinance: Guaranty Agreement

UNIFORM COMMERCIAL CODE—FINANCING STATEMENT—FORM UCC-2

INSTRUCTIONS

1. This form is designed to avoid double typing when filing with more than one office. Place this form over UCC-1.
2. PLEASE TYPE this form. Fold only along perforation for mailing.
3. Send all 3 copies with interleaved carbon paper to the filing officer. Enclose filing fee.
4. If the space provided for any item(s) on the form is inadequate the item(s) should be continued on additional sheets, preferably 5" x 8" or 8" x 10". Only a copy of such additional sheets need be presented to the filing officer with a set of three copies of the financing statement. Long schedules of collateral, indenter etc., may be on any size paper that is convenient for the secured party.
5. If collateral is goods which are to become fixtures; crops which are growing or are to be grown; standing timber; or minerals or the like, including oil and gas or accounts which will be financed at the wellhead or minehead, give a complete legal description, under #4 below, of the affected real property and give name record owner. This financing statement must then be filed in the real estate records. O.R.C. 1309.19.
6. When a copy of the security agreement is used as a financing statement, it is requested that it be accompanied by a completed but unsigned set of these form without extra fee.
7. At the time of original filing, filing officer will return third copy as an acknowledgement. At a later date, secured party may date and sign the termination page and use third copy as a Termination Statement.
8. A filed financing statement is effective for a period of five years from the date of filing, except as provided in O.R.C. 1309.60 (B) (3) and (F).

This FINANCING STATEMENT is presented to a filing officer for filing pursuant to the Uniform Commercial Code. **3** Maturity date (#8 above):

1 Debtor(s) (Last Name First) and address(es) Jefferson Local School District Recreation Council P.O. Box 30732 Gahanna, Ohio 43230	2 Secured Party(ies) and address(es) BANK ONE COLUMBUS, NA 100 East Broad Street Columbus, Ohio 43271-1013 Attn: Clifford Protzman	for Filing Officer (Date, Time, Number, and Filing Office)
--	---	--

4 This financing statement covers the following type (or items) of property: (See instruction #5 above.)

Whether now owned or hereafter arising or acquired by debtor together with all replacements, additions, accessions, substitutions and accessories thereto including, without limitations, the items described on exhibit(s) _____ attached hereto and made a part hereof:

- All inventory, merchandise, raw materials, work in process and supplies
- All accounts, general intangibles, chattel paper, instruments, and other forms of obligations and receivables
- All goods, equipment, machinery, furnishings and other personal property
- Specific collateral described as follows:

Check if applicable: Proceeds of Collateral are also covered Products of Collateral are also covered No. of additional sheets presented:
 This financing statement is to be filed in the real estate records

Filed with: Franklin County Recorder and the Secretary Of The State Of Ohio

This instrument prepared by BANK ONE COLUMBUS, NA

Jefferson Local School District Recreation Council

BANK ONE COLUMBUS, NA

By:
Signature(s) of Debtor(s) Richard Martin, Pres.

By:
Signature(s) of Secured Party(ies) 067-999-0349

Filing Officer Copy — Alphabetical This form of financing statement is approved by the Secretary of State.

Information regarding 1990 Ordinance: Guaranty Agreement



Non-titled Personal Property Security Agreement

This agreement is made on _____, 19____ by and between:
 BANK ONE _____, NA _____ (hereinafter BANK ONE) and
 Name Jefferson Local School District Recreation Council (hereinafter debtor)
 Address 148 and 210 Parkland Drive, Gahanna, Ohio 43220

For valuable consideration, receipt of which is hereby acknowledged, debtor grants unto BANK ONE a security interest, purchase money as appropriate, in the property described below and any and all additions, accessions, replacements and accessories thereto (hereinafter collateral) and in the proceeds of any insurance on such collateral and any refund or rebate of premiums on such insurance policy to secure the payment of:
\$ Eighty Thousand and No/100 ***** Dollars 80,000.00

as provided in the note or notes of debtor dated _____ and also any and all other liabilities of debtor to BANK ONE, direct or indirect, absolute or contingent, due or to become due, now existing or hereafter arising (hereinafter "obligations").

The collateral in which this security interest is granted is all of the debtor's property described below in reference to which an "X" or checkmark has been placed in the box applicable thereto, together with all proceeds and products therefrom.

Whether now existing or hereafter acquired or arising, all of the following:

- All goods, equipment, machinery, furnishings and other personal property.
- All inventory, merchandise, raw materials, work in process and supplies.
- All accounts, general intangibles, chattel paper, instruments, and other forms of obligations and receivables.
- Specific collateral described as follows:

1. The collateral will be kept at: 148 & 210 Parkland Drive Gahanna Franklin Ohio
Street City County State

Debtor will notify BANK ONE of any change in location of the collateral within Ohio and will not remove the collateral from Ohio without the written consent of BANK ONE. BANK ONE may examine and inspect the property at any time, wherever located.

2. Debtor's place of business in this state is _____
Street City County
 (If none, write "None") and all other places of business of debtor in this state outside of said county are located as follows: _____

3. If the collateral is of a type normally used in more than one state, debtor's chief place of business is located at _____

4. If the collateral has been or is to be attached to real estate, the name of the record owner/lessor of such real estate is _____

and said real estate is described as follows: _____
Reasonably identify by street, city, county, state.

and if the collateral is attached to real estate prior to the perfection of the security interest hereby granted, debtor will upon demand furnish BANK ONE with a disclaimer signed by all persons having an interest in the real estate, or any interest in the collateral which is prior to the interest of BANK ONE.

- Debtor warrants and covenants:**
1. Except for the security interest granted hereby, debtor is the owner of the collateral free from any prior lien, security interest or encumbrance, and debtor will defend the collateral against all claims and demands of all persons at any time claiming the same or any interest therein.
 2. Debtor will not sell or offer to sell or otherwise transfer or encumber the property without the written consent of BANK ONE; will keep the collateral in good order and repair and will not waste or destroy the collateral; will not remove or permit removal of the collateral from the location specified herein. BANK ONE may examine and inspect the collateral at any time, wherever located.
 3. No financing statement, security agreement or other instrument covering the collateral is on file in any public office. Debtor will join with BANK ONE in executing one or more financing statements, security agreements or other instruments pursuant to the Uniform Commercial Code, as enacted in Ohio in form satisfactory to BANK ONE and will pay the cost of filing the same in all public offices wherever filing is deemed necessary or desired by BANK ONE.
 4. Debtor will keep the collateral insured at all times against loss by fire and/or other hazards concerning which, in the judgment of BANK ONE, insurance protection is reasonably necessary. In a company or companies satisfactory to BANK ONE and in amounts sufficient to protect BANK ONE against loss or damage to said collateral; and at the option of BANK ONE, such policy or policies of insurance will be delivered to BANK ONE, together with loss payable clauses in favor of BANK ONE as its interest may appear, in form satisfactory to BANK ONE.
 5. At its option, BANK ONE may discharge taxes, liens, or security interests or other encumbrances at any time levies are placed on the collateral, may pay for insurance on the collateral and may pay for the maintenance and preservation of the collateral. Debtor agrees to reimburse BANK ONE on demand for any payment made, or any expense incurred by BANK ONE pursuant to the foregoing authorization. Until default debtor may have possession of the collateral and use it in any lawful manner not inconsistent with this agreement and not inconsistent with any policy of insurance thereon.
 6. If BANK ONE shall at any time before the debt becomes due deem it necessary for a more complete and perfect security of its said claim, BANK ONE or its assigns may take said collateral into its possession, or, if the collateral pledged as security for this agreement should at any time be or become unsatisfactory to BANK ONE, the debtor upon demand agrees to forthwith deposit with BANK ONE, additional collateral to the satisfaction of BANK ONE.

Default

1. Upon the happening of any of the following events or conditions, namely: (i) default in the payment or performance of any of the obligations or of any covenant or liability contained or referred to herein or in any note evidencing any of the obligations; (ii) any warranty, representation or statement made or furnished by BANK ONE by or on behalf of debtor in connection with this agreement or to induce BANK ONE to make a loan to debtor proving to have been false in any material respect when made or furnished; (iii) loss, theft, substantial damage, destruction, sale or encumbrance to or of any of the collateral, or the making of any levy, seizure or attachment thereof or thereon; (iv) death, dissolution, liquidation, insolvency, business failure, appointment of a receiver of any part of the property of, assignment for the benefit of creditors by, or the commencement of any proceeding under any bankruptcy or insolvency laws by or against debtor or any guarantor or surety for debtor; (v) refusal to surrender said security or deposit additional collateral as herein above provided; (vi) if BANK ONE deems the value of the collateral to be threatened by loss, disposition, destruction, damage or other cause, thereupon, or at any time thereafter (such default not having previously been cured) BANK ONE at its option may declare all of the obligations to be immediately due and payable without demand or notice to debtor, and shall then have the remedies of a secured party under the laws of the State of Ohio, including, without limitation thereto, the right to take possession of the collateral, and for that purpose BANK ONE may, so far as debtor can give authority therefor, enter upon any premises on which the collateral or any part thereof may be situated and remove the same therefrom; (vii) if BANK ONE deems itself insecure and in good faith believes that the prospect of payment or performance is impaired, BANK ONE may require debtor to make the collateral available to BANK ONE at a place to be designated by BANK ONE which is reasonably convenient to both parties. BANK ONE will send debtor at least ten days' prior written notice of the time and place of any public sale thereof or of the time after which any private sale or any other intended disposition thereof is to be made, and at any such public or private sale BANK ONE may purchase the collateral. Debtor agrees that BANK ONE may retain possession of any collateral without judicial hearing or process and hereby expressly waives any right to such judicial hearing or process.

Termination

1. This agreement and the security interest in the collateral created hereby shall terminate when the obligations have been paid in full.

- General provisions**
1. BANK ONE may correct patent errors herein. Any notice to debtor shall be sufficiently given when mailed to debtor's address last known to BANK ONE.
 2. No waiver by BANK ONE of any default shall be effective unless in writing nor operate as a waiver of any other default or of the same default on a future occasion. BANK ONE is authorized to fill in any blank spaces herein and to date this agreement the date the loan is made. All rights of BANK ONE hereunder shall inure to the benefit of the successors and assigns of BANK ONE, and the obligations of debtor shall bind the heirs, executors, administrators, successors and assigns of debtor. If more than one person signs this instrument, the word "debtor" as used herein shall be deemed to include all such signers, and all of the obligations hereof shall be the joint and several obligations of all such signers. This agreement shall take effect when signed by debtor.
 3. In addition to all rights given to BANK ONE by the note and security agreements, BANK ONE shall have all the rights and remedies of a secured party under the Ohio Uniform Commercial Code, as amended.
 4. This security agreement contains the entire agreement between the parties.

BANK ONE is an affiliate of BANK ONE CORPORATION, Columbus, Ohio

BANK ONE, Secured Party

By _____

Jefferson Local School District
 Recreation Council
Debtor or Owner
 BY: Richard Hartwig President
 BY: Jerry Lang Treasurer
Debtor or Owner

981-99-018C

ORIGINAL

EXHIBIT B

SECTION 2: FINANCIAL HISTORY

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Section 2: Financial History

Financial picture of Gahanna's Recreation Division, including aquatics operations

Presented in this section is a picture of the Parks & Recreation Department's operations since 2005. A description of each spreadsheet is provided below.

Department of Parks & Recreation Information 2005 to 2014

This document provides a summary of the Recreation Division's financial history from 2005 to 2013, the number of full time staff position funded, an inventory of the sites operated, and attendance/membership information when available for each year presented. The estimated/projected information for 2014 is also provided in this document.

Recreation Division: Comparison of Revenues, Expenses and Net Operating Costs 2005 to 2014

As Aligned With the City Budget Line Items

This document provides a summary of the Recreation Division's financial history from 2005 to 2013 **by fund**, as allocated in the City's budget each year. For 2014, the year to date as of 8/3/2014 and the projected year end data is provided..

Revenue totals by area are presented at the top of the page.

Operating and capital expenditure totals are provided in the middle section.

Operating Net (Revenues – Operating Expenses) for each fund and the division as a whole is directly below the expenditure outline.

Total Net (Revenues less Operating & Capital Expenses) is found at the bottom of the page.

Revenue Details - Recreation Division 2005 to 2014

The Revenue Details document provides line by line revenues from 2005 to 2013 by operating area alongside the projected information. For 2014, the year to date as of 8/3/2014 and the projected year end data is also provided in this document.

Expense Details - Recreation Division: 2005 to 2014 by Operating Area/Fund (One Fund Per Page)

The next six pages outline the detailed expenditures by account for each fund, as defined in the City budget. The data in years 2005-2013 is historical data from the finance system. For 2014, the year to date as of 8/3/2014 and the projected year end data is provided.

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Department of Parks Recreation Information 2005 to 2014

Recreation Division Financials

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date Revenues as of 8/3/2014	2014 Estimated Year End
Total Revenues	\$ 548,169	\$ 557,082	\$ 661,717	\$ 726,032	\$ 1,030,764	\$ 1,048,635	\$ 991,694	\$ 1,237,579	\$ 1,209,574	\$ 955,377	\$ 1,163,324
Division Expenses											
Oper	\$ 907,863	\$ 923,888	\$ 1,118,289	\$ 1,210,418	\$ 1,394,762	\$ 1,303,243	\$ 1,247,741	\$ 1,406,152	\$ 1,405,534	\$ 880,718	\$ 1,345,707
Cap	\$ 309,180	\$ 135,029	\$ 196,934	\$ 26,129	\$ 243,826	\$ 110,458	\$ 49,236	\$ 34,628	\$ 153,864	\$ 19,353	\$ 40,744
Total	\$ 1,217,043	\$ 1,058,917	\$ 1,315,223	\$ 1,236,547	\$ 1,638,588	\$ 1,413,702	\$ 1,296,978	\$ 1,440,781	\$ 1,559,399	\$ 900,071	\$ 1,386,451
Division Operating Net	\$ (359,694)	\$ (366,805)	\$ (456,572)	\$ (484,386)	\$ (363,998)	\$ (254,609)	\$ (256,048)	\$ (168,574)	\$ (195,960)	\$ 74,658	\$ (182,383)
<i>Operating Revenue Recovery</i>	60%	60%	59%	60%	74%	80%	79%	88%	86%		86%
Division Total Net	\$ (668,874)	\$ (501,835)	\$ (653,506)	\$ (510,516)	\$ (607,824)	\$ (365,067)	\$ (305,284)	\$ (203,202)	\$ (349,825)	\$ 55,305	\$ (223,127)
<i>Total Revenue Recovery</i>	45%	53%	50%	59%	63%	74%	76%	86%	78%		84%

Parks & Recreation Full Time Staffing Positions

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Admin	2	3	3	3	3	3	3	3	3	3
Parks/Facilities	3	3	3	5	5	5	4	4	4	4
Golf Course	1	1	2	0	0	0	0	0	0	0
Seniors	1	1	1	1	1	1	1	1	1	1
Recreation (including aquatics and golf)	2	2	3	3	4	4	4	4	3	2
Total Full Time Positions	9	10	12	12	13	13	12	12	11	10

Deputy Director Position Added
Transferred Golf Course Superintendent to Parks Superintendent, Recreation Supervisor Position Added
Recreation Supervisor Position Shifted to Two Recreation Specialist Positions
Facility Superintendent Position Vacated

Parks & Recreation Inventory

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Park Acreage & Open Space	631.4	645	651.9	651.18	693.35	702.25	759.13	759.13	759.13	759.13
Number of parks*	34	34	34	34	49	49	51	51	51	51
Rentable shelters	4	4	4	4	6	6	6	6	6	6
Playgrounds	11	11	12	12	13	13	15	15	15	15
Specialized Facilities**	3	3	4	4	6	6	6	6	6	6
Trail mileage (paved & unpaved)	8.6	9.6	10.1	12.9	13.7	14.8	16.6	16.6	17.1	19.9
Skate Park	1	1	1	1	1	1	1	1	1	1
Specialized Sports Field Sites	2	2	2	2	2	2	2	2	2	2

*Developed and undeveloped areas
 **Senior Center, Herb Center, Golf Course, HRP, GSP, Dog Park

Parks & Recreation Participation Information

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 - Estimated
Special events					22,717	20,890	23,005	30,986	26,520	TBD
Programs		2,653	2,540	2,780	3,190	3,078	2,809	3,105	3,386	3,536
Senior Center Members	685	670	670	657		590			576	485
Swimming Pool Visits					30,474	33,196	35,630	38,885	38,809	37,460
Total Swimming Pool Members	603	800	1,210	1,080	4,180	3,819	4,620	5,189	4,693	4,231
Golf Course Rounds Played	18,069	18,443	19,461	20,348	22,846	19,602	15,837	22,518	19,362	TBD

Recreation Division: Comparison of Revenues, Expenses and Net Operating Costs 2005 to 2014

Revenues	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date Revenues as of 8 3 2014	2014 Estimated Year End Revenue	Growth 2005-2014	Net Revenues from 2008-2013
	Year End Revenue	Year End Revenue	Year End Revenue	Year End Revenue	Year End Revenue								
Recreation	\$ 166,912	\$ 167,664	\$ 174,100	\$ 206,482	\$ 245,922	\$ 270,927	\$ 255,902	\$ 328,337	\$ 317,325	\$ 322,437	\$ 372,437	123%	\$ 1,624,894
Non-Resident Field Use Fees	\$ 17,735	\$ 13,815	\$ 10,890	\$ 11,770	\$ 13,110	\$ 42,990	\$ 14,260	\$ 32,105	\$ 17,660	\$ 17,960	\$ 22,450	27%	\$ 131,895
Park Rental	\$ 4,225	\$ 3,660	\$ 9,882	\$ 12,458	\$ 17,965	\$ 36,168	\$ 28,970	\$ 37,431	\$ 47,029	\$ 54,803	\$ 68,504	1521%	\$ 180,020
Golf	\$ 272,320	\$ 270,854	\$ 299,441	\$ 309,889	\$ 342,597	\$ 283,002	\$ 239,540	\$ 330,686	\$ 341,757	\$ 198,489	\$ 287,288	5%	\$ 1,847,470
Seniors	\$ 12,369	\$ 11,618	\$ 11,018	\$ 9,488	\$ 11,004	\$ 9,959	\$ 11,436	\$ 9,543	\$ 9,543	\$ 13,313	\$ 13,837	12%	\$ 64,742
HRP	\$ 74,608	\$ 89,472	\$ 109,171	\$ 120,447	\$ 256,298	\$ 237,487	\$ 266,376	\$ 307,069	\$ 291,181	\$ 242,540	\$ 247,322		
GSP	\$ -	\$ -	\$ -	\$ -	\$ 114,222	\$ 113,002	\$ 118,937	\$ 107,685	\$ 107,685	\$ 58,730	\$ 74,542		
Both Pools Together	\$ 74,608	\$ 89,472	\$ 109,171	\$ 120,447	\$ 351,360	\$ 351,709	\$ 379,378	\$ 426,006	\$ 398,865	\$ 301,270	\$ 321,864	331%	\$ 2,027,764
Herb Center	\$ -	\$ -	\$ 47,215	\$ 53,983	\$ 50,323	\$ 53,882	\$ 62,207	\$ 73,472	\$ 73,626	\$ 49,348	\$ 76,944	63%	\$ -
Total Revenues	\$ 548,169	\$ 557,082	\$ 661,717	\$ 726,032	\$ 1,030,764	\$ 1,048,635	\$ 991,694	\$ 1,237,579	\$ 1,209,574	\$ 955,377	\$ 1,163,324	76%	\$ 6,244,277

Expenses	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses	Net Expenses 2008-2013	
	Year End Expenses	Year End Expenses	Year End Expenses	Year End Expenses	Year End Expenses	Year End Expenses	Year End Expenses	Year End Expenses	Year End Expenses				
Recreation	Oper	\$ 460,624	\$ 476,242	\$ 518,050	\$ 677,263	\$ 621,301	\$ 580,744	\$ 537,285	\$ 607,602	\$ 566,436	\$ 322,889	\$ 568,011	\$ 3,590,632
	Cap	\$ 232,057	\$ 7,530	\$ 13,351	\$ 3,789	\$ 57,991	\$ 25,107	\$ 5,384	\$ -	\$ -	\$ -	\$ -	\$ 92,270
	Total	\$ 692,681	\$ 483,772	\$ 531,401	\$ 681,052	\$ 679,292	\$ 605,852	\$ 542,669	\$ 607,602	\$ 566,436	\$ 322,889	\$ 568,011	\$ 3,682,902
Golf	Oper	\$ 250,757	\$ 252,806	\$ 337,010	\$ 231,004	\$ 241,293	\$ 215,624	\$ 213,327	\$ 245,154	\$ 250,458	\$ 165,167	\$ 263,365	\$ 1,396,859
	Cap	\$ 77,079	\$ 127,499	\$ 181,746	\$ 19,242	\$ 11,367	\$ -	\$ -	\$ 1,000	\$ 59,439	\$ 19,353	\$ 40,744	\$ 166,148
	Total	\$ 327,836	\$ 380,305	\$ 518,757	\$ 242,372	\$ 316,534	\$ 234,723	\$ 213,327	\$ 246,154	\$ 309,897	\$ 184,520	\$ 304,109	\$ 1,563,008
Senior Services	Oper	\$ 78,742	\$ 87,577	\$ 92,568	\$ 89,841	\$ 94,609	\$ 91,572	\$ 95,544	\$ 96,096	\$ 93,688	\$ 55,420	\$ 114,230	\$ 561,349
	Cap	\$ 44	\$ -	\$ 1,837	\$ -	\$ 24,757	\$ 2,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,942
	Total	\$ 78,787	\$ 87,577	\$ 94,405	\$ 89,841	\$ 119,366	\$ 93,757	\$ 95,544	\$ 96,096	\$ 93,688	\$ 55,420	\$ 114,230	\$ 588,292
HRP	Oper	\$ 117,739	\$ 107,263	\$ 106,258	\$ 121,455	\$ 124,470	\$ 119,424	\$ 127,197	\$ 138,847	\$ 147,077	\$ 97,074	\$ 118,380	\$ 778,470
	Cap	\$ -	\$ -	\$ -	\$ 8,435	\$ 10,305	\$ 17,221	\$ 1,355	\$ 4,480	\$ 14,233	\$ -	\$ -	\$ 56,029
	Total	\$ 117,739	\$ 107,263	\$ 106,258	\$ 129,890	\$ 134,775	\$ 136,645	\$ 128,552	\$ 143,327	\$ 161,311	\$ 97,074	\$ 118,380	\$ 834,500
GSP	Oper	\$ -	\$ -	\$ -	\$ 447	\$ 229,680	\$ 215,096	\$ 217,287	\$ 250,985	\$ 266,255	\$ 186,243	\$ 196,051	\$ 1,179,750
	Cap	\$ -	\$ -	\$ -	\$ -	\$ 68,329	\$ 43,155	\$ 23,298	\$ 29,148	\$ 50,000	\$ -	\$ -	\$ 213,930
	Total	\$ -	\$ -	\$ -	\$ 447	\$ 298,009	\$ 258,251	\$ 240,584	\$ 280,133	\$ 316,255	\$ 186,243	\$ 196,051	\$ 1,393,680
Combined Aquatics	Oper	\$ 117,739	\$ 107,263	\$ 106,258	\$ 121,902	\$ 354,150	\$ 334,520	\$ 344,484	\$ 389,832	\$ 413,333	\$ 283,317	\$ 314,431	\$ 1,958,220
	Cap	\$ -	\$ -	\$ -	\$ 8,435	\$ 78,634	\$ 60,376	\$ 24,653	\$ 33,628	\$ 64,233	\$ -	\$ -	\$ 269,959
	Total	\$ 117,739	\$ 107,263	\$ 106,258	\$ 130,337	\$ 432,784	\$ 394,897	\$ 369,136	\$ 423,460	\$ 477,566	\$ 283,317	\$ 314,431	\$ 2,228,180
Herb Center	Oper	\$ -	\$ -	\$ 64,403	\$ 90,408	\$ 83,410	\$ 80,783	\$ 57,102	\$ 67,469	\$ 81,619	\$ 53,925	\$ 85,670	\$ 460,790
	Cap	\$ -	\$ -	\$ -	\$ 3,690	\$ 7,202	\$ 3,690	\$ 8,800	\$ -	\$ 30,192	\$ -	\$ -	\$ 52,422
	Total	\$ -	\$ -	\$ 64,403	\$ 92,946	\$ 90,612	\$ 84,473	\$ 65,902	\$ 67,469	\$ 111,811	\$ 53,925	\$ 85,670	\$ 513,213
Division Expenses	Oper	\$ 907,863	\$ 923,888	\$ 1,118,289	\$ 1,210,418	\$ 1,394,762	\$ 1,303,243	\$ 1,247,741	\$ 1,406,152	\$ 1,405,534	\$ 880,718	\$ 1,345,707	\$ 7,967,852
	Cap	\$ 309,180	\$ 135,029	\$ 196,934	\$ 26,129	\$ 243,826	\$ 110,458	\$ 49,236	\$ 34,628	\$ 153,864	\$ 19,353	\$ 40,744	\$ 618,143
	Total	\$ 1,217,043	\$ 1,058,917	\$ 1,315,223	\$ 1,236,547	\$ 1,638,588	\$ 1,413,702	\$ 1,296,978	\$ 1,440,781	\$ 1,559,399	\$ 900,071	\$ 1,386,451	\$ 8,585,994

Net Operating Including Budgeted Direct Costs	2005 Operating Net	2006 Operating Net	2007 Operating Net	2008 Operating Net	2009 Operating Net	2010 Operating Net	2011 Operating Net	2012 Operating Net	2013 Operating Net	2014 Operating Net as of 8 3 2014	2014 Estimated Year End Operating Net	Cumulative Net Operating Including Budgeted Direct Costs 2008-2013
Recreation	\$ (293,712)	\$ (308,578)	\$ (343,950)	\$ (470,781)	\$ (375,379)	\$ (309,818)	\$ (281,383)	\$ (279,266)	\$ (249,112)	\$ (453)	\$ (195,574)	\$ (1,965,738)
Non-Resident Field Use Fees	\$ 17,735	\$ 13,815	\$ 10,890	\$ 11,770	\$ 13,110	\$ 42,990	\$ 14,260	\$ 32,105	\$ 17,660	\$ 17,960	\$ 22,450	\$ 131,895
Park Rental	\$ 4,225	\$ 3,660	\$ 9,882	\$ 12,458	\$ 17,965	\$ 36,168	\$ 28,970	\$ 37,431	\$ 47,029	\$ 54,803	\$ 68,504	\$ 180,020
Golf	\$ 21,563	\$ 18,048	\$ (37,569)	\$ 78,885	\$ 101,304	\$ 67,378	\$ 26,213	\$ 85,532	\$ 91,299	\$ 33,322	\$ 23,923	\$ 450,610
Seniors	\$ (66,374)	\$ (75,959)	\$ (81,550)	\$ (78,837)	\$ (85,121)	\$ (81,613)	\$ (84,107)	\$ (86,553)	\$ (80,376)	\$ (44,350)	\$ (100,393)	\$ (496,608)
Both Pools Together	\$ (43,131)	\$ (17,791)	\$ 2,913	\$ (1,455)	\$ (2,790)	\$ 17,188	\$ 34,894	\$ 36,175	\$ (14,467)	\$ 17,953	\$ 7,433	\$ 69,544
Herb Center	\$ -	\$ -	\$ (17,188)	\$ (36,425)	\$ (33,086)	\$ (26,901)	\$ 5,105	\$ 6,003	\$ (7,993)	\$ (4,577)	\$ (8,726)	\$ (93,298)
Division Operating Net	\$ (359,694)	\$ (366,805)	\$ (456,572)	\$ (484,386)	\$ (363,998)	\$ (254,609)	\$ (256,048)	\$ (168,574)	\$ (195,960)	\$ 74,658	\$ (182,383)	\$ (1,723,574)

Cumulative Net Including Direct and Capital Expenses	2005 Total Net	2006 Total Net	2007 Total Net	2008 Total Net	2009 Total Net	2010 Total Net	2011 Total Net	2012 Total Net	2013 Total Net	2014 Total Net as of 8 3 2014	2014 Total Net	Cumulative Net Including Direct and Capital Expenses 2008 - 2013
Recreation	\$ (525,769)	\$ (316,108)	\$ (357,301)	\$ (474,569)	\$ (433,370)	\$ (334,925)	\$ (286,766)	\$ (279,266)	\$ (249,112)	\$ (453)	\$ (195,574)	\$ (2,058,008)
Non-Resident Field Use Fees	\$ 17,735	\$ 13,815	\$ 10,890	\$ 11,770	\$ 13,110	\$ 42,990	\$ 14,260	\$ 32,105	\$ 17,660	\$ 17,960	\$ 22,450	\$ 131,895
Park Rental	\$ 4,225	\$ 3,660	\$ 9,882	\$ 12,458	\$ 17,965	\$ 36,168	\$ 28,970	\$ 37,431	\$ 47,029	\$ 54,803	\$ 68,504	\$ 180,020
Golf	\$ (55,516)	\$ (109,451)	\$ (219,316)	\$ 67,517	\$ 26,062	\$ 48,278	\$ 26,213	\$ 84,532	\$ 31,859	\$ 13,969	\$ (16,821)	\$ 284,462
Seniors	\$ (66,418)	\$ (75,959)	\$ (83,387)	\$ (78,837)	\$ (83,387)	\$ (83,798)	\$ (84,107)	\$ (86,553)	\$ (80,376)	\$ (44,350)	\$ (100,393)	\$ (523,550)
Both Pools Together	\$ (43,131)	\$ (17,791)	\$ 2,913	\$ (9,890)	\$ (81,424)	\$ (43,188)	\$ 10,241	\$ 2,546	\$ (78,701)	\$ 17,953	\$ 7,433	\$ (200,415)
Herb Center	\$ -	\$ -	\$ (17,188)	\$ (38,963)	\$ (40,289)	\$ (30,592)	\$ (3,695)	\$ 6,003	\$ (38,185)	\$ (4,577)	\$ (8,726)	\$ (145,721)
Division Total Net	\$ (668,874)	\$ (501,835)	\$ (653,506)	\$ (510,516)	\$ (607,824)	\$ (365,067)	\$ (305,284)	\$ (203,202)	\$ (349,825)	\$ 55,305	\$ (223,127)	\$ (2,341,717)

Recreation Division: Comparison of Revenues, Expenses and Net Operating Costs 2005 to 2014
As Aligned With the City Budget Line Items

Revenue Details - Recreation Division 2005 to 2014

Account Title	Account	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2014
		Year End Revenues	Year End Revenues	Year End Revenues	Year End Revenues	Year End Revenues	Year End Revenues	Revenues as of 8 3 14				
RECREATION INCOME	4431	\$ 166,912	\$ 167,664	\$ 174,100	\$ 206,532	\$ 245,922	\$ 270,927	\$ 255,902	\$ 328,337	\$ 317,325	\$ 322,437	\$ 377,437
RECREATION REFUNDS	4430	\$ -	\$ -	\$ -	\$ (50)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RECREATION REFUNDS	4802	\$ -	\$ -	\$ (3,485)	\$ (1,641)	\$ (1,890)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RECREATION TOTAL REVENUES		\$ 166,912	\$ 167,664	\$ 170,615	\$ 204,841	\$ 244,032	\$ 270,927	\$ 255,902	\$ 328,337	\$ 317,325	\$ 322,437	\$ 377,437
NONRESIDENT SPORT FEE	4433	\$ 17,735	\$ 13,815	\$ 10,890	\$ 11,770	\$ 13,110	\$ 42,990	\$ 14,260	\$ 32,105	\$ 17,660	\$ 17,960	\$ 22,450
PARK RENTAL FEES	4434	\$ 4,225	\$ 3,660	\$ 9,882	\$ 12,458	\$ 17,965	\$ 36,168	\$ 28,970	\$ 37,431	\$ 47,029	\$ 54,803	\$ 68,504
GC GREEN FEES	4411	\$ 131,617	\$ 130,635	\$ 147,029	\$ 145,853	\$ 163,631	\$ 123,804	\$ 98,261	\$ 139,606	\$ 146,964	\$ 73,616	\$ 117,000
GC EQUIPMENT RENTAL	4412	\$ 48,325	\$ 46,064	\$ 54,719	\$ 58,591	\$ 67,917	\$ 55,636	\$ 45,259	\$ 68,168	\$ 67,406	\$ 34,599	\$ 55,817
GC PRO SHOP	4413	\$ 5,695	\$ 7,726	\$ 8,937	\$ 8,621	\$ 9,438	\$ 6,970	\$ 6,061	\$ 9,409	\$ 9,729	\$ 5,180	\$ 8,008
GC CLUB HOUSE RENTAL	4414	\$ 11,773	\$ 15,177	\$ 18,969	\$ 14,730	\$ 20,375	\$ 19,765	\$ 23,990	\$ 24,325	\$ 28,050	\$ 15,545	\$ 22,207
GOLF COURSE MEMBERSHIPS	4415	\$ 19,877	\$ 20,637	\$ 16,273	\$ 19,795	\$ 21,959	\$ 21,655	\$ 17,087	\$ 20,141	\$ 20,256	\$ 17,087	\$ 17,000
GC LEAGUE FEES	4416	\$ 19,369	\$ 15,650	\$ 17,411	\$ 24,701	\$ 22,668	\$ 24,522	\$ 21,963	\$ 30,994	\$ 26,792	\$ 29,796	\$ 29,796
GC KITCHEN/BAR	4417	\$ 1,440	\$ 2,239	\$ 1,634	\$ 1,908	\$ 2,467	\$ 160	\$ -	\$ -	\$ -	\$ -	\$ -
GC SNACKS - TAXABLE	4418	\$ 31,439	\$ 29,719	\$ 30,613	\$ 28,776	\$ 30,085	\$ 29,033	\$ 21,151	\$ 33,852	\$ 33,741	\$ 22,069	\$ 33,000
GC MISC	4419	\$ 2,786	\$ 3,006	\$ 4,257	\$ 7,685	\$ 5,184	\$ 1,456	\$ 1,020	\$ 3,896	\$ 8,820	\$ 11	\$ 2,000
GOLF COURSE PROGRAMS	4424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,748	\$ 295	\$ -	\$ 1,671	\$ 2,500
GOLF COURSE REFUNDS	4803	\$ -	\$ -	\$ (400)	\$ (770)	\$ (1,128)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GOLF COURSE TOTAL REVENUES		\$ 272,320	\$ 270,854	\$ 299,441	\$ 309,889	\$ 342,597	\$ 283,002	\$ 239,540	\$ 330,686	\$ 341,757	\$ 198,489	\$ 287,329
SENIORS REVENUES	4432	\$ 12,369	\$ 11,618	\$ 11,018	\$ 11,004	\$ 9,488	\$ 9,959	\$ 11,436	\$ 9,543	\$ 13,313	\$ 11,070	\$ 13,837
POOL GATE RECEIPTS	4451	\$ 13,492	\$ 13,203	\$ 12,410	\$ 11,651	\$ 18,034	\$ 24,592	\$ 26,222	\$ 27,964	\$ 23,132	\$ 19,623	\$ 21,803
POOL SWIM LESSONS	4452	\$ 5,847	\$ 10,149	\$ 11,779	\$ 13,445	\$ 9,889	\$ 11,590	\$ 11,990	\$ 16,340	\$ 17,458	\$ 12,820	\$ 12,820
POOL PROGRAM REVENUE	4453	\$ 2,851	\$ 2,865	\$ 4,082	\$ 4,613	\$ 50	\$ 260	\$ 425	\$ 1,212	\$ 683	\$ 1,520	\$ 1,520
POOL FACILITY RENTAL	4454	\$ 1,085	\$ 1,047	\$ 1,499	\$ 1,783	\$ 1,003	\$ 1,570	\$ 1,400	\$ 2,580	\$ 2,090	\$ 3,420	\$ 3,300
POOL MEMBERSHIPS	4455	\$ 37,288	\$ 47,485	\$ 62,464	\$ 66,670	\$ 213,767	\$ 184,715	\$ 210,051	\$ 239,894	\$ 224,590	\$ 196,894	\$ 196,894
POOL SWIM/DIVE TEAMS	4456	\$ 2,375	\$ 1,670	\$ 2,630	\$ 3,825	\$ 3,590	\$ 4,470	\$ 4,015	\$ 5,860	\$ 7,151	\$ 7,866	\$ 8,816
POOL CONCESSIONS	4457	\$ 5,933	\$ 7,743	\$ 10,031	\$ 10,357	\$ 6,189	\$ 9,901	\$ 11,801	\$ 13,001	\$ 13,569	\$ 10	\$ 10
POOL SNACKS - NONTAXABLE	4458	\$ 4,061	\$ 4,205	\$ 4,200	\$ 3,817	\$ 2,714	\$ 180	\$ 245	\$ -	\$ -	\$ 387	\$ 1,160
POOL MISC	4459	\$ 1,677	\$ 1,105	\$ 77	\$ 4,286	\$ 1,062	\$ 209	\$ 227	\$ 219	\$ 2,509	\$ 1	\$ 1,000
POOL REFUNDS	4804	\$ -	\$ -	\$ (100)	\$ -	\$ (120)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC GATE	4481	\$ -	\$ -	\$ -	\$ -	\$ 24,291	\$ 35,868	\$ 32,554	\$ 30,362	\$ 29,715	\$ 25,870	\$ 27,232
GSC SWIM LESSONS	4482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774	\$ -	\$ -	\$ -	\$ -
GSC PROGRAM	4483	\$ -	\$ -	\$ -	\$ -	\$ 8,199	\$ 12,105	\$ 11,966	\$ 10,722	\$ 12,229	\$ 7,800	\$ 13,000
GSC FACILITY	4484	\$ -	\$ -	\$ -	\$ -	\$ 1,810	\$ 3,345	\$ 2,685	\$ 3,555	\$ 3,190	\$ 2,095	\$ 2,095
GSC MEMBERSHIPS	4485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,420	\$ 3,850	\$ 3,930	\$ 4,112	\$ 3,927	\$ 3,927
GSC SWIM/DIVE	4486	\$ -	\$ -	\$ -	\$ -	\$ 4,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC CONCESSIONS	4487	\$ -	\$ -	\$ -	\$ -	\$ 19,629	\$ 27,942	\$ 28,583	\$ 37,505	\$ 25,717	\$ 38	\$ 38
GSC SNACK NON-TAXABLE	4488	\$ -	\$ -	\$ -	\$ -	\$ 9,792	\$ 766	\$ 396	\$ -	\$ 166	\$ 718	\$ 2,250
GSC MISCELLANEOUS	4489	\$ -	\$ -	\$ -	\$ -	\$ 26,586	\$ 30,776	\$ 31,193	\$ 32,864	\$ 32,556	\$ 18,282	\$ 26,000
OVER/SHORT	4494	\$ -	\$ -	\$ 605	\$ (95)	\$ 568	\$ 206	\$ -	\$ -	\$ 394	\$ 3	\$ -
BOTH POOLS TOTAL REVENUES		\$ 74,608	\$ 89,472	\$ 109,677	\$ 120,351	\$ 351,807	\$ 351,915	\$ 379,378	\$ 426,006	\$ 399,259	\$ 301,273	\$ 321,864
OHEC HOTEL/MOTEL TAX	4460	\$ -	\$ -	\$ 31,811	\$ 38,523	\$ 31,521	\$ 29,554	\$ 34,626	\$ 37,173	\$ 40,337	\$ 23,006	\$ 39,655
OHEC PROGRAM REVENUE	4461	\$ -	\$ -	\$ 12,098	\$ 10,524	\$ 10,385	\$ 12,792	\$ 10,879	\$ 6,082	\$ 8,502	\$ 10,350	\$ 11,053
OHEC OVER/SHORT	4462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OHEC MERCHANDISE REVENUE	4463	\$ -	\$ -	\$ 2,823	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OHEC MERCHANDISE-TAXABLE	4463.01	\$ -	\$ -	\$ -	\$ 1,820	\$ 3,728	\$ 7,352	\$ 8,031	\$ 10,181	\$ 6,950	\$ 4,713	\$ 7,992
OHEC MERCHANDISE-NONTAX	4463.02	\$ -	\$ -	\$ -	\$ 2,690	\$ 4,443	\$ 4,108	\$ 6,621	\$ 16,438	\$ 14,798	\$ 10,421	\$ 17,018
OHEC RENTAL	4464	\$ -	\$ -	\$ 482	\$ 425	\$ 245	\$ 75	\$ 2,050	\$ 3,593	\$ 3,035	\$ 855	\$ 1,221
OHEC MISCELLANEOUS	4469	\$ -	\$ -	\$ 0	\$ 2	\$ 2	\$ -	\$ -	\$ 4	\$ 3	\$ 3	\$ 5
HERB CENTER TOTAL REVENUES		\$ -	\$ -	\$ 47,215	\$ 53,983	\$ 50,323	\$ 53,882	\$ 62,207	\$ 73,472	\$ 73,626	\$ 49,348	\$ 76,944
DIVISION REVENUES		\$ 548,169	\$ 557,082	\$ 658,738	\$ 724,296	\$ 1,029,322	\$ 1,048,841	\$ 991,694	\$ 1,237,579	\$ 1,209,968	\$ 955,380	\$ 1,168,365

Expense Details - Recreation Division: 2005 to 2014 (One Fund Per Page)

Fund	Fund Title	Acc	Account Title	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date	2014
				Year End Expenses										
101432	RECREATION	5103	SUPERINTENDENTS	\$ 51,321	\$ 58,180	\$ 60,140	\$ 61,937	\$ 66,236	\$ 63,873	\$ 59,820	\$ 62,581	\$ 63,546	\$ 38,152	\$ 66,790
101432	RECREATION	5104	SUPERVISORS	\$ 34,159	\$ 42,503	\$ 33,633	\$ 48,820	\$ 73,827	\$ 85,460	\$ 87,825	\$ 95,999	\$ 77,974	\$ 24,260	\$ 44,000
101432	RECREATION	5111	PART TIME	\$ 26,417	\$ 21,059	\$ 36,102	\$ 64,775	\$ 70,332	\$ 40,566	\$ 24,490	\$ 32,332	\$ 26,265	\$ 14,725	\$ 25,524
101432	RECREATION	5112	SEASONAL	\$ 64,097	\$ 73,703	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,061	\$ 970	\$ 3,000
101432	RECREATION	5113	SEASONAL ESCROW	\$ -	\$ -	\$ 86,363	\$ 79,871	\$ 104,986	\$ 116,318	\$ 113,426	\$ 129,425	\$ 133,119	\$ 99,110	\$ 159,910
101432	RECREATION	5116	SERVICE CREDIT	\$ -	\$ 650	\$ 650	\$ 650	\$ 650	\$ 650	\$ 850	\$ 650	\$ 650	\$ 650	\$ 650
101432	RECREATION	5117	OVERTIME	\$ -	\$ -	\$ 122	\$ 387	\$ 276	\$ 202	\$ 21	\$ (11)	\$ (19)	\$ -	\$ -
101432	RECREATION	5122	EMPLOYEE WELLNESS	\$ 1,200	\$ 1,200	\$ 900	\$ 1,020	\$ 515	\$ 550	\$ 257	\$ 129	\$ 375	\$ 55	\$ 100
101432	RECREATION	5131	PERS	\$ 23,374	\$ 26,886	\$ 33,283	\$ 35,893	\$ 44,283	\$ 42,990	\$ 40,101	\$ 44,934	\$ 42,803	\$ 24,723	\$ 41,891
101432	RECREATION	5132	WORKERS COMPENSATION	\$ 556	\$ 1,255	\$ 6,032	\$ 4,612	\$ 5,063	\$ 6,547	\$ 14,610	\$ 5,970	\$ 6,056	\$ 3,558	\$ 6,348
101432	RECREATION	5133	HEALTH INSURANCE	\$ 25,685	\$ 24,864	\$ 22,116	\$ 23,741	\$ 27,519	\$ 33,925	\$ 32,619	\$ 30,056	\$ 26,289	\$ 12,452	\$ 22,171
101432	RECREATION	5134	LIFE INSURANCE	\$ 955	\$ 905	\$ 273	\$ 403	\$ 602	\$ 618	\$ 587	\$ 651	\$ 448	\$ 189	\$ 339
101432	RECREATION	5135	DENTAL INSURANCE	\$ 1,618	\$ 1,829	\$ 1,510	\$ 1,659	\$ 2,765	\$ 3,146	\$ 3,311	\$ 4,006	\$ 2,090	\$ 730	\$ 1,245
101432	RECREATION	5136	VISION INSURANCE	\$ 467	\$ 467	\$ 437	\$ 476	\$ 701	\$ 782	\$ 927	\$ 1,018	\$ 455	\$ 166	\$ 288
101432	RECREATION	5138	MEDICARE	\$ 2,599	\$ 2,820	\$ 3,259	\$ 3,732	\$ 4,562	\$ 4,421	\$ 4,113	\$ 4,624	\$ 4,406	\$ 2,558	\$ 4,329
101432	RECREATION	5142	EAP	\$ 74	\$ 73	\$ 54	\$ 225	\$ 191	\$ 176	\$ 160	\$ 192	\$ 109	\$ 60	\$ 103
101432	RECREATION	5143	DRUG TESTING	\$ 700	\$ 1,010	\$ 805	\$ 1,095	\$ 1,505	\$ 1,435	\$ 1,035	\$ 1,535	\$ 2,146	\$ -	\$ -
101432	RECREATION	5240	GAHANNA EVENTS	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5241	BANK CHARGES	\$ -	\$ -	\$ -	\$ 5,986	\$ 4,936	\$ 5,343	\$ 6,703	\$ 8,387	\$ 8,950	\$ 6,156	\$ 9,200
101432	RECREATION	5249	CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500
101432	RECREATION	5251	TECH MAINTENANCE	\$ -	\$ -	\$ 4,584	\$ 6,088	\$ 4,410	\$ 5,498	\$ 6,904	\$ 6,934	\$ 8,418	\$ 6,014	\$ 6,014
101432	RECREATION	5254	PROMOTION	\$ -	\$ -	\$ -	\$ 37,682	\$ 1,131	\$ 1,000	\$ -	\$ 642	\$ -	\$ -	\$ -
101432	RECREATION	5273	MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17	\$ 64	\$ 129
101432	RECREATION	5274	SEMINARS/MEETINGS	\$ 1,908	\$ 2,480	\$ 2,610	\$ 3,586	\$ 3,205	\$ 1,197	\$ 425	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5301	OFFICE SUPPLIES	\$ 914	\$ 792	\$ 1,084	\$ 1,054	\$ 1,918	\$ 3,028	\$ 1,524	\$ 1,895	\$ 1,829	\$ -	\$ -
101432	RECREATION	5304	OPERATIONAL SUPPLIES	\$ 2,355	\$ 3,279	\$ 1,327	\$ 2,255	\$ 10,671	\$ 4,065	\$ 2,773	\$ 1,192	\$ 1,097	\$ 152	\$ 200
101432	RECREATION	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,450	\$ 3,330	\$ 178	\$ 1,378
101432	RECREATION	5325	SAFETY SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ 332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5401	OFFICE EXPENSE	\$ 1,901	\$ 1,510	\$ 2,535	\$ 2,135	\$ 2,126	\$ 3,024	\$ 612	\$ 987	\$ 813	\$ 527	\$ 1,807
101432	RECREATION	5415	FOURTH OF JULY	\$ 12,000	\$ 10,200	\$ 21,015	\$ 49,115	\$ 18,250	\$ 20,000	\$ 19,000	\$ 19,380	\$ -	\$ -	\$ 5,000
101432	RECREATION	5420	PROGRAM ESCROW	\$ 90,737	\$ 80,648	\$ 80,508	\$ 152,260	\$ 83,712	\$ 78,299	\$ 71,494	\$ 106,943	\$ 108,562	\$ 75,349	\$ 148,000
101432	RECREATION	5421	REC PROGRAM SERVICES	\$ 51,934	\$ 64,243	\$ 72,659	\$ 81,715	\$ 85,499	\$ 53,715	\$ 42,539	\$ 45,278	\$ 42,066	\$ 11,378	\$ 17,323
101432	RECREATION	5456	OPERATIONAL EXPENSES	\$ 35,501	\$ 53,895	\$ 45,032	\$ 5,132	\$ 50	\$ 2,826	\$ -	\$ -	\$ 277	\$ 440	\$ 1,200
101432	RECREATION	5483	UTILITIES - CELL PHONE	\$ 2,153	\$ 1,792	\$ 1,019	\$ 960	\$ 1,048	\$ 1,090	\$ 1,157	\$ 425	\$ 304	\$ 273	\$ 573
101432	RECREATION	5495	REFUNDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5510	MINOR CAPITAL	\$ 500	\$ 999	\$ -	\$ -	\$ 5,502	\$ 1,975	\$ 5,300	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5511	CAP PROJ/RECREATION	\$ -	\$ 6,531	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ 28,993	\$ 18,228	\$ 84	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5520	YMCA	\$ 209,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5596	CAPITAL PROJ/IMP	\$ 22,223	\$ -	\$ 13,351	\$ 3,789	\$ 23,496	\$ 4,905	\$ -	\$ -	\$ -	\$ -	\$ -

Recreation Totals	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ 460,624	\$ 476,242	\$ 518,050	\$ 677,263	\$ 621,301	\$ 580,744	\$ 537,285	\$ 607,602	\$ 566,436	\$ 322,889	\$ 568,011
Capital Expenses	\$ 232,057	\$ 7,530	\$ 13,351	\$ 3,789	\$ 57,991	\$ 25,107	\$ 5,384	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 692,681	\$ 483,772	\$ 531,401	\$ 681,052	\$ 679,292	\$ 605,852	\$ 542,669	\$ 607,602	\$ 566,436	\$ 322,889	\$ 568,011

Expense Details - Recreation Division:
2005 to 2014 Recreation

Expense Details - Recreation Division: 2005 to 2014 (One Fund Per Page)

Fund	Fund Title	Acc	Account Title	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date	2014
				Year End Expenses										
101433	GOLF	5103	SUPERINTENDENTS	\$ 47,718	\$ 51,358		\$ 9,334	\$ 10,053	\$ 9,698	\$ 9,362	\$ 9,863	\$ 9,868	\$ 5,894	\$ 10,120
101433	GOLF	5104	SUPERVISORS	\$ -	\$ -	\$ 65,091	\$ 13,493	\$ 14,684	\$ 14,468	\$ 13,915	\$ 14,700	\$ 5,800	\$ -	\$ -
101433	GOLF	5107	FT STEELWORKERS	\$ -	\$ -	\$ 42,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5111	PART TIME	\$ -	\$ -	\$ 93,975	\$ 88,071	\$ 101,290	\$ 86,543	\$ 87,017	\$ 101,204	\$ 74,258	\$ 54,045	\$ 92,649
101433	GOLF	5112	SEASONAL	\$ 46,834	\$ 44,879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,706	\$ 19,287	\$ 27,001
101433	GOLF	5113	PRO SHOP SALARIES	\$ 28,094	\$ 40,083	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5116	SERVICE CREDIT	\$ -	\$ 650	\$ 650	\$ 98	\$ 98	\$ 98	\$ 128	\$ 128	\$ 128	\$ 128	\$ 128
101433	GOLF	5117	OVERTIME	\$ -	\$ -	\$ 202	\$ 41	\$ 152	\$ 44	\$ 837	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5122	EMPLOYEE WELLNESS	\$ -	\$ 600	\$ 600	\$ 90	\$ 30	\$ 26	\$ 14	\$ 112	\$ 38	\$ 44	\$ 60
101433	GOLF	5131	PERS	\$ 16,504	\$ 18,796	\$ 31,149	\$ 15,543	\$ 17,679	\$ 15,519	\$ 15,576	\$ 17,625	\$ 17,186	\$ 11,082	\$ 19,100
101433	GOLF	5132	WORKERS COMPENSATION	\$ 592	\$ 869	\$ 4,206	\$ 4,297	\$ 2,168	\$ 2,683	\$ 5,505	\$ 2,138	\$ 2,444	\$ 1,587	\$ 2,730
101433	GOLF	5133	HEALTH INSURANCE	\$ 13,377	\$ 12,432	\$ 16,570	\$ 3,578	\$ 3,335	\$ 3,753	\$ 4,029	\$ 5,775	\$ 4,485	\$ 1,950	\$ 3,343
101433	GOLF	5134	LIFE INSURANCE	\$ 526	\$ 461	\$ 287	\$ 117	\$ 167	\$ 146	\$ 145	\$ 146	\$ 93	\$ 45	\$ 76
101433	GOLF	5135	DENTAL INSURANCE	\$ 883	\$ 914	\$ 1,833	\$ 370	\$ 417	\$ 426	\$ 407	\$ 494	\$ 290	\$ 109	\$ 188
101433	GOLF	5136	VISION INSURANCE	\$ 253	\$ 233	\$ 376	\$ 106	\$ 106	\$ 106	\$ 106	\$ 115	\$ 64	\$ 25	\$ 43
101433	GOLF	5137	UNIFORM ALLOWANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5138	MEDICARE	\$ 1,745	\$ 1,988	\$ 2,458	\$ 1,607	\$ 1,828	\$ 1,603	\$ 1,611	\$ 1,822	\$ 1,771	\$ 1,146	\$ 1,980
101433	GOLF	5142	EAP	\$ 37	\$ 37	\$ 37	\$ 124	\$ 127	\$ 80	\$ 123	\$ 140	\$ 115	\$ 57	\$ 98
101433	GOLF	5143	DRUG TESTING	\$ 665	\$ 980	\$ 665	\$ 560	\$ 280	\$ 315	\$ 220	\$ 184	\$ 124	\$ -	\$ -
101433	GOLF	5241	BANK CHARGES	\$ -	\$ -	\$ -	\$ 11,917	\$ 4,564	\$ 4,065	\$ 3,498	\$ 4,876	\$ 4,398	\$ 1,163	\$ 1,993
101433	GOLF	5249	CONTRACT SERVICES	\$ -	\$ -	\$ 16,690	\$ 16,350	\$ 18,031	\$ 9,306	\$ 20,744	\$ 16,635	\$ 30,969	\$ 4,338	\$ 20,000
101433	GOLF	5250	JANITORIAL CONTRACT	\$ 3,960	\$ 4,180	\$ 3,850	\$ 4,549	\$ 4,043	\$ 4,864	\$ 4,500	\$ 4,500	\$ 5,500	\$ 3,325	\$ 7,080
101433	GOLF	5274	SEMINARS/MEETINGS	\$ -	\$ 746	\$ 745	\$ 255	\$ 19	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5282	INSURANCE	\$ 1,504	\$ 3,700	\$ 4,000	\$ 700	\$ 1,000	\$ 2,692	\$ 2,956	\$ 3,348	\$ 3,148	\$ 3,527	\$ 3,527
101433	GOLF	5305	SALEABLE SUPPLIES	\$ 14,904	\$ 16,329	\$ 13,884	\$ 16,548	\$ 15,416	\$ 14,509	\$ 11,911	\$ 19,002	\$ 18,533	\$ 15,149	\$ 17,349
101433	GOLF	5306	MAINTENANCE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ 28,203	\$ 26,814	\$ 12,491	\$ 23,979	\$ 18,278	\$ 20,217	\$ 23,000
101433	GOLF	5318	SMALL TOOLS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 392	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,603	\$ -	\$ 2,200
101433	GOLF	5325	SAFETY SUPPLIES	\$ -	\$ -	\$ -	\$ 67	\$ 69	\$ 259	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5424	GOLF COURSE OPERATIONS	\$ 24,586	\$ 10,898	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5425	CLUB HOUSE OPERATIONS	\$ 3,127	\$ 2,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5427	CART RENTAL	\$ 16,982	\$ 17,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5456	OPERATIONAL EXPENSES	\$ 17,200	\$ 11,615	\$ 27,069	\$ 32,437	\$ 7,396	\$ 4,601	\$ 7,096	\$ 8,232	\$ 8,376	\$ 7,004	\$ 9,200
101433	GOLF	5476	CAPITAL MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,094	\$ 9,500
101433	GOLF	5480	UTILITIES - WATER & SEWER	\$ 10,861	\$ 10,573	\$ 9,760	\$ 693	\$ -	\$ -	\$ -	\$ -	\$ 2,265	\$ 1,280	\$ 3,500
101433	GOLF	5481	UTILITIES - GAS	\$ -	\$ -	\$ 208	\$ 937	\$ 1,441	\$ 952	\$ 983	\$ 340	\$ 615	\$ 892	\$ 1,500
101433	GOLF	5482	UTILITIES - ELECTRIC	\$ -	\$ -	\$ -	\$ 8,650	\$ 8,496	\$ 11,819	\$ 9,512	\$ 9,161	\$ 7,342	\$ 3,779	\$ 7,000
101433	GOLF	5483	UTILITIES - CELL PHONE	\$ 558	\$ 313	\$ 204	\$ 262	\$ 202	\$ 234	\$ 249	\$ 637	\$ 61	\$ -	\$ -
101433	GOLF	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ 229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5494	OVER/SHORT	\$ (153)	\$ (21)	\$ -	\$ (18)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5510	MINOR CAPITAL	\$ 13,865	\$ 13,653	\$ 25,352	\$ 7,740	\$ -	\$ 100	\$ 5,400	\$ 1,000	\$ -	\$ -	\$ -
101433	GOLF	5512	CAPITAL EQUIPMENT	\$ -	\$ 113,846	\$ 154,583	\$ 3,628	\$ 75,242	\$ 4,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 20,500
101433	GOLF	5596	CAPITAL PROJ/IMP	\$ 63,214	\$ -	\$ 1,812	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 59,439	\$ 19,353	\$ 20,244

Golf Totals	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ 250,757	\$ 252,806	\$ 337,010	\$ 231,004	\$ 241,293	\$ 215,624	\$ 213,327	\$ 245,154	\$ 250,458	\$ 165,167	\$ 263,365
Capital Expenses	\$ 77,079	\$ 127,499	\$ 181,746	\$ 11,367	\$ 75,242	\$ 19,100	\$ 10,400	\$ 1,000	\$ 59,439	\$ 19,353	\$ 40,744
Total Expenses	\$ 327,836	\$ 380,305	\$ 518,757	\$ 242,372	\$ 316,534	\$ 234,723	\$ 223,727	\$ 246,154	\$ 309,897	\$ 184,520	\$ 304,109

Expense Details - Recreation Division: 2005 to 2014 (One Fund Per Page)

Fund	Fund Title	Acc	Account Title	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date Expenses as of 8 3 2014	2014
				Year End Expenses		Year End Expenses								
101434	SENIOR SERVICES	5104	SUPERVISORS	\$ 49,356	\$ 54,787	\$ 56,588	\$ 58,280	\$ 62,327	\$ 60,103	\$ 60,103	\$ 61,871	\$ 61,906	\$ 36,977	\$ 63,460
101434	SENIOR SERVICES	5111	PART TIME	\$ 5,075	\$ 9,567	\$ 9,507	\$ 8,637	\$ 9,292	\$ 8,671	\$ 7,875	\$ 7,920	\$ 7,096	\$ 240	\$ 9,000
101434	SENIOR SERVICES	5116	SERVICE CREDIT	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ -	\$ -
101434	SENIOR SERVICES	5122	EMPLOYEE WELLNESS	\$ 600	\$ 600	\$ 600	\$ 600	\$ 175	\$ 125	\$ 200	\$ 150	\$ 250	\$ 75	\$ 200
101434	SENIOR SERVICES	5131	PERS	\$ 7,445	\$ 8,647	\$ 11,554	\$ 9,540	\$ 10,202	\$ 9,803	\$ 9,692	\$ 9,946	\$ 9,835	\$ 5,037	\$ 9,000
101434	SENIOR SERVICES	5132	WORKERS COMPENSATION	\$ 240	\$ 399	\$ 2,024	\$ 1,438	\$ 1,342	\$ 1,552	\$ 3,353	\$ 1,457	\$ 1,384	\$ 746	\$ 1,400
101434	SENIOR SERVICES	5133	HEALTH INSURANCE	\$ 5,178	\$ 4,801	\$ 5,053	\$ 5,198	\$ 4,877	\$ 5,560	\$ 6,177	\$ 8,130	\$ 7,162	\$ 4,414	\$ 16,100
101434	SENIOR SERVICES	5134	LIFE INSURANCE	\$ 552	\$ 497	\$ 160	\$ 179	\$ 222	\$ 222	\$ 222	\$ 236	\$ 187	\$ 104	\$ 300
101434	SENIOR SERVICES	5135	DENTAL INSURANCE	\$ 883	\$ 914	\$ 813	\$ 822	\$ 927	\$ 946	\$ 988	\$ 1,098	\$ 1,161	\$ 730	\$ 1,720
101434	SENIOR SERVICES	5136	VISION INSURANCE	\$ 253	\$ 233	\$ 235	\$ 235	\$ 235	\$ 237	\$ 255	\$ 255	\$ 255	\$ 166	\$ 370
101434	SENIOR SERVICES	5138	MEDICARE	\$ 74	\$ 139	\$ 138	\$ 125	\$ 135	\$ 126	\$ 114	\$ 115	\$ 103	\$ 3	\$ 1,130
101434	SENIOR SERVICES	5142	EAP	\$ 37	\$ 37	\$ 30	\$ 38	\$ 24	\$ 26	\$ 31	\$ 31	\$ 28	\$ 18	\$ 50
101434	SENIOR SERVICES	5274	SEMINARS/MEETINGS	\$ 346	\$ 266	\$ 495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5276	LEASE EXPENSE	\$ 1,022	\$ 208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 687	\$ 893	\$ 1,635	\$ 3,000
101434	SENIOR SERVICES	5401	OFFICE EXPENSE	\$ 105	\$ 413	\$ 56	\$ 254	\$ -	\$ -	\$ 359	\$ 164	\$ 65	\$ 150	\$ 500
101434	SENIOR SERVICES	5428	SENIOR SERVICES PROGRAMS	\$ 5,830	\$ 4,555	\$ 3,860	\$ 3,062	\$ 3,415	\$ 2,808	\$ 4,923	\$ 2,785	\$ 2,111	\$ 5,125	\$ 8,000
101434	SENIOR SERVICES	5483	UTILITIES - CELL PHONE	\$ 496	\$ 266	\$ 204	\$ 183	\$ 186	\$ 144	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ 1,837	\$ -	\$ 24,757	\$ 2,135	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5596	CAPITAL PROJ/IMP	\$ 44	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Senior Service Totals	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ 78,742	\$ 87,577	\$ 92,568	\$ 89,841	\$ 94,609	\$ 91,572	\$ 95,544	\$ 96,096	\$ 93,688	\$ 55,420	\$ 114,230
Capital Expenses	\$ 44	\$ -	\$ 1,837	\$ -	\$ 24,757	\$ 2,185	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 78,787	\$ 87,577	\$ 94,405	\$ 89,841	\$ 119,366	\$ 93,757	\$ 95,544	\$ 96,096	\$ 93,688	\$ 55,420	\$ 114,230

Expense Details - Recreation Division: 2005 to 2014 (One Fund Per Page)

Fund	Fund Title	Acc	Account Title	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date	2014
				Year End Expenses										
101438	HUNTERS RIDGE POOL	5104	SUPERVISORS	\$ -	\$ -	\$ 7,868	\$ 13,493	\$ 7,342	\$ 9,646	\$ 6,957	\$ 7,350	\$ 2,900	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5111	PART TIME	\$ -	\$ -	\$ 44,368	\$ 45,458	\$ 54,286	\$ 56,979	\$ 62,715	\$ 68,992	\$ 369	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5112	SEASONAL (prev. PT Managers)	\$ 8,637	\$ 12,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,129	\$ 15,917	\$ 23,782
101438	HUNTERS RIDGE POOL	5113	SEASONAL	\$ 45,006	\$ 37,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5116	SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5117	OVERTIME	\$ -	\$ -	\$ -	\$ 143	\$ 166	\$ -	\$ 382	\$ 32	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5122	EMPLOYEE WELLNESS	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 4	\$ 3	\$ 11	\$ 11	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5131	PERS	\$ 7,120	\$ 6,782	\$ 6,499	\$ 8,273	\$ 8,667	\$ 9,328	\$ 9,808	\$ 10,692	\$ 11,116	\$ 2,228	\$ 3,220
101438	HUNTERS RIDGE POOL	5132	WORKERS COMPENSATION	\$ 190	\$ 380	\$ 1,544	\$ 1,105	\$ 1,153	\$ 1,359	\$ 3,346	\$ 1,234	\$ 1,582	\$ 318	\$ 460
101438	HUNTERS RIDGE POOL	5133	HEALTH INSURANCE	\$ -	\$ -	\$ 691	\$ 1,559	\$ 724	\$ 905	\$ 920	\$ 1,307	\$ 661	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5134	LIFE INSURANCE	\$ -	\$ -	\$ 17	\$ 41	\$ 25	\$ 29	\$ 24	\$ 36	\$ 13	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5135	DENTAL INSURANCE	\$ -	\$ -	\$ 142	\$ 247	\$ 139	\$ 161	\$ 136	\$ 165	\$ 58	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5136	VISION INSURANCE	\$ -	\$ -	\$ 41	\$ 70	\$ 35	\$ 40	\$ 35	\$ 38	\$ 13	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5137	UNIFORM ALLOWANCE	\$ 176	\$ 1,182	\$ 737	\$ 541	\$ 806	\$ -	\$ -	\$ 925	\$ 930	\$ 1,000	\$ 1,000
101438	HUNTERS RIDGE POOL	5138	MEDICARE	\$ 752	\$ 745	\$ 757	\$ 855	\$ 897	\$ 964	\$ 1,016	\$ 1,107	\$ 1,150	\$ 231	\$ 345
101438	HUNTERS RIDGE POOL	5142	EAP	\$ -	\$ -	\$ 7	\$ 11	\$ 4	\$ 4	\$ 5	\$ 3	\$ 4	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5143	DRUG TESTING	\$ 875	\$ 880	\$ 875	\$ 1,260	\$ 1,575	\$ 1,050	\$ 1,490	\$ 1,071	\$ 1,574	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5241	BANK CHARGES	\$ -	\$ -	\$ -	\$ 24	\$ 25	\$ 623	\$ 418	\$ 770	\$ 594	\$ 121	\$ 500
101438	HUNTERS RIDGE POOL	5249	CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,435	\$ 57,000
101438	HUNTERS RIDGE POOL	5282	INSURANCE	\$ 1,473	\$ 2,450	\$ 2,600	\$ 2,492	\$ 3,000	\$ 2,342	\$ 2,489	\$ 3,170	\$ 3,274	\$ 3,321	\$ 3,321
101438	HUNTERS RIDGE POOL	5302	CONCESSIONS	\$ 5,910	\$ 7,966	\$ 7,658	\$ 5,659	\$ 4,398	\$ 4,537	\$ 6,259	\$ 8,131	\$ 9,330	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5305	SALEABLE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5306	MAINTENANCE SUPPLIES	\$ -	\$ -	\$ 5,287	\$ 8,729	\$ 13,333	\$ 4,153	\$ 4,712	\$ 5,864	\$ 9,967	\$ 25	\$ 50
101438	HUNTERS RIDGE POOL	5312	SUPPLIES	\$ 6,152	\$ 5,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,390	\$ 552	\$ 4,508	\$ 5,000
101438	HUNTERS RIDGE POOL	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5401	OFFICE EXPENSE	\$ 337	\$ 427	\$ 362	\$ 494	\$ 179	\$ 233	\$ 234	\$ 5	\$ 146	\$ 110	\$ 200
101438	HUNTERS RIDGE POOL	5403	SPECIAL EVENTS	\$ 1,235	\$ 1,459	\$ 211	\$ 267	\$ 916	\$ 663	\$ 951	\$ 592	\$ 888	\$ 600	\$ 800
101438	HUNTERS RIDGE POOL	5404	MEMBERSHIP	\$ 641	\$ 1,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5424	OPERATIONS	\$ 861	\$ 809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5427	SWIM TEAM	\$ 2,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5456	OPERATIONAL EXPENSES	\$ 16,093	\$ 8,134	\$ 7,370	\$ 10,157	\$ 7,691	\$ 10,534	\$ 12,113	\$ 10,651	\$ 9,900	\$ 5,109	\$ 6,000
101438	HUNTERS RIDGE POOL	5480	UTILITIES - WATER & SEWER	\$ 6,102	\$ 3,258	\$ 2,719	\$ 2,720	\$ 2,186	\$ 2,954	\$ 1,967	\$ 1,990	\$ 4,416	\$ 2,801	\$ 4,000
101438	HUNTERS RIDGE POOL	5481	UTILITIES - GAS	\$ 6,183	\$ 5,879	\$ 6,238	\$ 8,092	\$ 6,271	\$ 2,389	\$ 2,134	\$ 1,734	\$ 3,562	\$ 1,539	\$ 3,079
101438	HUNTERS RIDGE POOL	5482	UTILITIES - ELECTRIC	\$ 7,302	\$ 9,026	\$ 8,870	\$ 9,779	\$ 10,080	\$ 10,107	\$ 8,904	\$ 8,587	\$ 7,939	\$ 4,812	\$ 9,623
101438	HUNTERS RIDGE POOL	5483	UTILITIES - CELL PHONE	\$ 206	\$ 221	\$ 727	\$ 283	\$ 274	\$ 422	\$ 177	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5484	UTILITIES - TELEPHONE	\$ 617	\$ 251	\$ 670	\$ -	\$ 283	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5494	OVER/SHORT	\$ (652)	\$ (187)	\$ -	\$ (296)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,285	\$ 605	\$ 4,480	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 8,435	\$ 8,980	\$ 1,868	\$ 750	\$ -	\$ 14,233	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5596	CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ 1,325	\$ 8,068	\$ -	\$ -	\$ -	\$ -	\$ -

HRP Totals	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ 117,739	\$ 107,263	\$ 106,258	\$ 121,455	\$ 124,470	\$ 119,424	\$ 127,197	\$ 138,847	\$ 147,077	\$ 97,074	\$ 118,380
Capital Expenses	\$ -	\$ -	\$ -	\$ 8,435	\$ 10,305	\$ 17,221	\$ 1,355	\$ 4,480	\$ 14,233	\$ -	\$ -
Total Expenses	\$ 117,739	\$ 107,263	\$ 106,258	\$ 129,890	\$ 134,775	\$ 136,645	\$ 128,552	\$ 143,327	\$ 161,311	\$ 97,074	\$ 118,380

Expense Details - Recreation Division:
2005 to 2014 Hunters Ridge Pool

Expense Details - Recreation Division: 2005 to 2014 (One Fund Per Page)

Fund	Fund Title	Acc	Account Title	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
				Year End Expenses										
101440	GAHANNA SWIM CLUB	5104	SUPERVISORS	\$ -	\$ -	\$ -	\$ -	\$ 7,342	\$ 14,468	\$ 6,957	\$ 7,350	\$ 2,900	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5111	PART TIME	\$ -	\$ -	\$ -	\$ -	\$ 95,905	\$ 105,692	\$ 107,240	\$ 112,720	\$ 58	\$ 34	\$ 400
101440	GAHANNA SWIM CLUB	5112	SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,626	\$ 11,821	\$ 14,676
101440	GAHANNA SWIM CLUB	5116	SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5117	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155	\$ 90	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5122	EMPLOYEE WELLNESS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ 3	\$ 11	\$ 11	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5131	PERS	\$ -	\$ -	\$ -	\$ -	\$ 14,439	\$ 16,845	\$ 16,000	\$ 16,814	\$ 18,842	\$ 1,660	\$ 2,111
101440	GAHANNA SWIM CLUB	5132	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,331	\$ 5,886	\$ 1,931	\$ 2,688	\$ 237	\$ 302
101440	GAHANNA SWIM CLUB	5133	HEALTH INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 722	\$ 1,117	\$ 920	\$ 1,320	\$ 661	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5134	LIFE INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ 36	\$ 24	\$ 41	\$ 31	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5135	DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 139	\$ 198	\$ 136	\$ 165	\$ 58	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5136	VISION INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ 50	\$ 35	\$ 38	\$ 13	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5137	UNIFORM ALLOWANCE	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,454	\$ 1,725	\$ 1,046	\$ 1,800	\$ 1,800
101440	GAHANNA SWIM CLUB	5138	MEDICARE	\$ -	\$ -	\$ -	\$ -	\$ 1,495	\$ 1,743	\$ 1,657	\$ 1,741	\$ 1,951	\$ 172	\$ 230
101440	GAHANNA SWIM CLUB	5142	EAP	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ 5	\$ 5	\$ 12	\$ 40	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5143	DRUG TESTING	\$ -	\$ -	\$ -	\$ -	\$ 2,555	\$ 2,030	\$ 1,785	\$ 2,384	\$ 2,745	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5241	BANK CHARGES	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 231	\$ 63	\$ 50	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5249	CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,015	\$ 134,000
101440	GAHANNA SWIM CLUB	5282	INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ 3,975	\$ 4,088	\$ 5,398	\$ 5,465	\$ 5,443	\$ 5,443
101440	GAHANNA SWIM CLUB	5305	SALEABLE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ 16,950	\$ 13,706	\$ 14,035	\$ 23,766	\$ 18,253	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5306	MAINTENANCE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ 22,273	\$ 9,624	\$ 16,386	\$ 18,876	\$ 19,117	\$ -	\$ 500
101440	GAHANNA SWIM CLUB	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,025	\$ 11,957	\$ 15,852	\$ 1,800
101440	GAHANNA SWIM CLUB	5401	OFFICE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ 455	\$ 395	\$ 628	\$ 401	\$ 351	\$ 167	\$ 190
101440	GAHANNA SWIM CLUB	5403	SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ -	\$ 673	\$ 454	\$ -	\$ 554	\$ 1,800	\$ 1,600	\$ 1,600
101440	GAHANNA SWIM CLUB	5456	OPERATIONAL EXPENSES	\$ -	\$ -	\$ -	\$ 447	\$ 21,772	\$ 22,888	\$ 18,568	\$ 19,546	\$ 17,013	\$ 5,246	\$ 7,000
101440	GAHANNA SWIM CLUB	5480	UTILITIES - WATER & SEWER	\$ -	\$ -	\$ -	\$ -	\$ 11,081	\$ 5,941	\$ 8,306	\$ 10,977	\$ 14,461	\$ 6,378	\$ 9,000
101440	GAHANNA SWIM CLUB	5481	UTILITIES - GAS	\$ -	\$ -	\$ -	\$ -	\$ 14,785	\$ 346	\$ 3,097	\$ 1,822	\$ 4,884	\$ 4,345	\$ 8,000
101440	GAHANNA SWIM CLUB	5482	UTILITIES - ELECTRIC	\$ -	\$ -	\$ -	\$ -	\$ 10,733	\$ 11,759	\$ 9,297	\$ 11,304	\$ 9,813	\$ 4,475	\$ 9,000
101440	GAHANNA SWIM CLUB	5483	UTILITIES - CELL PHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 319	\$ 458	\$ -	\$ 423	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ 282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5494	OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 1,434	\$ 10,043	\$ 17,314	\$ 25,689	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ 15,619	\$ 1,200	\$ 2,036	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5596	CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ 51,276	\$ 31,912	\$ 3,948	\$ 3,459	\$ 50,000	\$ -	\$ -

GSP Totals	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ -	\$ -	\$ -	\$ 447	\$ 223,772	\$ 210,670	\$ 227,643	\$ 269,324	\$ 263,355	\$ 186,243	\$ 196,051
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ 66,895	\$ 33,112	\$ 5,984	\$ 3,459	\$ 50,000	\$ -	\$ -
Total Expenses	\$ -	\$ -	\$ -	\$ 447	\$ 290,667	\$ 243,783	\$ 233,627	\$ 272,784	\$ 313,355	\$ 186,243	\$ 196,051

Both Aquatics Sites Totals	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ 117,739	\$ 107,263	\$ 106,258	\$ 121,902	\$ 348,242	\$ 330,095	\$ 354,840	\$ 408,171	\$ 410,433	\$ 283,317	\$ 314,431
Capital Expenses	\$ -	\$ -	\$ -	\$ 8,435	\$ 77,200	\$ 50,333	\$ 7,339	\$ 7,939	\$ 64,233	\$ -	\$ -
Total Expenses	\$ 117,739	\$ 107,263	\$ 106,258	\$ 130,337	\$ 425,442	\$ 380,428	\$ 362,179	\$ 416,110	\$ 474,666	\$ 283,317	\$ 314,431

Expense Details - Recreation Division: 2005 to 2014 (One Fund Per Page)

Fund	Fund Title	Acc	Account Title	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Year to Date	2014
				Year End Expenses										
101439	OHIO HERB EDUCATION CTR	5104	SUPERVISORS	\$ -	\$ -	\$ 21,502	\$ 15,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5111	PART TIME	\$ -	\$ -	\$ -	\$ 22,806	\$ 31,947	\$ 33,255	\$ 29,058	\$ 32,937	\$ 28,449	\$ 18,553	\$ 31,540
101439	OHIO HERB EDUCATION CTR	5112	SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,814	\$ 13,410	\$ 22,797
101439	OHIO HERB EDUCATION CTR	5115	CONTRACT LABOR	\$ -	\$ -	\$ 10,425	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ 6,337	\$ 4,475	\$ -
101439	OHIO HERB EDUCATION CTR	5117	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27	\$ 15	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5122	EMPLOYEE WELLNESS	\$ -	\$ -	\$ 300	\$ 180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5131	PERS	\$ -	\$ -	\$ 358	\$ 5,320	\$ 4,473	\$ 4,660	\$ 4,070	\$ 4,611	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5132	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ 461	\$ 762	\$ 679	\$ 1,578	\$ 664	\$ 896	\$ 639	\$ 1,112
101439	OHIO HERB EDUCATION CTR	5133	HEALTH INSURANCE	\$ -	\$ -	\$ 6,091	\$ 4,159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5134	LIFE INSURANCE	\$ -	\$ -	\$ 62	\$ 54	\$ 18	\$ 31	\$ 20	\$ 40	\$ 18	\$ 8	\$ 14
101439	OHIO HERB EDUCATION CTR	5135	DENTAL INSURANCE	\$ -	\$ -	\$ 68	\$ 237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5136	VISION INSURANCE	\$ -	\$ -	\$ 108	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5138	MEDICARE	\$ -	\$ -	\$ 315	\$ 561	\$ 463	\$ 483	\$ 422	\$ 478	\$ 656	\$ 463	\$ 813
101439	OHIO HERB EDUCATION CTR	5142	EAP	\$ -	\$ -	\$ 15	\$ 42	\$ 29	\$ 36	\$ 31	\$ 41	\$ 28	\$ 18	\$ 31
101439	OHIO HERB EDUCATION CTR	5143	DRUG TESTING	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5241	BANK CHARGES	\$ -	\$ -	\$ -	\$ 151	\$ 120	\$ 397	\$ 421	\$ 939	\$ 595	\$ 394	\$ 676
101439	OHIO HERB EDUCATION CTR	5249	CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5276	LEASE EXPENSE	\$ -	\$ -	\$ 8,100	\$ 10,800	\$ 14,000	\$ 17,000	\$ 2,800	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5297	MISCELLANEOUS	\$ -	\$ -	\$ 568	\$ -	\$ 233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5301	OFFICE SUPPLIES	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 460	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5305	SALEABLE SUPPLIES	\$ -	\$ -	\$ 8,556	\$ 8,645	\$ 9,342	\$ 10,545	\$ 10,200	\$ 12,877	\$ 13,002	\$ 9,877	\$ 15,000
101439	OHIO HERB EDUCATION CTR	5310	MAINTENANCE BUILDING	\$ -	\$ -	\$ 570	\$ -	\$ -	\$ -	\$ 39	\$ 113	\$ 1,157	\$ 60	\$ 100
101439	OHIO HERB EDUCATION CTR	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,170	\$ 296	\$ -	\$ 3,000
101439	OHIO HERB EDUCATION CTR	5401	OFFICE EXPENSE	\$ -	\$ -	\$ 652	\$ 992	\$ 824	\$ 1,070	\$ 691	\$ 589	\$ 351	\$ 185	\$ 300
101439	OHIO HERB EDUCATION CTR	5403	SPECIAL EVENTS	\$ -	\$ -	\$ 3,136	\$ 3,747	\$ 4,220	\$ 5,611	\$ 3,046	\$ 5,393	\$ 5,963	\$ 407	\$ 2,000
101439	OHIO HERB EDUCATION CTR	5456	OPERATIONAL EXPENSES	\$ -	\$ -	\$ 773	\$ 1,637	\$ 1,433	\$ 4,801	\$ 3,214	\$ 5,409	\$ 4,383	\$ 3,687	\$ 5,000
101439	OHIO HERB EDUCATION CTR	5480	UTILITIES - WATER & SEWER	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ 144	\$ 188	\$ 260	\$ 258	\$ 144	\$ 300
101439	OHIO HERB EDUCATION CTR	5481	UTILITIES - GAS	\$ -	\$ -	\$ -	\$ -	\$ 107	\$ 500	\$ 1,069	\$ 957	\$ 891	\$ 994	\$ 1,987
101439	OHIO HERB EDUCATION CTR	5482	UTILITIES - ELECTRIC	\$ -	\$ -	\$ 1,447	\$ 2,267	\$ 2,161	\$ 1,509	\$ 240	\$ 990	\$ 1,066	\$ 611	\$ 1,000
101439	OHIO HERB EDUCATION CTR	5483	UTILITIES - CELL PHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ 1,157	\$ 1,023	\$ 1,188	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5494	OVER/SHORT	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ 2,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5596	CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ 7,202	\$ 3,690	\$ 8,800	\$ -	\$ 30,192	\$ -	\$ -

Herb Center	2005 Year End Expenses	2006 Year End Expenses	2007 Year End Expenses	2008 Year End Expenses	2009 Year End Expenses	2010 Year End Expenses	2011 Year End Expenses	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses
Operating Expenses	\$ -	\$ -	\$ 64,403	\$ 90,408	\$ 83,410	\$ 80,783	\$ 57,102	\$ 67,469	\$ 81,619	\$ 53,925	\$ 85,670
Capital Expenses	\$ -	\$ -	\$ -	\$ 2,538	\$ 7,202	\$ 3,690	\$ 8,800	\$ -	\$ 30,192	\$ -	\$ -
Total Expenses	\$ -	\$ -	\$ 64,403	\$ 92,946	\$ 90,612	\$ 84,473	\$ 65,902	\$ 67,469	\$ 111,811	\$ 53,925	\$ 85,670

Expense Details - Recreation Division:
2005 to 2014 Herb Center

**SECTION 3: FINANCIAL
PROJECTIONS –
RECREATION DIVISION**

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Section 3: Financial Projections – Recreation Division

Parks & Recreation Department projected operations, aligning with the City's Five Year Sustainable Operating Model

In this section you will find documents similar to the documents found in Section 2; however, this section provides information for the years 2014-2020. Data is aligned with the City's 5 Year Sustainable Operating Model, as it currently stands.

The spreadsheets in the section are as follows:

PROJECTED Department of Parks & Recreation Information 2012 to 2020

This document provides a summary of the Recreation Division's financial projections from 2014 to 2020, the number of full time staff position funded, an inventory of the sites to be operated, and projected attendance/membership information. For 2014, the year to date as of 8/3/2014 and the projected year end data is provided.

Projected Summary - Recreation Division: Comparison of Revenues, Expenses and Net Operating Costs 2012 to 2020; As Aligned With the City Budget Line Items

This document provides a summary of the Recreation Division's financial projections from 2014 to 2020 **by fund**, as allocated in the City's budget each year. For 2014, the year to date as of 8/3/2014 and the projected year end data is provided.

Revenue totals by area are presented at the top of the page.

Operating and capital expenditure totals are provided in the middle section.

Operating Net (Revenues – Operating Expenses) for each fund and the division as a whole is directly below the expenditure outline.

Total Net (Revenues less Operating & Capital Expenses) is found at the bottom of the page.

Projected Revenue Details - Recreation Division 2012 to 2020

The Revenue Details document provides line by line projected revenues from 2014 to 2020 by operating area alongside the projected information. For 2014, the year to date as of 8/3/2014 and the projected year end data is also provided in this document.

Projected Expense Details - Recreation Division: 2012 to 2020 by Operating Area/Fund (One Fund Per Page)

The next six pages outline the detailed expenditures by account for each fund, as defined in the City budget. The data in years 2014 to 2020 is projected data. For 2014, the year to date as of 8/3/2014 and the projected year end data is provided.

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PROJECTED Department of Parks Recreation Information 2012 to 2020

Recreation Division Financials

PROJECTED FINANCIALS AS LINED UP WITH CITY'S 5 YEAR PLAN

	2012	2013	2014 Year to Date Revenues as of 8/3/2014	2014	2015	2016	2017	2018	2019	2020
Total Revenues	\$ 1,237,579	\$ 1,209,574	\$ 955,377	\$ 1,163,324	\$ 871,217	\$ 905,560	\$ 937,099	\$ 972,139	\$ 983,842	\$ 1,007,442
Division Expenses										
Oper	\$ 1,406,152	\$ 1,405,534	\$ 880,718	\$ 1,345,707	\$ 1,033,642	\$ 1,038,353	\$ 1,023,493	\$ 1,052,244	\$ 1,058,449	\$ 1,082,079
Cap	\$ 34,628	\$ 153,864	\$ 19,353	\$ 40,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,440,781	\$ 1,559,399	\$ 900,071	\$ 1,386,451	\$ 1,033,642	\$ 1,038,353	\$ 1,023,493	\$ 1,052,244	\$ 1,058,449	\$ 1,082,079
Division Operating Net	\$ (168,574)	\$ (195,960)	\$ 74,658	\$ (182,383)	\$ (132,825)	\$ (97,593)	\$ (46,894)	\$ (36,005)	\$ (27,307)	\$ (24,387)
Operating Revenue Recovery	88%	86%		86%	84%	87%	92%	92%	93%	93%
Division Total Net	\$ (203,202)	\$ (349,825)	\$ 55,305	\$ (223,127)	\$ (132,825)	\$ (97,593)	\$ (46,894)	\$ (36,005)	\$ (27,307)	\$ (24,387)
Total Revenue Recovery	86%	78%		84%	84%	87%	92%	92%	93%	93%

PROJECTIONS DO NOT INCLUDE COSTS ASSOCIATED WITH CONTINUED AQUATICS OPERATIONS

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Parks & Recreation Full Time Staffing Positions

	2012	2013	2014	2015	2016	2017	2018	2019	2020
Admin	3	3	3	3	3	3	3	3	3
Parks/Facilities	4	4	4	4	4	4	4	4	4
Golf Course	0	0	0	0	0	0	0	0	0
Seniors	1	1	1	1	0.5	0	0	0	0
Recreation (including aquatics & golf)	4	3	2	2	2	2	2	2	2
Total Full Time Positions	12	11	10	10	9.5	9	9	9	9

Senior Supervisor Planning
Retirement 2016

Parks & Recreation Inventory

	2012	2013	2014	2015	2016	2017	2018	2019	2020
Park Acreage & Open Space	759.13	759.13	759.13	759.13	759.13	759.13	759.13	759.13	759.13
Number of parks*	51	51	51	51	51	51	51	51	51
Rentable shelters	6	6	6	6	6	6	6	6	6
Playgrounds	15	15	15	15	15	15	15	15	15
Specialized Facilities**	6	6	6	6	6	6	6	6	6
Trail mileage (paved & unpaved)	16.6	17.1	19.9	19.9	19.9	19.9	19.9	19.9	19.9
Skate Park	1	1	1	1	1	1	1	1	1
Specialized Sports Field Sites	2	2	2	2	2	2	2	2	2

Parks & Recreation Participation Information

PROJECTED PARTICIPATION COUNTS

	2012	2013	2014	2015	2016	2017	2018	2019	2020
Special Events*	30,986	26,520	TBD	1,200	1,260	1,323	1,389	1,459	1,532
Programs	3,105	3,386	3,536	3,686	3,836	3,986	4,136	4,286	4,436
Senior Center Members	-	576	485	500	515	530	546	562	579
Swimming Pool Visits	38,885	38,809	37,460	-	-	-	-	-	-
Total Swimming Pool Members	5,189	4,693	4,231	-	-	-	-	-	-
Golf Course Rounds Played	22,518	19,362	TBD	20,000	20,100	20,200	20,300	20,400	20,500

PROJECTED Department of Parks & Recreation Information 2012 to 2020

Projected Summary - Recreation Division: Comparison of Revenues, Expenses and Net Operating Costs 2012 to 2020

Revenues	2012		2013		2014		2015		2016		2017		2018		2019		2020			
	Year End Revenue		Year End Revenue		2014 Year to Date Revenues as of 8 3 2014		Estimated Year End Revenue		Year End Revenue		Year End Revenue		Year End Revenue		Year End Revenue		Year End Revenue			
Recreation	\$	328,337	\$	317,325	\$	322,437	\$	372,437	\$	396,900	\$	416,700	\$	437,500	\$	459,300	\$	464,300	\$	473,586
Non-Resident Field Use Fees	\$	32,105	\$	17,660	\$	17,960	\$	22,450	\$	28,100	\$	29,200	\$	30,400	\$	31,000	\$	31,500	\$	38,000
Park Rental	\$	37,431	\$	47,029	\$	54,803	\$	68,504	\$	32,400	\$	33,700	\$	35,000	\$	35,700	\$	36,200	\$	37,000
Golf	\$	330,686	\$	341,757	\$	198,489	\$	287,288	\$	322,757	\$	330,800	\$	334,619	\$	341,829	\$	345,984	\$	350,880
Seniors	\$	9,543	\$	13,313	\$	11,070	\$	13,837	\$	29,600	\$	35,200	\$	39,500	\$	44,100	\$	47,300	\$	50,250
HRP	\$	307,069	\$	291,181	\$	242,540	\$	247,322												
GSP	\$	118,937	\$	107,685	\$	58,730	\$	74,542												
Both Pools Together	\$	426,006	\$	398,865	\$	301,270	\$	321,864	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Herb Center	\$	73,472	\$	73,626	\$	49,348	\$	76,944	\$	91,060	\$	95,160	\$	99,580	\$	104,310	\$	105,858	\$	107,975
Total Revenues	\$	1,237,579	\$	1,209,574	\$	955,377	\$	1,163,324	\$	900,817	\$	940,760	\$	976,599	\$	1,016,239	\$	1,031,142	\$	1,057,692

Expenses	2012		2013		2014		2015		2016		2017		2018		2019		2020				
	Year End Expenses		Year End Expenses		2014 Year to Date Expenses as of 8 3 2014		Estimated Year End Expenses														
Recreation	Oper	\$	607,602	\$	566,436	\$	322,889	\$	568,011	\$	447,966	\$	473,423	\$	489,361	\$	505,919	\$	502,036	\$	515,905
	Cap	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	607,602	\$	566,436	\$	322,889	\$	568,011	\$	447,966	\$	473,423	\$	489,361	\$	505,919	\$	502,036	\$	515,905
Golf	Oper	\$	245,154	\$	250,458	\$	165,167	\$	263,365	\$	317,940	\$	318,253	\$	324,569	\$	330,758	\$	337,564	\$	343,607
	Cap	\$	1,000	\$	59,439	\$	19,353	\$	40,744	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	246,154	\$	309,897	\$	184,520	\$	304,109	\$	317,940	\$	318,253	\$	324,569	\$	330,758	\$	337,564	\$	343,607
Senior Services	Oper	\$	96,096	\$	93,688	\$	55,420	\$	114,230	\$	170,753	\$	150,110	\$	110,420	\$	113,911	\$	116,777	\$	119,235
	Cap	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	96,096	\$	93,688	\$	55,420	\$	114,230	\$	170,753	\$	150,110	\$	110,420	\$	113,911	\$	116,777	\$	119,235
HRP	Oper	\$	138,847	\$	147,077	\$	97,074	\$	118,380	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Cap	\$	4,480	\$	14,233	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	143,327	\$	161,311	\$	97,074	\$	118,380	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
GSP	Oper	\$	250,985	\$	266,255	\$	186,243	\$	196,051	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Cap	\$	29,148	\$	50,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	280,133	\$	316,255	\$	186,243	\$	196,051	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Combined Aquatics	Oper	\$	389,832	\$	413,333	\$	283,317	\$	314,431	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Cap	\$	33,628	\$	64,233	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	423,460	\$	477,566	\$	283,317	\$	314,431	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Herb Center	Oper	\$	67,469	\$	81,619	\$	53,925	\$	85,670	\$	96,983	\$	96,568	\$	99,142	\$	101,656	\$	102,073	\$	103,332
	Cap	\$	-	\$	30,192	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	67,469	\$	111,811	\$	53,925	\$	85,670	\$	96,983	\$	96,568	\$	99,142	\$	101,656	\$	102,073	\$	103,332
Division Expenses	Oper	\$	1,406,152	\$	1,405,534	\$	880,718	\$	1,345,707	\$	1,033,642	\$	1,038,353	\$	1,023,493	\$	1,052,244	\$	1,058,449	\$	1,082,079
	Cap	\$	34,628	\$	153,864	\$	19,353	\$	19,353	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Total	\$	1,440,781	\$	1,559,399	\$	900,071	\$	1,365,060	\$	1,033,642	\$	1,038,353	\$	1,023,493	\$	1,052,244	\$	1,058,449	\$	1,082,079

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Operating Net	2012 Operating Net		2013 Operating Net		2014 Operating Net as of 8 3 2014		2014 Estimated Year End Operating Net		2015 Operating Net		2016 Operating Net		2017 Operating Net		2018 Operating Net		2019 Operating Net		2020 Operating Net	
Recreation	\$	(279,266)	\$	(249,112)	\$	(453)	\$	(195,574)	\$	(51,066)	\$	(56,723)	\$	(51,861)	\$	(46,619)	\$	(37,736)	\$	(42,319)
Non-Resident Field Use Fees	\$	32,105	\$	17,660	\$	17,960	\$	22,450	\$	28,100	\$	29,200	\$	30,400	\$	31,000	\$	31,500	\$	38,000
Park Rental	\$	37,431	\$	47,029	\$	54,803	\$	68,504	\$	32,400	\$	33,700	\$	35,000	\$	35,700	\$	36,200	\$	37,000
Golf	\$	85,532	\$	91,299	\$	33,322	\$	23,923	\$	4,818	\$	12,547	\$	10,050	\$	11,071	\$	8,420	\$	7,274
Seniors	\$	(86,553)	\$	(80,376)	\$	(44,350)	\$	(100,393)	\$	(141,153)	\$	(114,910)	\$	(70,920)	\$	(69,811)	\$	(69,477)	\$	(68,985)
Both Pools Together	\$	36,175	\$	(14,467)	\$	17,953	\$	7,433	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Herb Center	\$	6,003	\$	(7,993)	\$	(4,577)	\$	(8,726)	\$	(5,923)	\$	(1,408)	\$	438	\$	2,654	\$	3,785	\$	4,643
Division Operating Net	\$	(168,574)	\$	(195,960)	\$	74,658	\$	(182,383)	\$	(132,825)	\$	(97,593)	\$	(46,894)	\$	(36,005)	\$	(27,307)	\$	(24,387)

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

less Operating &	2012 Total Net		2013 Total Net		2014 Total Net as of 8 3 2014		2014 Total Net		2015 Total Net		2016 Total Net		2017 Total Net		2018 Total Net		2019 Total Net		2020 Total Net	
Recreation	\$	(279,266)	\$	(249,112)	\$	(453)	\$	(195,574)	\$	(51,066)	\$	(56,723)	\$	(51,861)	\$	(46,619)	\$	(37,736)	\$	(42,319)
Non-Resident Field Use Fees	\$	32,105	\$	17,660	\$	17,960	\$	22,450	\$	28,100	\$	29,200	\$	30,400	\$	31,000	\$	31,500	\$	38,000
Park Rental	\$	37,431	\$	47,029	\$	54,803	\$	68,504	\$	32,400	\$	33,700	\$	35,000	\$	35,700	\$	36,200	\$	37,000
Golf	\$	84,532	\$	31,859	\$	13,969	\$	(16,821)	\$	4,818	\$	12,547	\$	10,050	\$	11,071	\$	8,420	\$	7,274
Seniors	\$	(86,553)	\$	(80,376)	\$	(44,350)	\$	(100,393)	\$	(141,153)	\$	(114,910)	\$	(70,920)	\$	(69,811)	\$	(69,477)	\$	(68,985)
Both Pools Together	\$	2,546	\$	(78,701)	\$	17,953	\$	7,433	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Herb Center	\$	6,003	\$	(38,185)	\$	(4,577)	\$	(8,726)	\$	(5,923)	\$	(1,408)	\$	438	\$	2,654	\$	3,785	\$	4,643
Division Total Net	\$	(203,202)	\$	(349,825)	\$	55,305	\$	(223,127)	\$	(132,825)	\$	(97,593)	\$	(46,894)	\$	(36,005)	\$	(27,307)	\$	(24,387)

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Summary - Recreation Division: Comparison of Revenues, Expenses and Net Operating Costs 2012 to 2020
As Aligned With the City Budget Line Items

Projected Revenue Details - Recreation Division 2012 to 2020

Account Title	Account	2012	2013	2014	2014	2015	2016	2017	2018	2019	2020
		Year End Revenues	Year End Revenues	Revenues as of 8 3 14	Estimated Year End Revenues	Projected Revenues					
RECREATION INCOME	4431	\$ 328,337	\$ 317,325	\$ 322,437	\$ 377,437	\$ 396,900	\$ 416,700	\$ 437,500	\$ 459,300	\$ 464,300	\$ 473,586
RECREATION REFUNDS	4430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RECREATION REFUNDS	4802	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RECREATION TOTAL REVENUES		\$ 328,337	\$ 317,325	\$ 322,437	\$ 377,437	\$ 396,900	\$ 416,700	\$ 437,500	\$ 459,300	\$ 464,300	\$ 473,586
NONRESIDENT SPORT FEE	4433	\$ 32,105	\$ 17,660	\$ 17,960	\$ 22,450	\$ 28,100	\$ 29,200	\$ 30,400	\$ 31,000	\$ 31,500	\$ 38,000
PARK RENTAL FEES	4434	\$ 37,431	\$ 47,029	\$ 54,803	\$ 68,504	\$ 32,400	\$ 33,700	\$ 35,000	\$ 35,700	\$ 36,200	\$ 37,000
GC GREEN FEES	4411	\$ 139,606	\$ 146,964	\$ 73,616	\$ 117,000	\$ 152,800	\$ 155,800	\$ 158,900	\$ 162,000	\$ 163,000	\$ 164,630
GC EQUIPMENT RENTAL	4412	\$ 68,168	\$ 67,406	\$ 34,599	\$ 55,817	\$ 58,700	\$ 59,800	\$ 59,300	\$ 60,400	\$ 61,004	\$ 61,614
GC PRO SHOP	4413	\$ 9,409	\$ 9,729	\$ 5,180	\$ 8,008	\$ 7,200	\$ 7,300	\$ 7,200	\$ 7,400	\$ 7,474	\$ 7,549
GC CLUB HOUSE RENTAL	4414	\$ 24,325	\$ 28,050	\$ 15,545	\$ 22,207	\$ 22,207	\$ 23,318	\$ 23,318	\$ 23,318	\$ 23,318	\$ 23,318
GOLF COURSE MEMBERSHIPS	4415	\$ 20,141	\$ 20,256	\$ 16,001	\$ 17,000	\$ 19,000	\$ 19,400	\$ 19,200	\$ 19,600	\$ 19,796	\$ 19,994
GC LEAGUE FEES	4416	\$ 30,994	\$ 26,792	\$ 29,796	\$ 29,796	\$ 26,700	\$ 27,300	\$ 27,000	\$ 27,500	\$ 27,775	\$ 28,053
GC KITCHEN/BAR	4417	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GC SNACKS- TAXABLE	4418	\$ 33,852	\$ 33,741	\$ 22,069	\$ 33,000	\$ 34,650	\$ 36,383	\$ 38,202	\$ 40,112	\$ 42,117	\$ 44,223
GC MISC	4419	\$ 3,896	\$ 8,820	\$ 11	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GOLF COURSE PROGRAMS	4424	\$ 295	\$ -	\$ 1,671	\$ 2,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
GOLF COURSE REFUNDS	4803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GOLF COURSE TOTAL REVENUES		\$ 330,686	\$ 341,757	\$ 198,489	\$ 287,329	\$ 322,757	\$ 330,800	\$ 334,619	\$ 341,829	\$ 345,984	\$ 350,880
SENIORS REVENUES	4432	\$ 9,543	\$ 13,313	\$ 11,070	\$ 13,837	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SENIORS MEMBERSHIPS	4432					\$ 13,300	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,750
SENIORS PROGRAM REVENUE	4432.1					\$ 10,600	\$ 14,000	\$ 16,100	\$ 18,500	\$ 19,000	\$ 19,500
SENIORS CENTER RENTAL	4432.2					\$ 5,500	\$ 7,000	\$ 9,200	\$ 11,400	\$ 13,600	\$ 15,800
SENIORS MISC	4432.3					\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
SENIORS TOTAL REVENUES		\$ 9,543	\$ 13,313	\$ 11,070	\$ 13,837	\$ 29,600	\$ 35,200	\$ 39,500	\$ 44,100	\$ 47,300	\$ 50,250
POOL GATE RECEIPTS	4451	\$ 27,964	\$ 23,132	\$ 19,623	\$ 21,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL SWIM LESSONS	4452	\$ 16,340	\$ 17,458	\$ 12,820	\$ 12,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL PROGRAM REVENUE	4453	\$ 1,212	\$ 683	\$ 1,520	\$ 1,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL FACILITY RENTAL	4454	\$ 2,580	\$ 2,090	\$ 3,420	\$ 3,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL MEMBERSHIPS	4455	\$ 239,894	\$ 224,590	\$ 196,894	\$ 196,894	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL SWIM/DIVE TEAMS	4456	\$ 5,860	\$ 7,151	\$ 7,866	\$ 8,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL CONCESSIONS	4457	\$ 13,001	\$ 13,569	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL SNACKS - NONTAXABLE	4458	\$ -	\$ -	\$ 387	\$ 1,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL MISC	4459	\$ 219	\$ 2,509	\$ 1	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POOL REFUNDS	4804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC GATE	4481	\$ 30,362	\$ 29,715	\$ 25,870	\$ 27,232	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC SWIM LESSONS	4482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC PROGRAM	4483	\$ 10,722	\$ 12,229	\$ 7,800	\$ 13,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC FACILITY	4484	\$ 3,555	\$ 3,190	\$ 2,095	\$ 2,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC MEMBERSHIPS	4485	\$ 3,930	\$ 4,112	\$ 3,927	\$ 3,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC SWIM/DIVE	4486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC CONCESSIONS	4487	\$ 37,505	\$ 25,717	\$ 38	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC SNACK NON-TAXABLE	4488	\$ -	\$ 166	\$ 718	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GSC MISCELLANEOUS	4489	\$ 32,864	\$ 32,556	\$ 18,282	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OVER/SHORT	4494	\$ -	\$ 394	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BOTH POOLS TOTAL REVENUES		\$ 426,006	\$ 399,259	\$ 301,273	\$ 321,864	\$ -					
OHEC HOTEL/MOTEL TAX	4460	\$ 37,173	\$ 40,337	\$ 23,006	\$ 39,655	\$ 35,260	\$ 35,960	\$ 36,680	\$ 37,410	\$ 38,158	\$ 38,921
OHEC PROGRAM REVENUE	4461	\$ 6,082	\$ 8,502	\$ 10,350	\$ 11,053	\$ 18,100	\$ 19,300	\$ 20,600	\$ 22,000	\$ 22,200	\$ 22,644
OHEC OVER/SHORT	4462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OHEC MERCHANDISE REVENUE	4463	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OHEC MERCHANDISE-TAXABLE	4463.01	\$ 10,181	\$ 6,950	\$ 4,713	\$ 7,992	\$ 13,900	\$ 14,800	\$ 15,800	\$ 16,900	\$ 17,100	\$ 17,442
OHEC MERCHANDISE-NONTAX	4463.02	\$ 16,438	\$ 14,798	\$ 10,421	\$ 17,018	\$ 19,700	\$ 21,000	\$ 22,400	\$ 23,900	\$ 24,100	\$ 24,582
OHEC RENTAL	4464	\$ 3,593	\$ 3,035	\$ 855	\$ 1,221	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,300	\$ 4,386
OHEC MISCELLANEOUS	4469	\$ 4	\$ 3	\$ 3	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HERB CENTER TOTAL REVENUES		\$ 73,472	\$ 73,626	\$ 49,348	\$ 76,944	\$ 91,060	\$ 95,160	\$ 99,580	\$ 104,310	\$ 105,858	\$ 107,975
DIVISION REVENUES		\$ 1,237,579	\$ 1,209,968	\$ 955,380	\$ 1,168,365	\$ 871,217	\$ 905,560	\$ 937,099	\$ 972,139	\$ 983,842	\$ 1,007,442

Projected Expense Details - Recreation Division: 2012 to 2020 (One Fund Per Page)

Fund	Fund Title	Account	Account Title	2012	2013	2014 Year to Date	2014	2015	2016	2017	2018	2019	2020
				Year End Expenses	Year End Expenses	Expenses as of 8/3/2014	Estimated Year End Expenses	Year End Expenses					
101432	RECREATION	5103	SUPERINTENDENTS	\$ 62,581	\$ 63,546	\$ 38,152	\$ 66,790	\$ 29,708	\$ 30,653	\$ 31,266	\$ 31,891	\$ 32,210	\$ 32,532
101432	RECREATION	5104	SUPERVISORS	\$ 95,999	\$ 77,974	\$ 24,260	\$ 44,000	\$ 39,000	\$ 39,780	\$ 40,576	\$ 41,387	\$ 41,801	\$ 42,219
101432	RECREATION	5111	PART TIME	\$ 32,332	\$ 26,265	\$ 14,725	\$ 25,524	\$ 6,400	\$ 6,528	\$ 6,659	\$ 6,792	\$ 6,928	\$ 6,997
101432	RECREATION	5112	SEASONAL	\$ -	\$ 4,061	\$ 970	\$ 3,000	\$ 120,000	\$ 122,400	\$ 124,848	\$ 127,345	\$ 129,892	\$ 131,191
101432	RECREATION	5113	SEASONAL ESCROW	\$ 129,425	\$ 133,119	\$ 99,110	\$ 159,910	\$ 325	\$ 715	\$ 815	\$ 815	\$ 831	\$ 840
101432	RECREATION	5116	SERVICE CREDIT	\$ 650	\$ 650	\$ 650	\$ 650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5117	OVERTIME	\$ (11)	\$ (19)	\$ -	\$ -	\$ 440	\$ 440	\$ 440	\$ 440	\$ -	\$ -
101432	RECREATION	5122	EMPLOYEE WELLNESS	\$ 129	\$ 375	\$ 55	\$ 100	\$ 31,967	\$ 32,709	\$ 33,375	\$ 34,040	\$ 250	\$ 250
101432	RECREATION	5131	PERS	\$ 44,934	\$ 42,803	\$ 24,723	\$ 41,891	\$ 4,567	\$ 4,673	\$ 4,768	\$ 4,863	\$ 29,633	\$ 29,929
101432	RECREATION	5132	WORKERS COMPENSATION	\$ 5,970	\$ 6,056	\$ 3,558	\$ 6,348	\$ 13,002	\$ 13,994	\$ 15,065	\$ 16,222	\$ 4,233	\$ 4,276
101432	RECREATION	5133	HEALTH INSURANCE	\$ 30,056	\$ 26,289	\$ 12,452	\$ 22,171	\$ 356	\$ 363	\$ 368	\$ 373	\$ 391	\$ 407
101432	RECREATION	5134	LIFE INSURANCE	\$ 651	\$ 448	\$ 189	\$ 339	\$ 686	\$ 686	\$ 769	\$ 769	\$ 807	\$ 840
101432	RECREATION	5135	DENTAL INSURANCE	\$ 4,006	\$ 2,090	\$ 730	\$ 1,245	\$ 146	\$ 146	\$ 163	\$ 163	\$ 172	\$ 179
101432	RECREATION	5136	VISION INSURANCE	\$ 1,018	\$ 455	\$ 166	\$ 288	\$ 3,311	\$ 3,388	\$ 3,457	\$ 3,526	\$ 3,702	\$ 3,850
101432	RECREATION	5138	MEDICARE	\$ 4,624	\$ 4,406	\$ 2,558	\$ 4,329	\$ 159	\$ 159	\$ 159	\$ 159	\$ 3,175	\$ 3,207
101432	RECREATION	5142	EAP	\$ 192	\$ 109	\$ 60	\$ 103	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5143	DRUG TESTING	\$ 1,535	\$ 2,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5240	GAHANNA EVENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5241	BANK CHARGES	\$ 8,387	\$ 8,950	\$ 6,156	\$ 9,200	\$ 11,400	\$ 11,600	\$ 11,800	\$ 12,000	\$ 12,200	\$ 12,400
101432	RECREATION	5249	CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ 500	\$ 600	\$ 700	\$ 800	\$ 900	\$ 1,000	\$ 1,000
101432	RECREATION	5251	TECH MAINTENANCE	\$ 6,934	\$ 8,418	\$ 6,014	\$ 6,014	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742	\$ 9,937
101432	RECREATION	5254	PROMOTION	\$ 642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5273	MILEAGE REIMBURSEMENT	\$ -	\$ 17	\$ 64	\$ 129	\$ 2,100	\$ 2,200	\$ 2,300	\$ 2,400	\$ 2,500	\$ 2,600
101432	RECREATION	5274	SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5301	OFFICE SUPPLIES	\$ 1,895	\$ 1,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5304	OPERATIONAL SUPPLIES	\$ 1,192	\$ 1,097	\$ 152	\$ 200	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247	\$ 3,312
101432	RECREATION	5320	OPERATING EQUIPMENT	\$ 1,450	\$ 3,330	\$ 178	\$ 1,378	\$ 4,200	\$ 4,400	\$ 4,600	\$ 4,800	\$ 4,900	\$ 5,000
101432	RECREATION	5325	SAFETY SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5401	OFFICE EXPENSE	\$ 987	\$ 813	\$ 527	\$ 1,807	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,400	\$ 1,400
101432	RECREATION	5415	FOURTH OF JULY	\$ 19,380	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5420	PROGRAM ESCROW	\$ 106,943	\$ 108,562	\$ 75,349	\$ 148,000	\$ 162,400	\$ 180,000	\$ 189,000	\$ 198,450	\$ 208,373	\$ 218,791
101432	RECREATION	5421	REC PROGRAM SERVICES	\$ 45,278	\$ 42,066	\$ 11,378	\$ 17,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5456	OPERATIONAL EXPENSES	\$ -	\$ 277	\$ 440	\$ 1,200	\$ 3,200	\$ 3,600	\$ 3,600	\$ 3,800	\$ 3,900	\$ 4,000
101432	RECREATION	5483	UTILITIES - CELL PHONE	\$ 425	\$ 304	\$ 273	\$ 573	\$ 700	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750
101432	RECREATION	5495	REFUNDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5511	CAP PROJ/RECREATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5520	YMCA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101432	RECREATION	5596	CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Recreation Totals	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8/3/2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Operating Expenses	\$ 607,602	\$ 566,436	\$ 322,889	\$ 568,011	\$ 447,966	\$ 473,423	\$ 489,361	\$ 505,919	\$ 502,036	\$ 515,905
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 607,602	\$ 566,436	\$ 322,889	\$ 568,011	\$ 447,966	\$ 473,423	\$ 489,361	\$ 505,919	\$ 502,036	\$ 515,905

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Expense Details - Recreation Division:
2012 to 2020 Recreation

Projected Expense Details - Recreation Division: 2012 to 2020 (One Fund Per Page)

Fund	Fund Title	Account	Account Title	2012	2013	2014 Year to Date	2014	2015	2016	2017	2018	2019	2020
				Year End Expenses	Year End Expenses	Expenses as of 8 3 2014	Estimated Year End Expenses	Year End Expenses					
101433	GOLF	5103	SUPERINTENDENTS	\$ 9,863	\$ 9,868	\$ 5,894	\$ 10,120	\$ 16,747	\$ 17,081	\$ 17,423	\$ 17,772	\$ 17,949	\$ 18,129
101433	GOLF	5104	SUPERVISORS	\$ 14,700	\$ 5,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5107	FT STEELWORKERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5111	PART TIME	\$ 101,204	\$ 74,258	\$ 54,045	\$ 92,649	\$ 120,000	\$ 122,400	\$ 124,848	\$ 127,345	\$ 128,618	\$ 129,905
101433	GOLF	5112	SEASONAL	\$ -	\$ 32,706	\$ 19,287	\$ 27,001	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,200	\$ 10,302
101433	GOLF	5113	PRO SHOP SALARIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5116	SERVICE CREDIT	\$ 128	\$ 128	\$ 128	\$ 128	\$ 193	\$ 223	\$ 243	\$ 243	\$ 243	\$ 243
101433	GOLF	5117	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5122	EMPLOYEE WELLNESS	\$ 112	\$ 38	\$ 44	\$ 60	\$ 60	\$ -	\$ -	\$ 22	\$ 60	\$ -
101433	GOLF	5131	PERS	\$ 17,625	\$ 17,186	\$ 11,082	\$ 19,100	\$ 20,571	\$ 20,959	\$ 21,352	\$ 21,750	\$ 21,981	\$ 22,201
101433	GOLF	5132	WORKERS COMPENSATION	\$ 2,138	\$ 2,444	\$ 1,587	\$ 2,730	\$ 2,939	\$ 2,994	\$ 3,050	\$ 3,107	\$ 3,140	\$ 3,172
101433	GOLF	5133	HEALTH INSURANCE	\$ 5,775	\$ 4,485	\$ 1,950	\$ 3,343	\$ 6,201	\$ 6,697	\$ 7,233	\$ 7,811	\$ 8,202	\$ 8,530
101433	GOLF	5134	LIFE INSURANCE	\$ 146	\$ 93	\$ 45	\$ 76	\$ 177	\$ 177	\$ 180	\$ 180	\$ 189	\$ 196
101433	GOLF	5135	DENTAL INSURANCE	\$ 494	\$ 290	\$ 109	\$ 188	\$ 343	\$ 343	\$ 384	\$ 384	\$ 404	\$ 420
101433	GOLF	5136	VISION INSURANCE	\$ 115	\$ 64	\$ 25	\$ 43	\$ 73	\$ 73	\$ 82	\$ 82	\$ 86	\$ 89
101433	GOLF	5137	UNIFORM ALLOWANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5138	MEDICARE	\$ 1,822	\$ 1,771	\$ 1,146	\$ 1,980	\$ 2,131	\$ 2,171	\$ 2,211	\$ 2,253	\$ 2,355	\$ 2,379
101433	GOLF	5142	EAP	\$ 140	\$ 115	\$ 57	\$ 98	\$ 225	\$ 225	\$ 225	\$ 225	\$ 2,086	\$ 2,107
101433	GOLF	5143	DRUG TESTING	\$ 184	\$ 124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5241	BANK CHARGES	\$ 4,876	\$ 4,398	\$ 1,163	\$ 1,993	\$ 8,200	\$ 8,300	\$ 8,400	\$ 8,500	\$ 8,600	\$ 8,600
101433	GOLF	5249	CONTRACT SERVICES	\$ 16,635	\$ 30,969	\$ 4,338	\$ 20,000	\$ 25,000	\$ 26,000	\$ 27,000	\$ 28,000	\$ 29,000	\$ 30,000
101433	GOLF	5250	JANITORIAL CONTRACT	\$ 4,500	\$ 5,500	\$ 3,325	\$ 7,080	\$ 7,080	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104
101433	GOLF	5274	SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5282	INSURANCE	\$ 3,348	\$ 3,148	\$ 3,527	\$ 3,527	\$ 3,700	\$ 3,700	\$ 3,800	\$ 3,800	\$ 3,900	\$ 4,000
101433	GOLF	5305	SALEABLE SUPPLIES	\$ 19,002	\$ 18,533	\$ 15,149	\$ 17,349	\$ 21,500	\$ 21,700	\$ 21,900	\$ 22,100	\$ 22,300	\$ 24,000
101433	GOLF	5306	MAINTENANCE SUPPLIES	\$ 23,979	\$ 18,278	\$ 20,217	\$ 23,000	\$ 23,000	\$ 23,500	\$ 23,500	\$ 23,500	\$ 23,500	\$ 23,500
101433	GOLF	5318	SMALL TOOLS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5320	OPERATING EQUIPMENT	\$ -	\$ 1,603	\$ -	\$ 2,200	\$ 5,200	\$ 5,200	\$ 5,300	\$ 5,300	\$ 5,400	\$ 5,500
101433	GOLF	5325	SAFETY SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104
101433	GOLF	5424	GOLF COURSE OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5425	CLUB HOUSE OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5427	CART RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5456	OPERATIONAL EXPENSES	\$ 8,232	\$ 8,376	\$ 7,004	\$ 9,200	\$ 10,400	\$ 10,608	\$ 10,820	\$ 11,037	\$ 11,257	\$ 11,482
101433	GOLF	5476	CAPITAL MAINTENANCE	\$ -	\$ -	\$ 9,094	\$ 9,500	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236	\$ 16,561
101433	GOLF	5480	UTILITIES - WATER & SEWER	\$ -	\$ 2,265	\$ 1,280	\$ 3,500	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330	\$ 4,416
101433	GOLF	5481	UTILITIES - GAS	\$ 340	\$ 615	\$ 892	\$ 1,500	\$ 4,100	\$ 4,182	\$ 4,266	\$ 4,351	\$ 4,438	\$ 4,527
101433	GOLF	5482	UTILITIES - ELECTRIC	\$ 9,161	\$ 7,342	\$ 3,779	\$ 7,000	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824	\$ 11,041
101433	GOLF	5483	UTILITIES - CELL PHONE	\$ 637	\$ 61	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5494	OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
101433	GOLF	5510	MINOR CAPITAL	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 20,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101433	GOLF	5596	CAPITAL PROJ/IMP	\$ -	\$ 59,439	\$ 19,353	\$ 20,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Golf Totals	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Operating Expenses	\$ 245,154	\$ 250,458	\$ 165,167	\$ 263,365	\$ 317,940	\$ 318,253	\$ 324,569	\$ 330,758	\$ 337,564	\$ 343,607
Capital Expenses	\$ 1,000	\$ 59,439	\$ 19,353	\$ 40,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 246,154	\$ 309,897	\$ 184,520	\$ 304,109	\$ 317,940	\$ 318,253	\$ 324,569	\$ 330,758	\$ 337,564	\$ 343,607

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Expense Details - Recreation Division:
2012 to 2020 Golf Course

Projected Expense Details - Recreation Division: 2012 to 2020 (One Fund Per Page)

Fund	Fund Title	Account	Account Title	2012	2013	2014 Year to Date Expenses as of 8 3 2014	2014	2015	2016	2017	2018	2019	2020
				Year End Expenses	Year End Expenses		Estimated Year End Expenses						
101434	SENIOR SERVICES	5013	SUPERINTENDENTS	\$ -	\$ -	\$ -	\$ -	\$ 26,321	\$ 26,847	\$ 27,384	\$ 27,932	\$ 28,211	\$ 28,493
101434	SENIOR SERVICES	5104	SUPERVISORS	\$ 61,871	\$ 61,906	\$ 36,977	\$ 63,460	\$ 73,678	\$ 42,743	\$ 10,422	\$ 10,630	\$ 10,737	\$ 10,844
101434	SENIOR SERVICES	5111	PART TIME	\$ 7,920	\$ 7,096	\$ 240	\$ 9,000	\$ 16,250	\$ 25,000	\$ 35,000	\$ 35,700	\$ 36,414	\$ 36,778
101434	SENIOR SERVICES	5116	SERVICE CREDIT	\$ 1,250	\$ 1,250	\$ -	\$ 1,250	\$ 1,510	\$ 1,015	\$ 470	\$ 470	\$ 470	\$ 470
101434	SENIOR SERVICES	5122	EMPLOYEE WELLNESS	\$ 150	\$ 250	\$ 75	\$ 200	\$ 640	\$ 440	\$ 240	\$ 240	\$ 250	\$ 250
101434	SENIOR SERVICES	5131	PERS	\$ 9,946	\$ 9,835	\$ 5,037	\$ 9,000	\$ 16,486	\$ 13,385	\$ 10,259	\$ 10,463	\$ 10,651	\$ 10,757
101434	SENIOR SERVICES	5132	WORKERS COMPENSATION	\$ 1,457	\$ 1,384	\$ 746	\$ 1,400	\$ 2,355	\$ 1,912	\$ 1,466	\$ 1,495	\$ 1,522	\$ 1,537
101434	SENIOR SERVICES	5133	HEALTH INSURANCE	\$ 8,130	\$ 7,162	\$ 4,414	\$ 16,100	\$ 18,544	\$ 15,463	\$ 11,772	\$ 12,698	\$ 13,333	\$ 13,866
101434	SENIOR SERVICES	5134	LIFE INSURANCE	\$ 236	\$ 187	\$ 104	\$ 300	\$ 481	\$ 336	\$ 181	\$ 186	\$ 195	\$ 203
101434	SENIOR SERVICES	5135	DENTAL INSURANCE	\$ 1,098	\$ 1,161	\$ 730	\$ 1,720	\$ 1,922	\$ 1,236	\$ 615	\$ 615	\$ 646	\$ 672
101434	SENIOR SERVICES	5136	VISION INSURANCE	\$ 255	\$ 255	\$ 166	\$ 370	\$ 409	\$ 263	\$ 131	\$ 131	\$ 137	\$ 143
101434	SENIOR SERVICES	5138	MEDICARE	\$ 115	\$ 103	\$ 3	\$ 1,130	\$ 1,708	\$ 1,386	\$ 1,063	\$ 1,084	\$ 1,141	\$ 1,153
101434	SENIOR SERVICES	5142	EAP	\$ 31	\$ 28	\$ 18	\$ 50	\$ 50	\$ 34	\$ 19	\$ 19	\$ 20	\$ 20
101434	SENIOR SERVICES	5274	SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5276	LEASE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5320	OPERATING EQUIPMENT	\$ 687	\$ 893	\$ 1,635	\$ 3,000	\$ 500	\$ 10,000	\$ 600	\$ 650	\$ 700	\$ 700
101434	SENIOR SERVICES	5401	OFFICE EXPENSE	\$ 164	\$ 65	\$ 150	\$ 500	\$ 800	\$ 250	\$ 300	\$ 300	\$ 350	\$ 350
101434	SENIOR SERVICES	5428	SENIOR SERVICES PROGRAMS	\$ 2,785	\$ 2,111	\$ 5,125	\$ 8,000	\$ 9,100	\$ 9,800	\$ 10,500	\$ 11,300	\$ 12,000	\$ 13,000
101434	SENIOR SERVICES	5483	UTILITIES - CELL PHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101434	SENIOR SERVICES	5596	CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Senior Service Totals	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Operating Expenses	\$ 96,096	\$ 93,688	\$ 55,420	\$ 115,480	\$ 170,753	\$ 150,110	\$ 110,420	\$ 113,911	\$ 116,777	\$ 119,235
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 96,096	\$ 93,688	\$ 55,420	\$ 115,480	\$ 170,753	\$ 150,110	\$ 110,420	\$ 113,911	\$ 116,777	\$ 119,235

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Expense Details - Recreation Division:
2012 to 2020 Senior Services

Projected Expense Details - Recreation Division: 2012 to 2020 (One Fund Per Page)

Fund	Fund Title	Account	Account Title	2012	2013	2014 Year to Date Expenses as of 8 3 2014	2014	2015	2016	2017	2018	2019	2020
				Year End Expenses	Year End Expenses		Estimated Year End Expenses						
101438	HUNTERS RIDGE POOL	5104	SUPERVISORS	\$ 7,350	\$ 2,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5111	PART TIME	\$ 68,992	\$ 369	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5112	SEASONAL (prev. PT Managers)	\$ -	\$ 76,129	\$ 15,917	\$ 23,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5113	SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5116	SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5117	OVERTIME	\$ 32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5122	EMPLOYEE WELLNESS	\$ 11	\$ 11	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5131	PERS	\$ 10,692	\$ 11,116	\$ 2,228	\$ 3,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5132	WORKERS COMPENSATION	\$ 1,234	\$ 1,582	\$ 318	\$ 460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5133	HEALTH INSURANCE	\$ 1,307	\$ 661	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5134	LIFE INSURANCE	\$ 36	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5135	DENTAL INSURANCE	\$ 165	\$ 58	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5136	VISION INSURANCE	\$ 38	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5137	UNIFORM ALLOWANCE	\$ 925	\$ 930	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5138	MEDICARE	\$ 1,107	\$ 1,150	\$ 231	\$ 345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5142	EAP	\$ 3	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5143	DRUG TESTING	\$ 1,071	\$ 1,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5241	BANK CHARGES	\$ 770	\$ 594	\$ 121	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5249	CONTRACT SERVICES	\$ -	\$ -	\$ 54,435	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5282	INSURANCE	\$ 3,170	\$ 3,274	\$ 3,321	\$ 3,321	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5302	CONCESSIONS	\$ 8,131	\$ 9,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5305	SALEABLE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5306	MAINTENANCE SUPPLIES	\$ 5,864	\$ 9,967	\$ 25	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5312	SUPPLIES	\$ 4,390	\$ 552	\$ 4,508	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5320	OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5401	OFFICE EXPENSE	\$ 5	\$ 146	\$ 110	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5403	SPECIAL EVENTS	\$ 592	\$ 888	\$ 600	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5404	MEMBERSHIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5424	OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5427	SWIM TEAM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5456	OPERATIONAL EXPENSES	\$ 10,651	\$ 9,900	\$ 5,109	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5480	UTILITIES - WATER & SEWER	\$ 1,990	\$ 4,416	\$ 2,801	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5481	UTILITIES - GAS	\$ 1,734	\$ 3,562	\$ 1,539	\$ 3,079	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5482	UTILITIES - ELECTRIC	\$ 8,587	\$ 7,939	\$ 4,812	\$ 9,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5483	UTILITIES - CELL PHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5494	OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5510	MINOR CAPITAL	\$ 4,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5512	CAPITAL EQUIPMENT	\$ -	\$ 14,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101438	HUNTERS RIDGE POOL	5596	CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

HRP Totals	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Operating Expenses	\$ 138,847	\$ 147,077	\$ 97,074	\$ 118,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Expenses	\$ 4,480	\$ 14,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 143,327	\$ 161,311	\$ 97,074	\$ 118,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Expense Details - Recreation Division:
2012 to 2020 Hunters Ridge Pool

Projected Expense Details - Recreation Division: 2012 to 2020 (One Fund Per Page)

Fund	Fund Title	Account	Account Title	2012	2013	2014 Year to Date Expenses as of 8 3 2014	2014	2015	2016	2017	2018	2019	2020
				Year End Expenses	Year End Expenses		Estimated Year End Expenses						
101440	GAHANNA SWIM CLUB	5104	SUPERVISORS	\$ 7,350	\$ 2,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5111	PART TIME	\$ 112,720	\$ 58	\$ 34	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5112	SEASONAL	\$ -	\$ 131,626	\$ 11,821	\$ 14,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5116	SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5117	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5122	EMPLOYEE WELLNESS	\$ 11	\$ 11	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5131	PERS	\$ 16,814	\$ 18,842	\$ 1,660	\$ 2,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5132	WORKERS COMPENSATION	\$ 1,931	\$ 2,688	\$ 237	\$ 302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5133	HEALTH INSURANCE	\$ 1,320	\$ 661	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5134	LIFE INSURANCE	\$ 41	\$ 31	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5135	DENTAL INSURANCE	\$ 165	\$ 58	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5136	VISION INSURANCE	\$ 38	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5137	UNIFORM ALLOWANCE	\$ 1,725	\$ 1,046	\$ 1,800	\$ 1,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5138	MEDICARE	\$ 1,741	\$ 1,951	\$ 172	\$ 230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5142	EAP	\$ 12	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5143	DRUG TESTING	\$ 2,384	\$ 2,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5241	BANK CHARGES	\$ 63	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5249	CONTRACT SERVICES	\$ -	\$ -	\$ 127,015	\$ 134,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5282	INSURANCE	\$ 5,398	\$ 5,465	\$ 5,443	\$ 5,443	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5305	SALEABLE SUPPLIES	\$ 23,766	\$ 18,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5306	MAINTENANCE SUPPLIES	\$ 18,876	\$ 19,117	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5320	OPERATING EQUIPMENT	\$ 12,025	\$ 11,957	\$ 15,852	\$ 1,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5401	OFFICE EXPENSE	\$ 401	\$ 351	\$ 167	\$ 190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5403	SPECIAL EVENTS	\$ 554	\$ 1,800	\$ 1,600	\$ 1,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5456	OPERATIONAL EXPENSES	\$ 19,546	\$ 17,013	\$ 5,246	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5480	UTILITIES - WATER & SEWER	\$ 10,977	\$ 14,461	\$ 6,378	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5481	UTILITIES - GAS	\$ 1,822	\$ 4,884	\$ 4,345	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5482	UTILITIES - ELECTRIC	\$ 11,304	\$ 9,813	\$ 4,475	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5483	UTILITIES - CELL PHONE	\$ -	\$ 423	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5494	OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5510	MINOR CAPITAL	\$ 25,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5512	CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101440	GAHANNA SWIM CLUB	5596	CAPITAL PROJ/IMP	\$ 3,459	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

GSP Totals	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Operating Expenses	\$ 269,324	\$ 263,355	\$ 186,243	\$ 196,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Expenses	\$ 3,459	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 272,784	\$ 313,355	\$ 186,243	\$ 196,051	\$ -					

Both Aquatics Sites Totals	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8 3 2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Operating Expenses	\$ 408,171	\$ 410,433	\$ 283,317	\$ 314,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Expenses	\$ 7,939	\$ 64,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 416,110	\$ 474,666	\$ 283,317	\$ 314,431	\$ -					

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Expense Details - Recreation Division: 2012 to 2020 (One Fund Per Page)

Fund	Fund Title	Account	Account Title	2012	2013	2014 Year to Date Expenses as of 8/3/2014	2014	2015	2016	2017	2018	2019	2020
				Year End Expenses	Year End Expenses		Estimated Year End Expenses						
101439	OHIO HERB EDUCATION CTR	5104	SUPERVISORS	\$ -	\$ -	\$ -	\$ -	\$ 9,903	\$ 10,218	\$ 10,422	\$ 10,630	\$ 10,843	\$ 10,951
101439	OHIO HERB EDUCATION CTR	5111	PART TIME	\$ 32,937	\$ 28,449	\$ 18,553	\$ 31,540	\$ 47,336	\$ 48,283	\$ 49,248	\$ 50,233	\$ 51,238	\$ 51,750
101439	OHIO HERB EDUCATION CTR	5112	SEASONAL	\$ -	\$ 16,814	\$ 13,410	\$ 22,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5115	CONTRACT LABOR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5117	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5122	EMPLOYEE WELLNESS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5131	PERS	\$ 4,611	\$ 6,337	\$ 4,475	\$ 7,607	\$ 8,013	\$ 8,208	\$ 8,372	\$ 8,539	\$ 7,173	\$ 7,245
101439	OHIO HERB EDUCATION CTR	5132	WORKERS COMPENSATION	\$ 664	\$ 896	\$ 639	\$ 1,112	\$ 1,145	\$ 1,173	\$ 1,196	\$ 1,220	\$ 1,025	\$ 1,035
101439	OHIO HERB EDUCATION CTR	5133	HEALTH INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5134	LIFE INSURANCE	\$ 40	\$ 18	\$ 8	\$ 14	\$ 50	\$ 50	\$ 50	\$ 52	\$ 55	\$ 57
101439	OHIO HERB EDUCATION CTR	5135	DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5136	VISION INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5138	MEDICARE	\$ 478	\$ 656	\$ 463	\$ 813	\$ 830	\$ 850	\$ 867	\$ 884	\$ 902	\$ 920
101439	OHIO HERB EDUCATION CTR	5142	EAP	\$ 41	\$ 28	\$ 18	\$ 31	\$ 6	\$ 6	\$ 6	\$ 6	\$ 7	\$ 7
101439	OHIO HERB EDUCATION CTR	5143	DRUG TESTING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5241	BANK CHARGES	\$ 939	\$ 595	\$ 394	\$ 676	\$ 800	\$ 800	\$ 800	\$ 800	\$ 900	\$ 936
101439	OHIO HERB EDUCATION CTR	5249	CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5276	LEASE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5297	MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5301	OFFICE SUPPLIES	\$ -	\$ 460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5305	SALEABLE SUPPLIES	\$ 12,877	\$ 13,002	\$ 9,877	\$ 15,000	\$ 16,800	\$ 17,600	\$ 18,400	\$ 19,300	\$ 19,500	\$ 19,700
101439	OHIO HERB EDUCATION CTR	5310	MAINTENANCE BUILDING	\$ 113	\$ 1,157	\$ 60	\$ 100	\$ 1,100	\$ 1,150	\$ 1,200	\$ 1,260	\$ 1,300	\$ 1,350
101439	OHIO HERB EDUCATION CTR	5320	OPERATING EQUIPMENT	\$ 1,170	\$ 296	\$ -	\$ 3,000	\$ 1,000	\$ 1,050	\$ 1,100	\$ 1,150	\$ 1,200	\$ 1,250
101439	OHIO HERB EDUCATION CTR	5401	OFFICE EXPENSE	\$ 589	\$ 351	\$ 185	\$ 300	\$ 500	\$ 500	\$ 500	\$ 500	\$ 550	\$ 600
101439	OHIO HERB EDUCATION CTR	5403	SPECIAL EVENTS	\$ 5,393	\$ 5,963	\$ 407	\$ 2,000	\$ 2,000	\$ 2,040	\$ 2,040	\$ 2,040	\$ 2,040	\$ 2,040
101439	OHIO HERB EDUCATION CTR	5456	OPERATIONAL EXPENSES	\$ 5,409	\$ 4,383	\$ 3,687	\$ 5,000	\$ 5,000	\$ 2,040	\$ 2,040	\$ 2,040	\$ 2,040	\$ 2,040
101439	OHIO HERB EDUCATION CTR	5480	UTILITIES - WATER & SEWER	\$ 260	\$ 258	\$ 144	\$ 300	\$ 400	\$ 400	\$ 500	\$ 500	\$ 600	\$ 650
101439	OHIO HERB EDUCATION CTR	5481	UTILITIES - GAS	\$ 957	\$ 891	\$ 994	\$ 1,987	\$ 1,000	\$ 1,100	\$ 1,200	\$ 1,300	\$ 1,400	\$ 1,450
101439	OHIO HERB EDUCATION CTR	5482	UTILITIES - ELECTRIC	\$ 990	\$ 1,066	\$ 611	\$ 1,000	\$ 1,100	\$ 1,100	\$ 1,200	\$ 1,200	\$ 1,300	\$ 1,350
101439	OHIO HERB EDUCATION CTR	5483	UTILITIES - CELL PHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5484	UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5494	OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5510	MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101439	OHIO HERB EDUCATION CTR	5596	CAPITAL PROJ/IMP	\$ -	\$ 30,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Herb Center	2012 Year End Expenses	2013 Year End Expenses	2014 Year to Date Expenses as of 8/3/2014	2014 Estimated Year End Expenses	2015 Year End Expenses	2016 Year End Expenses	2017 Year End Expenses	2018 Year End Expenses	2019 Year End Expenses	2020 Year End Expenses
Herb Center	\$ 67,469	\$ 81,619	\$ 53,925	\$ 93,277	\$ 96,983	\$ 96,568	\$ 99,142	\$ 101,656	\$ 102,073	\$ 103,332
Operating Expenses	\$ 67,469	\$ 81,619	\$ 53,925	\$ 93,277	\$ 96,983	\$ 96,568	\$ 99,142	\$ 101,656	\$ 102,073	\$ 103,332
Capital Expenses	\$ -	\$ 30,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 67,469	\$ 111,811	\$ 53,925	\$ 93,277	\$ 96,983	\$ 96,568	\$ 99,142	\$ 101,656	\$ 102,073	\$ 103,332

IN 2015, A PERCENTAGE OF RECREATION FULL TIME STAFF ARE REALLOCATED TO APPROPRIATE OPERATING AREAS

Projected Expense Details - Recreation Division:
2012 to 2020 Herb Center

**SECTION 4: AQUATICS
OPERATING PROJECTIONS
IN FOUR SCENARIOS**

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Section 4: Aquatics Operating Projections in Four Scenarios

Projection of aquatics operations given four operating scenarios

Four potential scenarios regarding future operations of the aquatics sites have been identified:

- A. Operate under current model (contracting) and replacing GSP front pool floor and pool deck at end of 2015
- B. Close operations and mothball sites (mow and treat turf; keep areas locked up)
- C. Close operations and convert to open park space
- D. Lease sites to external entity to minimize City's expense, repairing basic needs now but with no future investment in future pool repairs (This hypothetical scenario is represented assuming a lessee could be secured; however, the potential capital investment has deterred interested parties thus far.)

Assumptions in each scenario are as follows:

- A. Operate under current model** (contracting) and replacing GSP front pool floor and pool deck at end of 2015
If operations continue status quo, the City would rely on contractors to operate concessions and programs, as well as managing water quality and lifeguards.

In this scenario, the Parks & Facilities Division would continue to technically maintain the sites, turf and buildings. The Recreation Division would continue to oversee the operating contracts, control membership and desk operations, and serve the main marketing role for programs and services.

It is the opinion of the City staff that:

- Liability incurred by the condition of GSP's front pool surface and likelihood of injuries necessitates extensive repair of asset
- Boiler repair at the HRP site is essential to customer satisfaction and thus impacts revenue
- If a commitment is made to continue operating aquatics facilities, ongoing site repairs (roof fixes, pump rebuilds, diving board replacements) must be financed annually to minimize reactionary repair expenses

- B. Close operations and mothball sites** (mow and treat turf; keep areas locked up)
By mothballing the aquatics facilities, the City could later seek to reopen, though at the time of reopening greater repair and start-up costs should be expected.

In this scenario, turf would be maintained and necessary facility repairs (such as roof replacements) made to sustain the buildings; however, the sites would not be publicly accessible.

- C. Close operations and convert to open park space**
If the sites are converted to open space with seasonal restrooms and rentable shelters/facilities, greater investment will need to be made in 2015 to fill in the pools and remove fencing and site hazards.

The shelters could be rented and park areas used by the community as additional open park sites.

D. Lease sites to external entity to minimize City's expense, repairing basic needs now but with no future investment in future pool repairs (This hypothetical scenario is represented assuming a lessee could be secured; however, the potential capital investment has deterred interested parties thus far.)

In this scenario costs to the City would be minimized by depending on the contractor to cover expenses such as:

- Annual maintenance, pool start-up, and utilities
- Repairing buildings, restrooms, playgrounds, pumps and any additional equipment/property failures
- Maintaining required licenses and certifications
- Necessary equipment for desk, membership and program operations
- Insuring site and operations

The City would be responsible for:

- Replacing the currently broken boiler at HRP
- Replacing the lifeguard chairs at HRP (safety necessity)
- Committing to fix the parking lots in future years
- Continuing to mow and treat turf at current service levels

The following two spreadsheets summarize the financial data associated with these operating scenarios:

Summary of Gahanna Aquatics: Estimated NET COSTS Associated With Four Operating Scenarios 2015-2020

Gahanna Aquatics: Estimated Revenues and Expenses Associated with Four Operating Scenarios 2014-2020

Appendix A contains the Capital Needs Worksheets as contained in the City Budget Document for the refinish of the GSP front pool floor and the HRP boiler, associated estimate of work quotes from contractors, and quote for inspection of Gahanna Swimming Pool front pool.

Summary of Gahanna Aquatics: Estimated NET COSTS Associated With Four Operating Scenarios 2015 to 2020

A summary of the estimated net costs associated with each of four operating scenarios is presented below.

The "Net Cost" is calculated as Revenues minus Expenses.

For each scenario, each year - the net cost is cumulative by costing strategy.

For each scenario in each year, four costing strategies are presented and are highlighted using the colors below:

- "Direct" expenses are items currently accounted for in the City's pool budgets .
- "Indirect" expenses are items such as mowing, turf care and technology administration and are included elsewhere in the Department's budgets.
- "Management" expenses include a portion of the Recreation Superintendent and P&R and City Admin salaries.
- "Capital" expenses are capital items attributed to the sites' operations.

Scenario	2015				2016				2017				2018				2019				2020				ESTIMATED NET COST FROM 2015-2020		
	Direct	Indirect	Management	Capital	Direct	Indirect	Management	Capital	Direct	Indirect	Management	Capital	Direct	Indirect	Management	Capital	Direct	Indirect	Management	Capital	Direct	Indirect	Management	Capital			
A Using Current Model with Replacing GSP Front Pool Floor & Pool Deck at End of 2015	\$ (5,098)				\$ (3,550)				\$ (5,271)				\$ (7,085)				\$ (8,995)				\$ (11,006)				\$ (41,005)	Direct	
		\$ (23,458)				\$ (22,277)				\$ (24,373)				\$ (26,569)				\$ (28,869)				\$ (31,277)				\$ (156,822)	Indirect
			\$ (63,748)			\$ (63,373)				\$ (66,290)				\$ (69,325)				\$ (72,480)				\$ (75,760)				\$ (410,977)	Management
				\$ (501,748)			\$ (173,373)				\$ (146,290)				\$ (139,325)				\$ (122,480)				\$ (155,760)				\$ (1,238,977)
B Mothball Sites (Mow and Treat Turf, Keep Areas Locked Up)	\$ (6,928)				\$ (7,067)				\$ (7,208)				\$ (7,352)				\$ (7,499)				\$ (7,649)				\$ (43,703)	Direct	
		\$ (10,998)				\$ (11,218)				\$ (11,442)				\$ (11,671)				\$ (11,905)				\$ (12,143)				\$ (69,377)	Indirect
			\$ (11,498)			\$ (11,728)				\$ (11,963)				\$ (12,202)				\$ (12,446)				\$ (12,695)				\$ (72,531)	Management
				\$ (26,498)			\$ (46,728)				\$ (26,963)				\$ (27,202)				\$ (27,446)				\$ (27,695)				\$ (182,531)
C Convert Sites to Open Space with Seasonal Restrooms and Rentable Facilities	\$ (3,421)				\$ (3,097)				\$ (2,728)				\$ (2,308)				\$ (1,833)				\$ (1,296)				\$ (14,683)	Direct	
		\$ (16,941)				\$ (16,888)				\$ (16,794)				\$ (16,656)				\$ (16,467)				\$ (16,223)				\$ (99,969)	Indirect
			\$ (18,041)			\$ (18,010)				\$ (17,939)				\$ (17,823)				\$ (17,658)				\$ (17,437)				\$ (106,908)	Management
				\$ (169,541)			\$ (79,540)				\$ (19,499)				\$ (39,415)				\$ (19,282)				\$ (19,093)				\$ (346,370)
D* Lease to External Entity to Minimize City's Expense, No Investment in Future Pool Repairs	\$ (4,427)				\$ (4,516)				\$ (4,606)				\$ (4,698)				\$ (4,792)				\$ (4,888)				\$ (27,926)	Direct	
		\$ (8,497)				\$ (8,667)				\$ (8,840)				\$ (9,017)				\$ (9,197)				\$ (9,381)				\$ (53,600)	Indirect
			\$ (9,997)			\$ (10,197)				\$ (10,401)				\$ (10,609)				\$ (10,821)				\$ (10,485)				\$ (62,510)	Management
				\$ (27,997)			\$ (70,197)				\$ (10,401)				\$ (30,609)				\$ (10,821)				\$ (10,485)				\$ (160,510)

*This hypothetical scenario is represented assuming a lessee could be secured; however, the potential capital investment has deterred interested parties thus far.

Other Notes:

To address the question: What are the costs if management costs are excluded?

NET COSTS ESTIMATED EXCLUDING MANAGEMENT COSTS							ESTIMATED NET COST	
	2015	2016	2017	2018	2019	2020		
A. Using Current Model	\$ (461,458)	\$ (132,277)	\$ (104,373)	\$ (96,569)	\$ (78,869)	\$ (111,277)	\$ (984,822)	A. Using Current Model
B. Mothball	\$ (25,998)	\$ (46,218)	\$ (26,442)	\$ (26,671)	\$ (26,905)	\$ (27,143)	\$ (179,377)	B. Mothball
C. Convert Sites	\$ (168,441)	\$ (78,418)	\$ (18,355)	\$ (38,248)	\$ (18,091)	\$ (17,879)	\$ (339,431)	C. Convert Sites
D. Lease	\$ (26,497)	\$ (68,667)	\$ (8,840)	\$ (29,017)	\$ (9,197)	\$ (9,381)	\$ (151,600)	D. Lease

To address the question: What are the costs if management and site upkeep are excluded?

NET COSTS ESTIMATED USING DIRECT AND CAPITAL COSTS ONLY							ESTIMATED NET COST	
	2015	2016	2017	2018	2019	2020		
A. Using Current Model	\$ (443,098)	\$ (113,550)	\$ (85,271)	\$ (77,085)	\$ (58,995)	\$ (91,006)	\$ (869,005)	A. Using Current Model
B. Mothball	\$ (21,928)	\$ (42,067)	\$ (22,208)	\$ (22,352)	\$ (22,499)	\$ (22,649)	\$ (153,703)	B. Mothball
C. Convert Sites	\$ (154,921)	\$ (64,627)	\$ (4,289)	\$ (23,900)	\$ (3,456)	\$ (2,952)	\$ (254,146)	C. Convert Sites
D. Lease	\$ (22,427)	\$ (64,516)	\$ (4,606)	\$ (24,698)	\$ (4,792)	\$ (4,888)	\$ (125,926)	D. Lease

Gahanna Aquatics: Estimated Revenues and Expenses Associated with Four Operating Scenarios 2014 to 2020

Using Current Model with Replacing GSP Front Pool Floor & Pool Deck at End of 2015		2014	2015	2016	2017	2018	2019	2020
A	Revenue	\$ 321,864	\$ 328,301	\$ 334,867	\$ 341,565	\$ 348,396	\$ 355,364	\$ 362,471
Expenses								
Direct								
	Staffing - Desk & HRP Swim Team	\$ 42,338	\$ 43,184	\$ 44,048	\$ 44,929	\$ 45,828	\$ 46,744	\$ 47,679
	Operations - including pool patching/painting	\$ 29,348	\$ 29,935	\$ 30,534	\$ 31,145	\$ 31,768	\$ 32,403	\$ 33,051
<i>DIRECT LINE ITEMS ARE IN CURRENT BUDGET</i>								
	Site Repairs & Preventative Maintenance Such as gutters, chairs, roofs, drainage, ac/heat, slide, etc	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	Facilities Startup & Maintenance	\$ 23,905	\$ 24,383	\$ 24,871	\$ 25,368	\$ 25,876	\$ 26,393	\$ 26,921
	Lifeguard Contract Services	\$ 191,000	\$ 192,500	\$ 195,000	\$ 200,850	\$ 206,876	\$ 213,082	\$ 219,474
	Utilities	\$ 27,840	\$ 28,396	\$ 28,964	\$ 29,544	\$ 30,135	\$ 30,737	\$ 31,352
	Direct	\$ 314,431	\$ 333,399	\$ 338,417	\$ 346,836	\$ 355,481	\$ 364,359	\$ 373,477
	Net including Direct Costs	\$ 7,433	\$ (5,098)	\$ (3,550)	\$ (5,271)	\$ (7,085)	\$ (8,995)	\$ (11,006)
Indirect*								
<i>INDIRECT EXPENSES ARE IN RECREATION, PARKS AND FACILITY BUDGETS</i>								
	Facility Maintenance - Staffing	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742	\$ 9,937	\$ 10,135
	Mowing	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
	Turf Treatment	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126
	Technology Appropriation (RecTrac Costs)	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
	Marketing	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247	\$ 3,312	\$ 3,378
	Indirect*	\$ 18,000	\$ 18,360	\$ 18,727	\$ 19,102	\$ 19,484	\$ 19,873	\$ 20,271
	Net including Indirect & Direct Costs	\$ (10,567)	\$ (23,458)	\$ (22,277)	\$ (24,373)	\$ (26,569)	\$ (28,869)	\$ (31,277)
Management*								
<i>MANAGEMENT EXPENSES ARE IN REC, PARKS AND OTHER DEPARTMENTS BUDGETS</i>								
	Recreation Superintendent	\$ 28,000	\$ 28,560	\$ 29,131	\$ 29,714	\$ 30,308	\$ 30,914	\$ 31,533
	Parks & Recreation Admin	\$ 11,500	\$ 11,730	\$ 11,965	\$ 12,204	\$ 12,448	\$ 12,697	\$ 12,951
	City Admin (HR, IT & Finance Costs)	?	?	?	?	?	?	?
	Management*	\$ 39,500	\$ 40,290	\$ 41,096	\$ 41,918	\$ 42,756	\$ 43,611	\$ 44,483
	Net including Management, Indirect & Direct Costs	\$ (50,067)	\$ (63,748)	\$ (63,373)	\$ (66,290)	\$ (69,325)	\$ (72,480)	\$ (75,760)
Capital Estimates								
	Lifeguard Chair Replacement	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Boiler Replacement on all Bodies of Water	\$ -	\$ 18,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
	Front Pool Resurface	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Parking Lot Repair	\$ -	\$ -	\$ 60,000	\$ -	\$ 20,000	\$ -	\$ -
	Contingency Repairs	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	Capital	\$ -	\$ 438,000	\$ 110,000	\$ 80,000	\$ 70,000	\$ 50,000	\$ 80,000
	Net including Capital, Manag., Indir. & Dir. Costs	\$ (50,067)	\$ (501,748)	\$ (173,373)	\$ (146,290)	\$ (139,325)	\$ (122,480)	\$ (155,760)
<i>IF OUTSOURCED, ADDITIONAL COSTS WOULD BE INCURRED FOR THESE AREAS</i>								
	Pool Painting/Patching	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061	\$ 27,602	\$ 28,154
	Pump Maintenance	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
	Mowing & Turf Care	\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118	\$ 8,281	\$ 8,446

*Indirect and Management costs are allocated to other parts of the City Budget

If operations continue status quo, the City would rely on contractors to operate concessions and programs, as well as managing water quality and lifeguards.

In this scenario, the Parks & Facilities Division would continue to technically maintain the sites, turf and buildings. The Recreation Division would continue to oversee the operating contracts, control membership and desk operations, and serve the main marketing role for programs and services.

It is the opinion of the City staff that:

- 1 - The liability incurred by the condition of GSP's front pool surface and likelihood of injuries necessitates extensive repair of asset
- 2 - Boiler repair at the HRP site is essential to customer satisfaction and thus impacts revenue
- 3 - If a commitment is made to continue operating aquatics facilities, ongoing site repairs (roof fixes, pump rebuilds, diving board replacements) must be financed annually to minimize reactionary repair expenses

Gahanna Aquatics: Estimated Revenues and Expenses Associated with Four Operating Scenarios 2014 to 2020

B Mothball Sites (Mow and Treat Turf, Keep Areas Locked Up)		2014	2015	2016	2017	2018	2019	2020
Revenue		\$ 321,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses								
Direct								
	Staffing - Desk & HRP Swim Team	\$ 42,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Operations (insurance costs reflected 2015-2020)	\$ 29,348	\$ 4,428	\$ 4,517	\$ 4,607	\$ 4,699	\$ 4,793	\$ 4,889
	Site Repairs & Preventative Maintenance							
	Such as gutters, chairs, roofs, drainage, ac/heat, slide, etc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>DIRECT LINE ITEMS ARE IN CURRENT BUDGET</i>								
	Facilities Startup & Maintenance	\$ 23,905	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Lifeguard Contract Services	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Utilities	\$ 27,840	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760
	Direct	\$ 314,431	\$ 6,928	\$ 7,067	\$ 7,208	\$ 7,352	\$ 7,499	\$ 7,649
	Net including Direct Costs	\$ 7,433	\$ (6,928)	\$ (7,067)	\$ (7,208)	\$ (7,352)	\$ (7,499)	\$ (7,649)
Indirect*								
	Facility Maintenance - Staffing	\$ 9,000	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541	\$ 552
	Mowing	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
	Turf Treatment	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126
	Technology Appropriation (RecTrac Costs)	\$ 2,500						
	Marketing	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Indirect*	\$ 18,500	\$ 4,070	\$ 4,151	\$ 4,234	\$ 4,319	\$ 4,405	\$ 4,494
	Net including Indirect & Direct Costs	\$ (11,067)	\$ (10,998)	\$ (11,218)	\$ (11,442)	\$ (11,671)	\$ (11,905)	\$ (12,143)
Management*								
	Recreation Superintendent	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Parks & Recreation Admin	\$ 11,500	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541	\$ 552
	City Admin (HR, IT & Finance Costs)	?	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Management*	\$ 39,500	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541	\$ 552
	Net including Management, Indirect & Direct Costs	\$ (50,567)	\$ (11,498)	\$ (11,728)	\$ (11,963)	\$ (12,202)	\$ (12,446)	\$ (12,695)
Capital Estimates								
	Lifeguard Chair Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Boiler Replacement on all Bodies of Water	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Front Pool Resurface	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Parking Lot/Drive Repairs	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
	Contingency Repairs	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	Capital	\$ -	\$ 15,000	\$ 35,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	Net including Capital, Manag., Indir. & Dir. Costs	\$ (50,567)	\$ (26,498)	\$ (46,728)	\$ (26,963)	\$ (27,202)	\$ (27,446)	\$ (27,695)
<i>IF OUTSOURCED, ADDITIONAL COSTS WOULD BE INCURRED FOR THESE AREAS</i>								
	Mowing & Turf Care	\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118	\$ 8,281	\$ 8,446

By mothballing the aquatics facilities, the City could later seek to reopen, though at the time of reopening greater repair and start-up costs should be expected.

In this scenario, turf would be maintained and necessary facility repairs (such as roof replacements) made to sustain the buildings; however, the sites would not be publicly accessible.

Gahanna Aquatics: Estimated Revenues and Expenses Associated with Four Operating Scenarios 2014 to 2020

C Convert Sites to Open Space with Seasonal Restrooms and Rentable Facilities		2014	2015	2016	2017	2018	2019	2020
Revenue		\$ 321,864	\$ 4,900	\$ 5,390	\$ 5,929	\$ 6,522	\$ 7,174	\$ 7,891
Expenses								
Direct								
	Staffing - Desk & HRP Swim Team	\$ 42,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Operations (insurance costs reflected 2015-2020)	\$ 29,348	\$ 3,321	\$ 3,387	\$ 3,455	\$ 3,524	\$ 3,595	\$ 3,667
	Site Repairs & Preventative Maintenance							
	Such as gutters, chairs, roofs, drainage, ac/heat, slide, etc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>DIRECT LINE ITEMS ARE IN CURRENT BUDGET</i>								
	Facilities Startup & Maintenance	\$ 23,905	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Lifeguard Contract Services	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Utilities	\$ 27,840	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520
	Direct	\$ 314,431	\$ 8,321	\$ 8,487	\$ 8,657	\$ 8,830	\$ 9,007	\$ 9,187
	Net including Direct Costs	\$ 7,433	\$ (3,421)	\$ (3,097)	\$ (2,728)	\$ (2,308)	\$ (1,833)	\$ (1,296)
Indirect*								
	Facility Maintenance (site upkeep/cleaning)	\$ 9,000	\$ 9,500	\$ 9,690	\$ 9,884	\$ 10,081	\$ 10,283	\$ 10,489
	Mowing	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
	Turf Treatment	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126
	Technology Appropriation (RecTrac Costs)	\$ 2,500	\$ 100	\$ 102	\$ 104	\$ 106	\$ 108	\$ 110
	Marketing	\$ 3,500	\$ 350	\$ 357	\$ 364	\$ 371	\$ 379	\$ 386
	Indirect*	\$ 18,500	\$ 13,520	\$ 13,790	\$ 14,066	\$ 14,348	\$ 14,634	\$ 14,927
	Net including Indirect & Direct Costs	\$ (11,067)	\$ (16,941)	\$ (16,888)	\$ (16,794)	\$ (16,656)	\$ (16,467)	\$ (16,223)
Management*								
	Recreation Superintendent	\$ 28,000	\$ 350	\$ 357	\$ 364	\$ 371	\$ 379	\$ 386
	Parks & Recreation Admin	\$ 11,500	\$ 750	\$ 765	\$ 780	\$ 796	\$ 812	\$ 828
	City Admin (HR, IT & Finance Costs)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Management*	\$ 39,500	\$ 1,100	\$ 1,122	\$ 1,144	\$ 1,167	\$ 1,191	\$ 1,214
	Net including Management, Indirect & Direct Costs	\$ (50,567)	\$ (18,041)	\$ (18,010)	\$ (17,939)	\$ (17,823)	\$ (17,658)	\$ (17,437)
Capital Estimates								
	Hunters Ridge Site Transition	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Gahanna Swimming Pool Site Transition	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Parking Lot Repairs	\$ -	\$ -	\$ 60,000	\$ -	\$ 20,000	\$ -	\$ -
	Contingency Repairs	\$ -	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624	\$ 1,656
	Capital	\$ -	\$ 151,500	\$ 61,530	\$ 1,561	\$ 21,592	\$ 1,624	\$ 1,656
	Net including Capital, Manag., Indir. & Dir. Costs	\$ (50,567)	\$ (169,541)	\$ (79,540)	\$ (19,499)	\$ (39,415)	\$ (19,282)	\$ (19,093)
<i>IF OUTSOURCED, ADDITIONAL COSTS WOULD BE INCURRED FOR THESE AREAS</i>								
	Mowing & Turf Care	\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118	\$ 8,281	\$ 8,446

If the sites are converted to open space with seasonal restrooms and rentable shelters/facilities, greater investment will need to be made in 2015 to fill in the pools and remove fencing and site hazards.

The shelters could be rented and park areas used by the community as additional open park sites.

Gahanna Aquatics: Estimated Revenues and Expenses Associated with Four Operating Scenarios 2014 to 2020

Lease to External Entity to Minimize City's Expense, No Investment in Future		2014	2015	2016	2017	2018	2019	2020
D	Pool Repairs							
	Revenue	\$ 321,864	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
	Expenses							
	Direct							
	Staffing - Desk & HRP Swim Team	\$ 42,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Operations (insurance costs reflected 2015-2020)	\$ 29,348	\$ 4,428	\$ 4,517	\$ 4,607	\$ 4,699	\$ 4,793	\$ 4,889
	Site Repairs & Preventative Maintenance							
	Such as gutters, chairs, roofs, drainage, ac/heat, slide, etc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Facilities Startup & Maintenance	\$ 23,905	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Lifeguard Contract Services	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Utilities	\$ 27,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Direct	\$ 314,431	\$ 4,428	\$ 4,517	\$ 4,607	\$ 4,699	\$ 4,793	\$ 4,889
	Net including Direct Costs	\$ 7,433	\$ (4,427)	\$ (4,516)	\$ (4,606)	\$ (4,698)	\$ (4,792)	\$ (4,888)
	Indirect*							
	Facility Maintenance	\$ 9,000	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541	\$ 552
	Mowing	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815
	Turf Treatment	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126
	Technology Appropriation (RecTrac Costs)	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Marketing	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Indirect*	\$ 18,500	\$ 4,070	\$ 4,151	\$ 4,234	\$ 4,319	\$ 4,405	\$ 4,494
	Net including Indirect & Direct Costs	\$ (11,067)	\$ (8,497)	\$ (8,667)	\$ (8,840)	\$ (9,017)	\$ (9,197)	\$ (9,381)
	Management*							
	Recreation Superintendent	\$ 28,000	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104
	Parks & Recreation Admin	\$ 11,500	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541	\$ 552
	City Admin (HR, IT & Finance Costs)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Management*	\$ 39,500	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624	\$ 1,104
	Net including Management, Indirect & Direct Costs	\$ (50,567)	\$ (9,997)	\$ (10,197)	\$ (10,401)	\$ (10,609)	\$ (10,821)	\$ (10,485)
	Capital Estimates							
	Lifeguard Chair Replacement	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Boiler Replacement on all Bodies of Water	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Front Pool Resurface	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Parking Lot Repairs	\$ -	\$ -	\$ 60,000	\$ -	\$ 20,000	\$ -	\$ -
	Contingency Repairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Capital	\$ -	\$ 18,000	\$ 60,000	\$ -	\$ 20,000	\$ -	\$ -
	Net including Capital, Manag., Indir. & Dir. Costs	\$ (50,567)	\$ (27,997)	\$ (70,197)	\$ (10,401)	\$ (30,609)	\$ (10,821)	\$ (10,485)
	IF OUTSOURCED, ADDITIONAL COSTS WOULD BE INCURRED FOR THESE AREAS							
	Mowing & Turf Care	\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118	\$ 8,281	\$ 8,446
<p>This hypothetical scenario is represented assuming a lessee could be secured; however, the potential capital investment has deterred interested parties thus far.</p>								

In this scenario costs to the City would be minimized by depending on the contractor to cover expenses such as:

- Annual maintenance, pool start-up, and utilities
- Repairing buildings, restrooms, playgrounds, pumps and any additional equipment/property failures
- Maintaining required licenses and certifications
- Necessary equipment for desk, membership and program operations
- Insuring site and operations

The City would be responsible for:

- Replacing the currently broken boiler at HRP
- Replacing the lifeguard chairs at HRP (safety necessity)
- Committing to fix the parking lots in future years
- Continuing to mow and treat turf at current service levels

Scenario D: Convert Sites to Open Space with Seasonal Restrooms and Rentable Facilities

**SECTION 5: REGIONAL
AQUATICS FACILITY
COMPARATIVE
INFORMATION**

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Section 5: Regional Aquatics Facility Comparative Information

Comparative information regarding regional aquatic facilities

This section provides a summary of the aquatics sites in the regions through a table on the following pages ([Aquatics Facilities in the Region](#)).

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Aquatics Facilities in the Region

City	Pool Name	Year Built	Public/Private	Are Operations "In House" or Contracted?	Supplemental Funding?	Bodies of Water	Tax Info	Gallons	Heated	Features	Pricing																																																							
Gahanna	Hunters Ridge Pool	1990s	Public	Desk Contracted, Lifeguards and Concessions Contracted	City	2	1.5%	247,000		baby pool, mushroom fountain, lap lanes, diving well, concessions	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th rowspan="2">Membership Type (see all guidelines above)</th> <th colspan="3">Resident Discount Rate</th> <th colspan="3">Standard Rate</th> </tr> <tr> <th>Early Bird by April 25</th> <th>Sneak Peek April 26-June 4</th> <th>Beginning June 5</th> <th>Early Bird by April 25</th> <th>Sneak Peek April 26-June 4</th> <th>Beginning June 5</th> </tr> </thead> <tbody> <tr> <td>Single (ages 11+)</td> <td>\$140</td> <td>\$170</td> <td>\$195</td> <td>\$145</td> <td>\$195</td> <td>\$215</td> </tr> <tr> <td>Couple (2 people)</td> <td>\$190</td> <td>\$225</td> <td>\$255</td> <td>\$210</td> <td>\$255</td> <td>\$270</td> </tr> <tr> <td>Family (3 people)</td> <td>\$225</td> <td>\$265</td> <td>\$300</td> <td>\$255</td> <td>\$305</td> <td>\$330</td> </tr> <tr> <td>4+ Family (4+people)</td> <td>\$225</td> <td>\$265</td> <td>\$300</td> <td>\$275</td> <td>\$305</td> <td>\$330</td> </tr> <tr> <td>Junior (ages 3-10) & Senior (ages 55+)</td> <td>\$70</td> <td>\$85</td> <td>\$100</td> <td>\$90</td> <td>\$105</td> <td>\$120</td> </tr> <tr> <td>Sitter add-on</td> <td>\$70</td> <td>\$80</td> <td>\$90</td> <td>\$70</td> <td>\$80</td> <td>\$90</td> </tr> </tbody> </table>	Membership Type (see all guidelines above)	Resident Discount Rate			Standard Rate			Early Bird by April 25	Sneak Peek April 26-June 4	Beginning June 5	Early Bird by April 25	Sneak Peek April 26-June 4	Beginning June 5	Single (ages 11+)	\$140	\$170	\$195	\$145	\$195	\$215	Couple (2 people)	\$190	\$225	\$255	\$210	\$255	\$270	Family (3 people)	\$225	\$265	\$300	\$255	\$305	\$330	4+ Family (4+people)	\$225	\$265	\$300	\$275	\$305	\$330	Junior (ages 3-10) & Senior (ages 55+)	\$70	\$85	\$100	\$90	\$105	\$120	Sitter add-on	\$70	\$80	\$90	\$70	\$80	\$90
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	Gahanna Swimming Pool	1950s/1990s				2		256,000 & 450,000	Yes																																																									
Canal Winchester	Canal Winchester Pool	1998	Public - School District Residents Only	All operations are contracted	City	3	2%	281,911, 84,696 & 3,142	Yes	heated 8 lane competition pool w/two 3 meter diving boards and rock climbing wall and depths range from 5' to 11'. Recreation pool is zero depth entry, mushroom waterfall and a max depth of 3'. Baby pool max depth 18". Concession stand, vending and shower facilities.	Individual: NR 115 / R 100 Couple: --- Family of 3: --- Family of 4: --- Family of 4+: NR 230/R 190																																																							
Delaware	Jack Florence Pool - YMCA		YMCA				1.85%		Yes	two 28' tall water slides, lap lanes, diving well, a zero depth entry and interactive water toys	Individual: NR 140 / R 110 Couple: NR 155 / R 125 Family of 3: NR 175 / R 145 Family of 4: NR 195 / R 165 Family of 4+: NR 215/ R 185																																																							
Dublin	Community Pool - North	1988	Public	In house	City		2%	350000	Yes	baby pool, water slide, low and high dive, newly renovated spray park, small playground and concession stand	Individual: NR 160 / R 70 Couple: NR 240 / 120 Family of 3: NR 340 / R 170 Family of 4: NR 400 / R 200 Family of 4+: NR 470 / R 235																																																							
Dublin	Community Pool - South	2004						125,669 & 309,885				beach front leisure pool w/spray structure, mushroom feature, bubblers, body slide, and tube slide. Lap pool w/8 lane, low and high dive. Concessions and family restrooms																																																						
Grandview Heights	Municipal Pool		Public	All operations are contracted	City	2	2.5		Yes	diving well, lap lanes, kid pool, high dive	Individual: NR 145 / R 90 Couple: NR 220 / R 140 Family of 3: NR 265 / R 155 Family of 4: NR 300 / R 200 Family of 4+: NR 335 / R 220																																																							
Grove City	Big Splash		Public				2%			large zero-depth entrance, interactive water toys, two large body slides, a tot slide, a six-lane lap pool and two aquatic climbing walls.	Individual: NR 150 / R 85 Couple: --- Family of 3: --- Family of 4: NR 285 / R 190 Family of 4+: ---																																																							
Groveport	Groveport Aquatic Center	May-03	Public	city ran, contracted concessions - Sporleder Food Services LLC	City		2%	450,000		Sporleder Foods, digital music service, free Wifi spot, two - 20' water slides, zero depth entry leisure pool, 450' lazy river, tots sprayground, diving boards, giant sun umbrellas & lounge chairs, changing rooms	Individual: NR 120 / R 80 Couple: NR 210 / R 140 Family of 3: NR 285 / R 190 Family of 4: --- Family of 4+: NR 353 R 235																																																							
Heath	Heath Water Park	1971 - remodeled in 2001	Public				1.5%			30'x 75' diving tank, a 50 meter x 75' olympic pool, a 40' x 75' learning tank, a 3 meter and a 1 meter diving boards, basketball courts, playground, shade shelter. The former wading pool fountain was replaced with a dewdrop. 30' slide with 65 to 70 degree drop, a 30 foot high water slide that is 229 feet long, two drop slides 17' with a 40 degree drop, a lazy river, a 5,500 sq.ft	Individual: NR 125 / R 105 Couple: --- Family of 3: --- Family of 4: NR 260/ R 220 Family of 4+: ---																																																							
London		1939	Public		Public/Private		1.5%		no	main swimming pool, diving well, baby pool, handicapped pool, and adults only racing pool	Individual: NR 110 / R 90 Couple: NR 135 / R 110 Family of 3: NR 185 / R 150 Family of 4: --- Family of 4+: ---																																																							
Marion	Lincoln Park Family Aquatic Center						2%			three water slides, water toys, lazy river unbrellas and sprayground	Individual: NR 131 / R 105 Couple: NR 194 / R 155 Family of 3: NR --- Family of 4: --- Family of 4+: NR 312 / R 250																																																							

Aquatics Facilities in the Region

City	Pool Name	Year Built	Public/Private	Are Operations "In House" or Contracted?	Supplemental Funding?	Bodies of Water	Tax Info	Gallons	Heated	Features	Pricing																																																							
Gahanna	Hunters Ridge Pool	1990s	Public	Desk Contracted, Lifeguards and Concessions Contracted	City	2	1.5%	247,000		baby pool, mushroom fountain, lap lanes, diving well, concessions	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th rowspan="2">Membership Type (see all guidelines above)</th> <th colspan="3">Resident Discount Rate</th> <th colspan="3">Standard Rate</th> </tr> <tr> <th>Early Bird by April 25</th> <th>Sneak Peek April 26-June 4</th> <th>Beginning June 5</th> <th>Early Bird by April 25</th> <th>Sneak Peek April 26-June 4</th> <th>Beginning June 5</th> </tr> </thead> <tbody> <tr> <td>Single (ages 11+)</td> <td>\$140</td> <td>\$170</td> <td>\$195</td> <td>\$145</td> <td>\$195</td> <td>\$215</td> </tr> <tr> <td>Couple (2 people)</td> <td>\$190</td> <td>\$225</td> <td>\$255</td> <td>\$210</td> <td>\$255</td> <td>\$270</td> </tr> <tr> <td>Family (3 people)</td> <td>\$225</td> <td>\$265</td> <td>\$300</td> <td>\$255</td> <td>\$305</td> <td>\$330</td> </tr> <tr> <td>4+ Family (4+people)</td> <td>\$225</td> <td>\$265</td> <td>\$300</td> <td>\$275</td> <td>\$305</td> <td>\$330</td> </tr> <tr> <td>Junior (ages 3-10) & Senior (ages 55+)</td> <td>\$70</td> <td>\$85</td> <td>\$100</td> <td>\$90</td> <td>\$105</td> <td>\$120</td> </tr> <tr> <td>Sitter add-on</td> <td>\$70</td> <td>\$80</td> <td>\$90</td> <td>\$70</td> <td>\$80</td> <td>\$90</td> </tr> </tbody> </table>	Membership Type (see all guidelines above)	Resident Discount Rate			Standard Rate			Early Bird by April 25	Sneak Peek April 26-June 4	Beginning June 5	Early Bird by April 25	Sneak Peek April 26-June 4	Beginning June 5	Single (ages 11+)	\$140	\$170	\$195	\$145	\$195	\$215	Couple (2 people)	\$190	\$225	\$255	\$210	\$255	\$270	Family (3 people)	\$225	\$265	\$300	\$255	\$305	\$330	4+ Family (4+people)	\$225	\$265	\$300	\$275	\$305	\$330	Junior (ages 3-10) & Senior (ages 55+)	\$70	\$85	\$100	\$90	\$105	\$120	Sitter add-on	\$70	\$80	\$90	\$70	\$80	\$90
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Gahanna Swimming Pool	1950s/1990s	2	256,000 & 450,000	Yes																																																														
Marysville	Municipal Pool	1982	Public	In house	City	1.5%	660,000	no	3 diving boards, zero entry baby pool - 800 gallons, water volleyball, 8 - 25 meter swim lanes, 2 - 50 meter swim lanes, concession stand	Individual: NR 135 / R 90 Couple: NR 169 / R 113 Family of 3: --- Family of 4: --- Family of 4+: NR 259 / R 173																																																								
Minerva Park	Minerva Park Pool		Public			1.5%			two bodies of water, fenced baby pool, lap lanes, diving boards	Individual: 176 Couple: 242 Family of 3: 286 Family of 4: 330 Family of 4+: 363																																																								
Newark	Hollander Pool & Spray Park		Public		YMCA					lap lanes, water slide, spray park																																																								
Northland	Swim Club	1965	Private						Yes	pool between 9,200 & 0,500 sq. ft in size. Z shaped pool , diving area, training area, separate wading pool.	Individual: NR 170 / R Couple: NR 230 / R 190 Family of 3: NR 280 / R 250 Family of 4: NR 320 / R 300 Family of 4+: NR 350 / R 340																																																							
Orange Township		2003 & 2009	Public - Residents Only	Contracted	Park levy		241,165 & 93,154		Yes	two pools, zero entry w/shallow water play structures, lap pool with water basketball, and water bench. Two slides, diving area, concession stand and eating area. Pool is self-sufficient in operating. We get no money from the General Fund. What money comes in through Season Passes, Swim Lessons, Pool Parties, and Special Events is the money that goes out for expenses.	Individual: 90 Couple: 150 Family of 3: 160 Family of 4: 175 Family of 4+: 185																																																							
Pataskala	PRA Pataskala Pool	1970	Public		Private		323,000		No	baby pool, concessions	Individual: 80 Couple: --- Family of 3: --- Family of 4: 140 Family of 4+: ---																																																							
Pickerington	Community Pool	1989	Public	In house	City	1.5%	317,250 & 1,270		Yes	2 bodies of water, double flume water slide, 2 diving boards, water volleyball, grass volleyball, 2 water basketball hoops, concession stand and 3 shade awnings	Individual: NR 224 / R 175 Couple: NR 275 / R 225 Family of 3: NR 295 / R 245 Family of 4: NR 315 / R 265 Family of 4+: NR 335 / 285																																																							
Plain Twp	Plain Twp Pool		Public	Contract					Yes	8 lane competition pool with a channel to zero depth entry, mushroom umbrella, 2 - 28' water slides, body slide and a tube slide, stadium lighting for eveing events and swimming. Interactive play area features slides, water fall, water guns, tunnel, tipping buckets and water wheels; 0' to 15' deep enclosed by a gated fence. sun bathing decks with lots of chairs umbrellas	Individual: NR 191 / R 144 Couple: NR 283 / R 237 Family of 3: NR 355 / R 309 Family of 4: NR 417 / R 371 Family of 4+: ---																																																							
Reynoldsburg	Reynoldsburg Swim Center	1960, 1965	Private	In house	Private	1.5%	300,000 each pool			two large pools, two baby pools, junior slide, 3 diving boards, two basketball courts (new resurfaced), newly remolded restrooms, showers, and changing areas. Game room, volleyball, extensive food service, cobered picnic areas, refrigeration available for company, family outings, propane grills availavble, picnic tables, private area for picnics	Individual: 195 Couple: 295 Family of 3: 315 Family of 4: 330 Family of 4+: 350																																																							
	Devon Pool								No	lap swimming, recreational swimming, separate diving well, separate wading pool, concessions, share areas																																																								

Aquatics Facilities in the Region

City	Pool Name	Year Built	Public/Private	Are Operations "In House" or Contracted?	Supplemental Funding?	Bodies of Water	Tax Info	Gallons	Heated	Features	Pricing																																																								
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Gahanna Swimming Pool	1950s/1990s				2		256,000 & 450,000	Yes																																																											
Upper Arlington	Tremont Pool		Public	In house, except concessions are contracted everywhere			2%			diving well, lap lanes, leisure area w/zero-depth entry, vortex and current channel, play features, slides, separate wading pool, changing rooms/showers, outdoor showers, concessions, shade structure and park landscaping. Rentable for evening pool parties.	Individual: NR 158 / R 105 Couple: NR 213 / R 140 Family of 3: NR 268 / R 175 Family of 4: NR 355 / R 235 Family of 4+: NR 370 / R 245																																																								
	Reed Rd Water Park																																																																		
Westerville	Highlands Park Aquatic Center		Public	In house, except concessions are contracted everywhere			2%			eight lane, 25-meter competition pool with a diving well, a large leisure pool, a toddler pool with zero depth entry and small fountains, two 30-foot water slides, a lazy river and large and small spray grounds. New buildings on the site included a 1,700 sq. ft. concession building, a 2,700 sq. ft. main restroom facility, as well as a concession building and foot pump house.	Individual: NR 131.25 / R 75 Couple: NR 210 / R 120 Family of 3: NR 262.50/ R 150 Family of 4: NR 297.50/R 170 Family of 4+: NR 315 / R 180																																																								
Westerville	JayCee's Community Pool	5/30/1958	Private				2%		Yes	25 meter heated competitive pool w/diving well, 100'x50' heated pool with sections for adults and younger children as well as a giant water slide, fenced in baby pool, instructional pool.	Individual: 90 Couple: 160 Family of 3: 235 Family of 4: 235 Family of 4+: 235																																																								
Worthington	The Worthington Pools			In house	Private		2.50%	800,000	Yes	5 bodies of water, 3 outdoor pools, 1 indoor pool, 1 splash pad, water toys, diving well, lap lanes, wading pool, water slide, concession stand, free gas grills, large slide, child slide, inflatable climbing slide, 3-1 meter diving boards	Individual: NR 203 / R 177 Couple: NR 307 / R 267 Family of 3: NR 352 / R 342 Family of 4: NR 393 / R 342 Family of 4+: NR 393 / R 342																																																								

**SECTION 6: REQUEST FOR
PROPOSALS AND RELATED
INFORMATION**

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Section 6: Request for Proposals and Related Information

Summary of Operating Proposals Received in 2014

In early 2014 the Department of Parks & Recreation requested proposals for operations of the Hunters Ridge Pool and the Gahanna Swimming Pool, including prices for 2014, 2015, and 2016 operations. The scope of proposals included lifeguard management, water quality management, and concessions operations. In this scenario the City retained direct oversight of membership processing, daily gate/front desk operations, technical maintenance, site maintenance, mowing and turf care, site start-up, and site winterization. In February 2014, the Department published a Request for Proposal (RFP) and received 3 proposals for water management and lifeguard operations and one proposal specifically for concessions.

In this section you will find the a summary of proposals received and future pricing provided in received proposals.

*A copy of the actual RFP Documents are in Appendix B.
Copies of the proposals received are available upon request.*

A copy of the proposal Received from Steve Nye in August 2014 is in Appendix C.

Information from March 24, 2014 Report to Council

The Department of Parks & Recreation has completed the RFP process for pool operations and concession operations for the 2014 season. As part of this process, a legal notice was posted in the Columbus Dispatch for two consecutive weeks, five companies requested the RFP and four proposals were received and reviewed.

We recognize that the RFP for pool operation process is normally conducted over several months; however after the tax reform vote failed in November and a tentative operating plan for the division's services and staffing levels was set, it was not until February 2014 that conversations with potential contractors were had to explore the possibilities of an RFP process for 2015 and beyond. It was at this time that the contractors expressed interest in having an opportunity to submit proposals for 2014 operations. Proposals received for 2014 were priced as follows:

Company:	Includes	Base
Columbus Pool Management	Pool Operations	\$191,000.00
Aquatic Management Inc.	Pool Operations/concessions*	\$199,800.00
USA Pools	Pool Operations/concessions*	\$225,800.00
Cardinal Vending & Concessions	Concessions	6% gross revenue paid to City

*No concession revenue returns to the City. All proposals received for pool operations were similar in scope of services.

Cost of Services In analyzing the cost of lifeguard management, water quality management and concession operations, the Department used the following information, based off historical data and projections for the upcoming season to set a comparable cost of operations for our direct expenses in managing these areas (does not include Human Resource or full-time staff hours):

Expenses	Combined	Concessions	Pool Operations
Part-time staffing & benefits	\$ 172,500	\$ 23,000	\$ 149,500
Water quality management supplies	\$ 32,000		\$ 32,000
Concession supplies and inventory	\$ 27,500	\$ 27,500	
Operating costs	\$ 4,500	\$ 1,000	\$ 3,500
Revenues			
Concession revenues	\$ 42,000	\$ 42,000	\$ -
Net cost of operations (in-house)	\$ (194,500)	\$ (9,500)	\$ (185,000)

In the last year, the pools went back to operating under a model in which the Recreation Superintendent supervised operations, similar to the model prior to 2007. Since 2007, the Recreation Supervisor successfully managed the staff, daily functions, and tightly controlled operating costs; with the vacancy of this position for the 2013 operating season, part-time staff were responsible for more of the decisions regarding cost controls; additionally, more part-time staff were employed to ensure completion of administrative functions, thus resulting in higher than previously experienced operating costs.

By contracting concessions and pool operations, the number of seasonal staff hired by the Recreation Division will decrease by approximately 80 individuals with a pool and concession contract. Both part-time and full-time staff will spend less time recruiting, interviewing, hiring, training, managing and coaching these staff members and be able to instead support sustainable programs.

The Gahanna Parks & Recreation policy has been, if we can do it best and at a lesser cost, we will continue to do it. In years past, at full staffing levels including a Recreation Supervisor (pool manager), we were able to fulfill this policy at our aquatic facilities. Current staffing levels now require the Recreation Superintendent to take on the full-time responsibility of managing summer camp and 2 aquatic facilities (both formerly done with two full-time positions) along with other standing job requirements. By contracting pool operations and concessions to other companies, remaining Recreation division staff will be able to focus more attention on expanding sustainable, revenue generating operating areas.

The Parks Division, which is also striving for maximum efficiency, will in the best case scenario, spend less time helping with daily water quality maintenance and instead be able to spend more time on other necessary projects through the season.

Overall, while the remaining budgets for Parks & Recreation full-time staff will not change, the focus of the team will be able to shift more towards sustainable, long-term operations. The benefits of a pool and concession contractor now make sense facing our City's current financial situation and our Department's ongoing challenge of reduced staffing. Additionally, moving from running all operations in house to contracting concessions and pool operations is expected to improve our bottom line by \$8,000 or 20% of the direct costs and revenues of pool operations.

Financial Recap of Pool Operations

	2013 Year End	2014 Original Appropriations	2014 Adjusted Estimated Operating Plan		
			Pools Entirely City Operated	Contract Out Concession Operations	Contract Both Pool & Concession
Revenues	\$ 398,865	\$ 399,664	\$ 380,741	\$ 341,303	\$ 341,303
Expenses	\$ 477,431	\$ 443,240	\$ 432,413	\$ 379,663	\$ 383,663
Net	\$ (78,565)	\$ (43,576)	\$ (51,673)	\$ (38,361)	\$ (42,361)

Difference between original appropriations and current estimates is due in part to:

Increases from part-time staffing ordinance; Fewer experienced managers will result in higher operating costs

Additionally, operating losses in 2013 and this year are due to:

Expenses associated with facility repairs, mainly the front pool at GSP

The perception in the public that the pools are closed in 2014, resulting in lower membership sales

Poor weather, such as experienced in 2013, usually results in lower membership revenues the following year

Other Notes: By contracting concessions, the concessionaire will collect revenues and pay the City a portion of the gross sales; thus, both revenues and expenses decrease.

Recommended Operations for the 2014 Season: The Department will continue to operate the front desks at both aquatics facilities. The desks will be staffed with experienced City of Gahanna personnel who will be able to assist in ensuring contract compliance and communication with the public regarding the operating changes. Additionally, as a majority of pool revenue is receipted through desk operations, this will ensure that City staff are managing this part of the cash flow and continuing to ensure a high level of customer service to citizens utilizing the aquatic centers.

The Department of Parks & Recreation is requesting that Pool Operations be contracted to Columbus Pool Management and that Concession Operations be contracted to Cardinal Vending. The net cost of contracting is expected to be \$189,000 (broken out by a cost of \$191,000 in expenses to Columbus Pool Management and generating revenues of \$2,000 through the contract with Cardinal Vending) in 2014, whereas direct in-house operations are projected to cost \$194,500.

Additionally, the contractors have indicated that they will employ a majority of staff from the same pool of applicants from which we would be hiring these positions.

Item #1: Motion Resolution – Pool Operations Contract We are requesting a Motion Resolution transferring: \$35,000 from account 101.438.5112 HRP Seasonal, \$4,000 from account 101.438.5131 HRP PERS, \$10,000 from 101.438.5305 HRP Saleable Supplies, \$8,000 from 101.438.5306 HRP Maintenance Supplies, \$82,000 from 101.440.5112 GSP Seasonal, \$7,000 from 101.440.5131 GSP PERS, \$27,000 from 101.440.5305 GSP Saleable Supplies, \$18,000 from 101.440.5306 GSP Maintenance Supplies, in the amounts of \$57,000 to account 101.438.5249 HRP Contract Services and in the amount of \$134,000 to account 101.440.5248 GSP Contract Services. As explained, we have investigated this option in the past and have not received a viable proposal. As we were investigating permanent solutions for 2015, these proposals were received for 2014. We are requesting a waiver and emergency due to the scheduled opening of the pools. Each contractor has provided references from three other local sites attesting to the quality of the services provided.

Item #2: Ordinance – Pool Operations Contract We are requesting an Ordinance to authorize the Mayor to enter into a contract with Columbus Pool Management, 8185 Green Meadows Drive North, Ste T, Lewis Center, OH 43035 for pool operations at Hunters Ridge Pool (HRP) and Gahanna Swimming Pool (GSP) for a total amount of \$191,000; \$57,000 from account 101.438.5249 HRP Contract Services and \$134,000 from account 101.440.5248 GSP Contract Services. We are requesting a waiver and emergency due to the scheduled opening of the pools.

Item #3: Ordinance – Pool Concessions Contract We are requesting an Ordinance to authorize the Mayor to enter into a contract with Cardinal Concession Services, LLC, 100 E. Campus View Blvd. Suite 120, Columbus, Ohio 43235 for pool concessions at Hunters Ridge and Gahanna Swimming Pools for the 2014 Season. The contract is revenue generating at a minimum 6% gross sales. We are requesting a waiver and emergency due to the scheduled opening of the pools.

Future Years Pricing as provided in response to Spring 2014 RFP

In addition to pricing provided for 2014 operations, contractors provided pricing for operations in coming years:

Company:	Includes	Base 2014	Base 2015	Base 2016
Columbus Pool Management	Pool Operations	\$191,000.00	\$192,500.00	\$195,000.00
Aquatic Management Inc.	Pool Operations/concessions*	\$199,800.00	\$199,800.00	n/a
USA Pools	Pool Operations/concessions*	\$225,800.00	\$228,100.00	\$230,200.00
Cardinal Vending & Concessions	Concessions	6% gross revenue paid to City	n/a	n/a

SECTION 7: FREQUENTLY ASKED QUESTIONS AND COMMENTS

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Section 7: Frequently Asked Questions and Comments

1. Haven't the pools been revenue neutral?

Between 2005 and 2013, Gahanna's aquatics facilities have been revenue neutral *when considering direct operating costs as allocated in the City budget*. However, when including capital costs as outlined in the City Budgets, the aquatics facilities have lost over \$250,000 from 2005 to 2013. Costs such as management time by the Recreation Superintendent, administration by the directors, support functions provided by other City Departments, mowing, and front desk costs are not allocated to the aquatics budgets and only add to this loss.

Annual Operating Nets (Revenues less Operating Expenses) and Total Nets (Revenues less Operating and Capital Expenses for the year 2005 to 2013 are listed below:

Year	Operating Net	Total Net
2005	\$ (43,131)	\$ (43,131)
2006	\$ (17,791)	\$ (17,791)
2007	\$ 2,913	\$ 2,913
2008	\$ (1,455)	\$ (9,890)
2009	\$ (2,790)	\$ (81,424)
2010	\$ 17,188	\$ (43,188)
2011	\$ 34,894	\$ 10,241
2012	\$ 36,175	\$ 2,546
2013	\$ (14,467)	\$ (78,701)
Total	\$ 11,535	\$ (258,424)

2. What percentage of Gahanna residents use the pools? Because 100% of the taxpayers in Gahanna pay for the pools, or at least pay enough to keep the rates lower for those who do use the pools.

Between 4,000 and 4,500 members use the pools each year and approximately 75% are categorized as residents because they live or work in Gahanna. Each year over 35,000 visits are logged at the Gahanna Aquatics facilities; however, neither zip code nor residency is tracked for daily visits and group visits or rentals.

3. The front pool is less of a problem than the leak that has been in the back pool for decades. It is my understanding that the back pool has started leaking again.

Pools lose water on a regular basis from evaporation and splash over and all of the pools at Gahanna's facilities have had multiple issues with water loss over the years, from cracked pipes to leaks in the pool bottoms. Currently, at Gahanna Swimming Pool water is being lost in the back pool we believe from a cracked pipe on the slide and water loss does occur out of the concrete in the front pool.

4. What exactly is wrong with the front pool at The Gahanna Swimming Pool?

A common problem with cement pools is that their surfaces become increasingly rough with age and users experience cut feet – an issue that is especially common at the Gahanna Swimming Pool front pool. In 2013, the City spent over \$60,000 on Gahanna Swimming Pool's front pool, stripping down the surface to remove decades of old epoxy, having extensive patching done, and having the surface re-epoxied. This measure was intended to add 2-3 more years of "life" to the front pool, and though it has helped for the last two seasons – multiple complaints have been received regarding the surface in the front pool. The cost to obtain a written expert opinion from The Ohio Aquatic Council, Ltd. regarding the structure, circulation, filtration and chemical delivery systems is \$1,850 plus related expenses. (Memo in Appendix A).

5. How much does Lifetime pay the pool to for their members to use it?

In 2014, Lifetime Fitness contracted to pay \$30,000 so that Lifetime Fitness Members could access GSP at the rate of \$5 per person, capped at \$15 per household. Lifetime Fitness staff complete the membership form so that only individuals with current Lifetime Fitness Memberships may obtain the discount rate; other individuals in the household must purchase regular memberships or gate passes. If Lifetime Fitness Members want access to Hunters Ridge Pool prior to or after the Gahanna Swimming Pool operating dates, the Lifetime Fitness Members must pay an additional upgrade fee.

6. I guess I'm confused as to how other cities such as Dublin are Westerville are doing it successfully. Both cities have pools much nicer than ours and I'm sure the percentage of people using them is the same as ours.

Other communities such as Dublin, Westerville, Hilliard and Heath funded pools through dedicated funding and/or increased income taxes such as bonding, levies and tax increases. The Cities listed provide subsidized support of operations and/or capital investment that exceeds the amounts historically subsidized in Gahanna's aquatics operations.

7. What has the City done to communicate to the public about the pools closing and what other options have been considered?

In 2011 the Mayor announced to Council that the City's forecasted revenues would not support the current service levels then being provided. Leading up to this time, the Citizen Financial Committee, City Administration and City Council worked to define service priorities (CORE Services) and closely analyzed operational strategies.

In June 2012, the Mayor and City Administration put forward a public memo regarding the potential cuts if additional funding for services could not be secured (This document is still available at www.gahanna.gov).

In the weeks following the memo, the Parks & Recreation database was emailed and invited to upcoming meetings at the pools regarding the prospective changes to City services as outlined in the memo.

Over the last year, the Parks & Recreation Department has actively sought alternatives to closing the pools – meeting with the YMCA and current contractors to gauge interest in future operations/ownership as well as researching options to improve operational revenues. In 2014, the Department contracted lifeguard, concessions and water quality management to outside companies which is expected to increase net revenues this year by a few thousand dollars more than originally anticipated. Additionally, program contracts were expanded to new areas though minimal additional revenues were realized through this approach.

8. How much would it cost to complete an entirely new front pool?

The price estimate received to replace the Gahanna Swimming Pool front pool bottom, pool deck, main drain box and piping to the filter pit is estimated at \$287,000 and with contingency funds \$350,000 would be requested for this project (estimate from Patterson Pools is included in Appendix A). However, to build a new pool with new zero-depth leisure pool with equipment and filtration, the verbal estimate received starts at \$2.1 million.

Supplemental to Frequently Asked Questions – Added September 9, 2014

Does the City of Gahanna want to close the pools?

No. The Mayor, Council and administration believe that the pools are a very important part of Gahanna. They provide economic value as well as quality of life benefits to all of our residents. Unfortunately, pools are very expensive to operate and maintain. Moving forward, the City of Gahanna needs to be able to provide core services with the funds available. The City hopes to find a partner to take over the pools and to enable the pools to provide aquatics for years to come. Finding a partner to take on the pools would allow the City of Gahanna to conserve its funds, while maintaining its focus, programs and projects that are core city services.

What is the City of Gahanna's policy on land ownership?

The City of Gahanna government serves our 34,000 plus residents by providing outstanding services in our Police, Service, Parks & Recreation, and Economic Development & Planning departments.

Recently, there have been a considerable amount of questions around the land the City of Gahanna owns and what determines our policy for land acquisition. Generally there are three reasons as to why the City of Gahanna may own land. Each of the three may have different policy related to how and why the land is acquired.

Service – There are many occasions that land ownership is the function of the Service Department . The Service Department is responsible for maintaining Gahanna's roads and utilities, including water and stormwater management. Often the City of Gahanna will acquire right of way land alongside a road to facilitate a road construction or maintenance project. There may be some instances where the City will acquire land to have it serve as a utility function. For example, the City purchased land along Hamilton Rd. in order to construct a storm water basin. The basin absorbs water for current and future neighborhoods and reduces flooding damage downstream.

Development – There are a few occasions over the years that the City of Gahanna has acquired land for economic development purposes. For example, 174 of acres in our Office Technology and Commercial district was purchased by the City of Gahanna in 1978 and leased to new businesses to encourage them to build their business in Gahanna. This area is now home to some of Gahanna's largest employers like Donato's, Grote Company, Kahiki Foods, and ADB Airfield Solutions. Those businesses provide valuable jobs for our residents and income tax dollars to support our many City services.

Parks & Recreation – Some of our most frequently asked questions involve city parks and land managed by the Parks & Recreation Department. Gahanna is fortunate to have more than 750 acres of green space and park land. These green spaces are a mix of community parks, athletic complexes, neighborhood pocket parks and open spaces that provide quality of life and economic benefits to our

many residents. Park land is planned to be accessible equally to residents in all areas of our community. There are also times when land is purchased to help provide a future project. For example, the City of Gahanna purchased land along the Big Walnut Creek in 2005 that was later used to provide the Big Walnut Trail.

Did the City use Eminent Domain to take property from a unwilling seller on James Rd?

In this specific case, yes. When the City of Gahanna or any government entity acquires land either through purchase from a willing or unwilling seller it is called eminent domain. However, it is important to understand the difference between acquiring property through eminent domain from a willing seller verses an unwilling seller.

For example, the City of Gahanna purchased a piece of property from a willing seller in 2009, George Webber, for use as a future trail section and park. Mr. Webber was in agreement to sell his property to the City of Gahanna. However, he did not agree with the appraisal value of the property. Mr. Webber requested the City of Gahanna use the court system to determine the fair price. Both the buyer and seller represented their belief of the value of the property to a jury and the jury determined the sales price of the property. Mr. Webber complied with the courts decision and willingly sold his property to the City of Gahanna. This case was an example of the City of Gahanna using eminent domain authority (The ability to acquire land) and file a taking at the request of the land owner.

What funds are used to acquire property for the City?

The City of Gahanna uses a variety of resources including dedication, grants, and general fund dollars. For example, the City of Gahanna utilized a 70% Clean Ohio Trail Fund as well as a 70% Clean Ohio Conservation Fund grant to fund the acquisition of the parkland immediately south of the St. Matthews athletic fields. Many park and stormwater properties were dedicated to the City by developers building residential projects in Gahanna. A formula is used to calculate the acreage to be donated. Some parcels are purchased at fair market value using general fund dollars.

Does the City plan to buy the VFW?

The City of Gahanna has been in discussions with the VFW Post 4719 to purchase the post property and lease back the post building to the VFW. The discussions began in early 2011. The purchase has several benefits for our community:

1. It secures the land as a portion of a future park to serve an underserved portion of the community. Providing park access is a core function of the City of Gahanna.

2. It would provide road access to the current pool and St. Matthews athletic complex and would allow the city to close the access from James Rd. through a residential neighborhood.
3. If developed as planned, the park would provide park amenities that will benefit Gahanna and its residents.
4. It offers security to the Gahanna VFW that enables them to continue to serve the veterans of our community at their current location. They would be able to keep the building that they originally built after WWII.

Why did the City of Gahanna cancel the City sponsored fireworks?

Many people are unaware that like the City of Gahanna pools, the July 4th fireworks were once paid for and organized by the Gahanna Lions Club. For years, the Gahanna Lions Club would host their annual Chicken Dinner as a fundraiser to pay for the fireworks. As the cost of fireworks grew, the Lions Club couldn't continue to raise the money needed. The Lions requested the City of Gahanna pay for the fireworks. In 2005, the City of Gahanna began to search for alternative funding sources to help pay for the rising cost of fireworks. The City helped start a non-profit, Gahanna Events, to help coordinate and solicit donations for the three major festivals in the community. The organization was a formal partnership with the Gahanna Schools, Gahanna CVB, Olde Gahanna Community Partnership, and other volunteer groups. As costs rose, the group struggled and eventually dissolved. The Department of Parks & Recreation continued the efforts and was able to provide the fireworks thanks to the generous support of partners like Heartland Bank. Unfortunately, the volunteer effort wasn't enough and the cost of the event had risen to as much as \$35,000. There were no sponsor or partners available to fund the fireworks in 2013 or 2014.

In recent years, the City of Gahanna has made a concerted effort charting a sustainable path forward with existing revenues. The City has identified its core services and reduced expenses by reducing and eliminating services and programs that are not core to City government. While the Mayor and Council believe very much in celebrating our great nations freedom, the City of Gahanna made the decision to eliminate all special event funding including the July 4th Fireworks in 2011. The Mayor, Council, and administration are grateful of the efforts of the Gahanna Lions club to keep the community parade alive.

What is the expected lifespan of the capital repairs recommended by the department?

There are three short term repairs that are recommended at this time.

Gahanna Swimming Pool – Remove and replace front pool bottom and deck concrete. The estimate for the project is \$350,000. The contractor estimates a 10 year lifespan.

Hunters Ridge Pool – Boiler replacement. The estimate for the project is \$18,000. A boiler that is well maintained can have a 15-20 year lifespan.

Lifeguard Chairs – As a safety measure, we are required to replace lifeguard chairs as they reach the end of their lifespan. The replacement chairs should have a 15-20 year life span.

Would a rate increase provide the necessary revenue?

The Department of Parks & Recreation uses a hybrid approach to determine rates for the aquatic centers and programs. We analyze costs and determine the average cost per user. However, we must also approach it from a market based approach. Pricing our services and products out of the market would reduce our number of customers and therefore have a negative impact on revenue.

In 2010, the City did in fact raise rates to be more in line with costs. However, the price increase moved us out of market and our membership numbers and revenue dropped. The following year, we adjusted the membership rates to market levels and saw an increase in membership and overall revenues.

What is our percentage of non-resident users and should the non-resident rate increase?

Between 4,000 and 4,500 members use the pools each year and approximately 75% are categorized as residents because they live or work in Gahanna and therefore pay income tax to the general fund.

Each year over 35,000 day visits are logged at the Gahanna Aquatics facilities; however, neither zip code nor residency is tracked for daily visits and group visits or rentals. Tracking zip codes for daily visitors or group visitors would require a proof of current residency be provided at each visit. For example, a visitor would need to supply a current utility bill that shows current residency. Each group would have to do the same for their participants.

The Department of Parks & Recreation uses a hybrid of cost based and market based approach to pool and golf rates. By reducing the nonresident rate to maintain our membership at a market based rate, we increase our membership sales, therefore spreading the cost over more people. However, if we raise the non-resident rate outside of what the market will bear, our membership will drop and revenues will drop. We would then be forced to raise our resident rate to help cover the lost revenue.

Are there other options besides the four presented by the City of Gahanna?

The four options that have been presented by the City represent the options most discussed. There is a possibility that other options exist including hybrids of the options that have been presented. The City of Gahanna welcomes input regarding other options.

**APPENDIX A: CAPITAL
SHEETS AND QUOTES AND
COST FOR GSP FRONT POOL
EVALUATION**

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Capital Improvement Project Information



Priority Category: I

Core Designation: Core Designation

Project Name: GSP Front Pool Bottom and Deck Rebuild

Project Type: Improve Existing Infrastructure

Project Lead: Tony Collins

Funding Source: 325-Capital Improvement Fund

Department: Parks & Recreation

Offsetting Revenue: Fees/Receipts

Brief project description including why the project is important

This project will replace the bottom of the 50-year-old front pool and concrete decking. While the maintenance strategy to-date has extended use of the pool well beyond its anticipated life, continuation of this strategy is costly and is resulting in subpar conditions. The condition of the front pool is not favorable and poses a risk of cut feet to users due to the age-induced roughness of the surface, even though extensive maintenance and repair is completed annually. Over 4,000 members and visitors utilize the Gahanna Swimming Pool during the summer.

Description and estimate ongoing operating and maintenance costs and/or savings

Operating costs would be similar to existing. Maintenance repair costs would be reduced by \$10,000-\$20,000 per year.

Project Financial Plan

Project Costs	Prior Year Costs	2015 estimate	2016 estimate	2017 estimate	2018 estimate	2019 estimate	Total
Design/Engineering							
Construction			\$350,000				\$350,000
Cost Category							
Cost Category							
Total			\$350,000				\$350,000

Project Location

Ward: 2

Project Visual



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PATTERSON POOLS LLC

THE NATION'S FINEST STAINLESS STEEL SWIMMING POOLS AND EQUIPMENT

1605 Weather Drive
Columbus, Ohio 43228
www.pattersonpools.com
614-876-2628
800-876-0884
FAX: 614-876-2185

August 25, 2014

Gahanna Parks & Recreation
200 S. Hamilton Rd.
Gahanna, Ohio 43230
Attn: Troy Euton

Dear Troy:

Per your request, below are estimates for maintenance at the Gahanna Swim Club

1. Remove and replace approximately 10,000 sq. ft. concrete decking around pool.

Estimate: \$ 83,000

2. Remove and replace concrete pool bottom. Apply two coats epoxy pool paint.

Estimate: \$ 180,000

3. Remove and replace existing drain box and piping from pool to filter pit. Evaluate existing gutter overflow line and filter return line.

Estimate: \$ 24,000

Estimates are based on 2014 construction rates. Please let me know if you have any further questions or concerns.

Sincerely,

Tim Patterson

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TO: TONY COLLINS, DIRECTOR OF PARKS & RECREATION
TROY EUTON, DEPUTY DIRECTOR OF PARKS & RECREATION

FROM: MIKE MUSSER, PARKS & FACILITIES SUPERINTENDENT

SUBJECT: POOL INSPECTION

DATE: 22 AUGUST 2014

I spoke with Kurt Carmen of the Ohio Aquatic Council regarding an inspection of the facilities at the Gahanna Swimming Pool. Kurt is a well respected pool expert state wide and nationally and is the former aquatics director for The Ohio State University. Kurt directed me towards their web site for the fee structure and the services he provides. Please find a summary listed below:

- *The Ohio Aquatic Council, Ltd. offers a variety of design, planning and engineering consulting services, specializing in aquatic facilities. We have been involved in the development and refinement of over 64 commercial aquatic facilities. Our experience includes the building of new facilities and the renovation of those past their prime*
- *At your request, we will visit your indoor or outdoor commercial swimming pool and conduct a visual inspection and examination of the structural components, circulation equipment, filtration equipment and chemical delivery systems. A detailed report of our findings will be available to you within ten working days of our visit.*
- *The standard fee for this service is \$1,850.00 USD, plus the related expenses of travel as required.*

This organization is not a construction or engineering company and they do not represent products or companies that sell. I believe they will provide an unbiased assessment of the pool.

Please contact me with any questions or if you would like me to proceed with an inspection.

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Capital Improvement Project Information



Priority Category: I

Core Designation: Core

Project Name: Hunters Ridge Pool Boiler Replacement

Project Type: Capital Maintenance

Project Lead: Tony Collins

Funding Source: 101-General Fund

Department: Parks and Recreation

Offsetting Revenue: Fees/Receipts

Brief project description including why the project is important

The boiler used to heat and maintain minimum water temperatures at the Hunters Ridge Pool is severely corroding and will need replaced prior to failure.

As with many aquatic facility parts, our staff work to extend the lifespan of by careful maintenance and upkeep of our existing equipment. This piece was rebuilt in 2002, and again in 2010 to extend its operating life. The repair estimate at this time is \$11,000. The continued investment into the unit exceeds the cost benefit.

Update as of 2014: Boiler failed in June of 2014; pool cannot be heated until replaced.

Description and estimate ongoing operating and maintenance costs and/or savings

Aquatic facilities operate during the 3 months of summer on a 7 day schedule. A boiler may have a typical lifespan of 20 years with routine maintenance and proper winterization. This boiler was extended by rebuilding it.

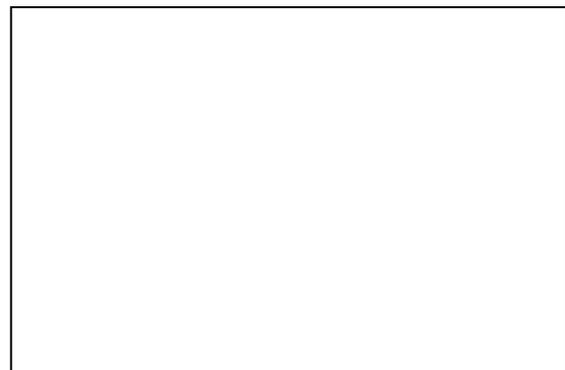
Project Financial Plan

Project Costs	Prior Year Costs	2015 estimate	2016 estimate	2017 estimate	2018 estimate	2019 estimate	Total
Procurement		\$18,000					\$18,000
Cost Category							
Cost Category							
Cost Category							
Total		\$18,000					\$18,000

Project Location

Ward: 3

Project Visual



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June 17, 2014

Proposal#004128

Gahanna Hunter Ridge Pool Heater
Attn: Mr. Mike Musser
641 Harrow Blvd.
Gahanna, Ohio 43230

Re: Install New Laars Pool Heater

We have visited the site, identified the repairs needed, reviewed the scope of work, and are pleased to offer our proposal for the repairs as follows.

Scope of Work:

- Provide labor and materials to remove existing pool heater using boom truck.
- Expedite Service – 72 Hour Turn Around.
- Set new heater and connect water piping to heater.
- Connect electrical wiring to heater and gas piping. Check gas piping for leaks.
- Start-up heater and check gas pressure and proper water flow through heater.
- Price includes all permits needed.

Labor and Materials Not to Exceed.....\$17,150.00

Signature or PO# of Approval: _____ **Date:** _____

The Bruner Corporation assumes no responsibility beyond the scope of work. If additional repairs are required, they will be quoted separately. This quote is valid for 30 days.

All labor shall be executed during normal working hours 7:30am to 4:30pm Monday through Friday except weekends and holidays.

Thank you for the opportunity to present this quote, we hope we may be of further service to you. Please call with any questions.

Sincerely,
BRUNER CORPORATION

Steve Haag
Systems Engineer

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6/16/14

Proposal#004116

Hunter Ridge Pool
Attn: Mr. Mike Musser
641 Harrow Blvd.
Gahanna, Ohio 43230

Re: Replace Heat Exchanger on Pool Heater

We have visited the site, identified the repairs needed, reviewed the scope of work, and are pleased to offer our proposal for the repairs as follows.

Scope of Work:

- Provide labor and materials to disassemble Pool Heater and remove heat exchanger.
- Install new heat exchanger and check for leaks at piping.
- Assemble heater and start-up to check operation controls and safeties.
- Price includes original service call on pool heater.

Labor and Materials Not to Exceed.....\$10,300.00

Signature or PO# of Approval: _____ **Date:** _____

The Bruner Corporation assumes no responsibility beyond the scope of work. If additional repairs are required, they will be quoted separately. This quote is valid for 30 days.

All labor shall be executed during normal working hours 7:30am to 4:30pm Monday through Friday except weekends and holidays.

Thank you for the opportunity to present this quote, we hope we may be of further service to you. Please call with any questions.

Sincerely,
BRUNER CORPORATION

Steve Haag
Systems Engineer

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Capital Improvement Project Information



Safety

Priority Category: Operating Capital

Core Designation: Core

Project Name: Pool Lifeguard Chairs

Project Type: Replace Equipment

Project Lead: Tony Collins

Funding Source: 101-General Fund

Department: Parks & Recreation

Offsetting Revenue: Fees/Receipts

Brief project description including why the project is important

The purpose of this project is to replace lifeguard chairs that are severely corroded which affect their structural integrity.

Description and estimate ongoing operating and maintenance costs and/or savings

These chairs are scheduled to be replaced on a 10 year rotation.

Project Financial Plan

Project Costs	Prior Year Costs	2015 estimate	2016 estimate	2017 estimate	2018 estimate	2019 estimate	Total
Procurement	\$20,000						\$20,000
Cost Category							
Cost Category							
Cost Category							
Total	\$20,000						\$20,000

Project Location

Ward: 3

Project Visual



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APPENDIX B: REQUEST FOR PROPOSAL DOCUMENTS

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**REQUEST FOR PROPOSALS
FOR SWIMMING POOL AND CONCESSION OPERATIONS**

The City of Gahanna is accepting proposals from pool operators and concessions operators to provide operations for the 2014 season, with annual extensions possible, for its two aquatic facilities. Proposals must be received by March 7, 2014 by the Office of the Director of Parks and Recreation. All proposals shall be considered valid until 60 days after the deadline, although not accepted or rejected.

Copies of the operating specifications and contractor requirements are on file as of **February 20, 2014** in the office of the Director of the Department of Parks & Recreation in the Municipal Building, 200 South Hamilton Road, Gahanna, Ohio, 43230, where they are available for inspection and/or pick up. You may also call Shannon Sorrell, Recreation Superintendent, at 614-342-4250 to obtain electronic copies or receive clarifications.

Each bidder must insure that all employees and applicants for employment are not discriminated against because of race, color, religion, sex, or national origin.

The City of Gahanna, Ohio, reserves the right to reject any and all proposals, including any proposals, which in the opinion of the Director of the Department of Parks & Recreation, show evidence of unbalanced prices, and also to waive technical defects as the interest of the City may require.

Tony Collins

DIRECTOR OF PARKS & RECREATION Advertisement: February 20 and 27, 2014

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City of Gahanna Aquatic Facilities

Aquatic Facility Management Specifications

2014

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A. SERVICES; DAYS AND HOURS OF OPERATION OF POOL

Pools will be open Sunday, May 25, 2014 through and including Monday, September 1, 2014. The scheduled hours of operation for the swimming pool will be as follows:

Spring School in Session Hours			
		HRP	GSP
	For Members & Their Guests Only: Sunday, May 25-Monday, May 26	12pm-6pm*	Closed
	Public Hours: Tuesday, May 27-Thursday, May 29	3-8pm	Closed
Summer Hours - Effective Friday, May 30*-Tuesday, August 12			
		HRP	GSP
	Sunday	11am-7pm	12-6pm
	Monday-Saturday**	11am-7pm	12-8pm
	*If GJPS's last day of classes changes, operating dates/hours may also change		
	**On Thursdays GSP is open until 8:30pm for Hot Dog Night.		
	Pools are closed several Wednesday evenings for swim meets.		
	GSP's back pool will closed June 13-15 for swim meets.		
Fall/Back to School Hours*			
	Effective Wednesday, August 13-Monday, Sept. 1	HRP	GSP
	Wednesday, Aug. 13-Friday, August 15	3:30pm-8pm	Closed
	Saturday, August 16-Sunday, August 17	12pm-6pm	TBD
	Monday, August 18-Friday, August 22	3:30pm-8pm	Closed
	Saturday, August 23-Sunday, August 24	12pm-6pm	TBD
	Monday, August 25-Friday, August 29	3:30pm-8pm	Closed
	Saturday, August 30-Sunday, August 31 & Monday, September 1	12pm-6pm	Closed
Notes:	Manager arrives daily by 7am to open GSP.		
	Guards must be provided for Seahorses Sea Lions Swim Teams and swim lessons.		
	Guards must be provided for the Blues & Jazz Swim Meet in June.		
	Concession should run from approximately 12pm to 7pm daily.		

Please see Appendix A for a full listing of programs being offered.

B. PERSONNEL DUTIES

1. All lifeguards shall be certified in accordance with the rules and regulations specified by the State of Ohio.
2. Contractor will provide the following services as needed to ensure the safe and clean operation of the pool, concession and restroom areas:
 - a. Vacuum pool, empty skimmer baskets and empty pump baskets.
 - b. Police deck area and yard areas within/around pool enclosures.
 - c. Clean and maintain restrooms in a litter-free manner, restock soap, paper towels and toilet paper.
 - d. Clean scum line inside pool perimeters at water line.
 - e. Maintain filtration systems in proper working order, including backwashing when necessary.
 - f. Test and record pool water chemical readings hourly, alternating between checking on deck and in the pump room each hour, to exceed state and county health department requirements.
 - g. Provide and routinely add, when necessary, any and all chemicals to maintain pool water in proper chemical balance during the swimming season and in accordance with regulations for maintenance and adding of chemicals.
 - h. Use reasonable efforts in enforcing all rules set by OWNER including actions of contract programmers during non-public use hours.
 - i. Responsible for daily clean up and organization of the concessions, pool, parking, walk-way, and playground and yard areas.

C. EMPLOYEES

1. All lifeguard and concession personnel are employees of Contractor(s).
2. Contractor shall be solely responsible for hiring and employing all of its personnel.
3. Contractor shall be solely responsible for terminating employment of any personnel.
4. Contractor shall be responsible for training and conveying information to its employees concerning the day-to-day operations of the pool.
5. Contractor shall be responsible for the payment of wages, taxes, unemployment insurance and workman’s compensation payments for its employees.
6. The employment of the Pool Manager and Assistant Pool Manager for the OWNER’S facility by Contractor will be subject to the approval and consent of the Board of Trustees of the OWNER, which approval and consent will not be unreasonably withheld.
8. Contractor will provide the lifeguards for swim meets. The pools are scheduled to close early and the events are scheduled to end by 10:00 p.m. All lifeguard and manager staff will be provided for the duration of the swim meet.
9. Contractor will provide a staff member for the Safety Town visits. There will be two Safety Town sessions in June. Each session consists of several groups and staff person must deliver the programming at the designated Safety Town program site.

10. Contractor will ensure that all Board of Health regulations regarding staff certifications are followed, including but not limited to: lifeguard requirements, CPO requirements and food-service requirements.

D. CHEMICALS AND SUPPLIES

1. Contractor shall provide any and all chemicals needed to maintain OWNER'S pool in a safe, clean condition throughout the season. This includes any and all chemicals necessary to initially start and balance the water chemistry at the beginning of the season.
2. OWNER shall provide, at OWNER'S cost, proper and adequate storage space for one, (1), months supply of chemicals to maintain proper pool water chemistry for OWNER'S pool.
3. Pump room shall be locked and secured at all times unless maintenance to equipment is needed as specifically outlined in the Ohio Revised Code (ORC 3701-31-06, Par. D).
4. Contractor will be responsible for maintaining the following chemical levels of the swimming pool water within the tolerances of the American Public Health Association and the local health department while the pool is open to swimmers:

Free Chlorine	2.0 to 4.0 ppm
pH	7.2 to 7.8
Total Alkalinity	90 to 120 ppm
Calcium Hardness	250 to 300 ppm
Chlorine Stabilizer	less than 30 ppm

At no time will the water chemistry cause a failure of permission to operate the pool granted by the local health department. In the event that the local health department revokes permission to operate the pool due to improper water chemistry, OWNER shall be entitled a partial refund of the contract price set forth herein computed by the following formula:

Number of days closed times the average daily portion of the contract price (total price divided by number of days pool is to be in operation as determined by this agreement).

5. Contractor will provide the following supplies at its own expense: hand soap, disinfectant, paper towels, deodorizer, toilet tissue, trash liners, glass cleaner, mops, brooms, dust pans, brushes, buckets, sponges and light bulbs for bathrooms, pump room, and lifeguard room.

E. SPRING OPENING OF POOL

At the beginning of the Season, Contractor and OWNER will open OWNER'S pool by performing the following procedures:

1. OWNER agrees to make pool "swim ready" by completing the following services, where applicable:
 - a. Drain and clean pool, as needed.
 - b. Re-install all floor inlet covers.
 - c. Inspect all hydrostatic relief valves prior to filling pools.
 - d. Re-install all drain plugs in pumps, strainers, and heater.
 - e. Inspect and re-install chemical feed system. (Rebuilt over the winter).
 - f. Re-run chemical lines from chemical supply tanks to feeders.
 - g. Coordinate filling of the pool(s)
 - h. Inspect all filtration equipment.
 - i. Inspect flow meters, pressure gauges, and valves.
 - j. Inspect underwater lights.
 - k. Starts up filter systems.
 - l. Start up Waterslide.
 - m. OWNER will provide the waxing of the slides at OWNER'S facility prior to the scheduled opening date of May 25, 2013.
 - n. Install lifeguard chairs and chair lift.
 - o. Vacuum pool.
 - p. Clean pool enclosure area.
 - q. De-winterize bathrooms.
2. Contractor agrees to make pool "swim ready" by completing the following services, where applicable:
 - a. Initially balance pool water using *Contractor supplied chemicals* and add all necessary chemicals to establish proper levels for:
 1. Free chlorine
 2. Total Alkalinity
 3. pH
 4. Calcium Hardness
 5. Cyanuric Acid
 - b. Thoroughly clean bathrooms.
 - c. Inspect and re-supply water testing supplies (*Contractor will need to supply these items*).
2. OWNER shall provide any and all necessary maintenance and safety equipment, (including, but not limited to: vacuum hose, vacuum pole, vacuum head, hoses, nozzle, backboard, etc.) to properly maintain pool in a clean and safe condition. Initial maintenance and safety equipment cost shall be borne by OWNER and stored on the property where pool is located. If additional equipment is needed due to the OWNER's judgment of normal wear and tear, the OWNER will provide replacement equipment. However, if

equipment is lost or broken outside of normal wear and tear, Contractor will replace equipment at Contractor's expense.

3. Contractor shall provide and restock during the season, at Contractor expense, a first aid kit to Contractor, state and local health department standards.
5. OWNER will provide AED's at each site and inspect equipment monthly. These should remain in set locations throughout season.
4. OWNER shall provide Contractor four, (4), sets of keys for the entire facility prior to spring opening.

F. OPENING OF CONCESSIONS

1. OWNER will provide the area for concession operations and will include the use of any and all equipment present at each site. Additional equipment should be worked out through Contractor's own resources. Some of the equipment currently present at each site belongs to outside companies and continued use of said equipment will be dependent on the outside company.
2. Contractor will obtain a food service license for each location.
3. Contractor will maintain proper standards in accordance with food service, Board of Health, State and Federal laws including, but not limited, those standards regarding food temperature, sanitation, cooler/freezer temperatures, hand-washing signs, records/logs, etc.
4. Contractor will provide the way in which sales will be tracked, sales tax submitted, and if applicable, ensuring compliance with credit card processing regulations.
5. Contractor will be responsible for all of the cash receipts and storage of funds.
6. If a sponsorship agreement exists with beverage company, it must be honored.

F. ACCOUNTING

1. Contractor shall provide financial accounting for the operation and the collection fees at the concessions.
2. All gross receipts received for concessions belong to and are the property of the contractor.
 - a. All gross receipts received for membership/admission fees shall be deposited by Contractor, on a daily basis, at a bank and in a manner designated by the Fiscal Officer of Contractor.
 - b. The Fiscal Officer will provide deposit slips and other documentation to effectuate such deposits.
 - c. Contractor shall coordinate with and submit to the City all account and other financial information requested by the Fiscal Officer.
5. All deposit slips, copies of all checks and balance reports must be brought to the Fiscal Officer's office by the next working day.
6. The reports currently required are as follows:

Daily:

 - a. Daily Cash Count Form
 - b. Daily Sales report
 - c. Staff must cash out at the end of the day and the drawer counted to assure the cash matches the report.

Monthly:

- a. Copy of the detailed timesheet report for instructors, guards and staff with their hours worked, showing dates, name of student, instructor, class level and hours associated with class or pool party as follows (This documentation is required as back-up for billing only):
 1. Swim Lessons
 2. Float & Fireworks and Special Events
 3. Pool Rental Standard Guard Duty
 - b. Cash Journal & Module Totals
 - c. Bill/Tran Code Revenue Report II
7. At least two people must perform cash reports.

G. MINIMUM SAFETY STANDARDS

1. The Association of Pool and Spa Professionals (ASPS) "Minimum Standards for Public Pools," the National Electric Code, Franklin County Board of Health guidelines, and any and all state and local health and building codes shall be used as minimum standards for safety herein.
2. Contractor management personnel will inspect the pool at least three times each week during the full time operation of the pool.
3. Compliance with minimum standards relates to but is not limited to, the following:

Safety warning signs - Depth markings - Safety equipment - GFCI circuit breakers – Food Service guidelines

H. REPAIRS

1. Contractor shall stand ready to perform any repair work needed during the term of this agreement; however, the OWNER shall have the option of using another contractor for repair work.
2. All repairs above and beyond normal daily maintenance shall be addressed on an individual repair basis, separate from this contract. OWNER shall be responsible for cost of repair and replacement of any damaged equipment, and for the repair of any unsafe conditions that may exist or occur at OWNER'S pool.
3. All repairs shall be billed at a rate not to exceed \$_____ per man-hour. Work will be billed as follows:
 - a. Any repairs required as a result of error or negligence by Contractor shall be paid for by Contractor with no cost to the OWNER. Additionally, Contractor shall reimburse OWNER for volume of water lost as a result of error or negligence.
 - b. Contractor will perform minor repairs to the pool and recirculation system, as part of the service provided; however, the OWNER shall pay for parts and/or materials.
 - c. For repair work or necessary equipment wherein the cost does not exceed the stated amount, the Contractor shall bill OWNER.
 - d. Contractor will arrange for repairs of plumbing or electrical equipment at the OWNERS request. The cost of such repairs plus five percent (5%) shall be billed to OWNER by Contractor.
4. Contractor or OWNER may close the pool in an emergency situation, whether the emergency is caused by a breakdown in equipment or by other causes outside of Contractor's control; this shall not require any

change or adjustment to the provisions of this agreement. Should a time lapse more than five (5) days be necessary to perform repairs and/or restore pool to normal operations, Contractor shall refund fifty percent (50%) of the daily operating cost from the fifth day on a pro-rated basis. For the purpose of this section, the daily operating cost is to be computed at one percent (1%) of the total contract cost until such time as the pool is reopened for normal operation. If the pool is not reopened for normal operation within thirty (30) days, OWNER may cancel this agreement by written notice to Contractor.

I. INSURANCE COVERAGE

1. Contractor shall carry Liability Insurance in an amount to be not less than Five Million Dollars (\$5,000,000.00). OWNER shall be listed as an additional named insured under said liability policy. A certificate of insurance shall be issued to OWNER upon its request. All Contractor employees shall be covered by workman's compensation and unemployment insurance at Contractor's sole costs and expense.
2. Contractor agrees to indemnify and hold the OWNER, its officers, committees and agents harmless from and against any claims caused by or arising out of acts, omissions and/or negligence of Contractor or its employees. This indemnity does not require Contractor to indemnify OWNER for OWNER'S own negligence.
4. Contractor shall, as a condition precedent to any rights under this agreement, furnish in favor of OWNER a Contract Performance Bond or an irrevocable Letter of Credit in the amount of Twenty Percent (20%) of the contract value, with surety to be approved by the OWNER, conditioned to ensure the faithful performance of all terms of this agreement by Contractor and which surety shall remain in full force and effect throughout the term of this agreement.

J. PHONE USAGE

1. It is OWNER'S responsibility to provide a phone in working order at the pool area.
3. Consistent with health department regulations, the pool will only be open when the telephone is in operation. OWNER shall have service available no later than May 13, 2013. Phones will be checked for operation during spring opening.

K. SWIM LESSONS, CLASSES, SWIM TEAM, SWIM MEET AND EVENT

1. Group swimming lessons will be provided by a separate provider.
2. Contractor is to provide the proper number of lifeguards and/or managers to be on duty during all scheduled Learn to Swim, Swim Team and Event. The lifeguard will be responsible for supervision of the pool during the Learn to Swim program, water aerobics, and/or other aquatic activities scheduled during this time period. Staffing of this position is included in this agreement.
3. Contractor will not provide swim lesson instructors nor swim team coaches as part of this agreement.

L. SPECIAL EVENTS

1. All special events are to be included in this agreement and should include lifeguards, managers and concessions for:
 - a. Up to 3 recreational league swim meets at each pool (no concessions at HRP, regular concessions at GSP as swim teams will provide some concessions due to their fundraising needs).

- b. The Blues & Jazz Swim Meet (Concession provider provides limited breakfast concessions in the back pool area at GSP; as this is an event organized through another organization, two outside food vendors will also be present during these dates)
- c. Champs – we host several days of league championship meets; these will need to be guarded and concessions provided as needed. Outside vendors may also be present and if overlap in product exists, concessions may not be necessary.
- d. Dive in Movie Nights
- e. Teen Nights (YOLO)
- f. Hotdog Nights (Thursdays at GSP – offer \$1 hot dogs)
- g. Ice Cream Nights (Tuesdays at HRP – offer \$1 bowl of ice cream)
- h. Up to 4 “school day” programs prior to opening at HRP (limited concessions or none necessary if preferred)
- i. One school day program prior to opening at GSP (no concessions, if preferred)

M. WINTERIZATION/CLOSING OF THE POOL

The Gahanna Swimming Pool will be closed weekdays as of August 13 and open, if possible, for the following two weekends (closing at end of business on Sunday, August 24) and Hunters Ridge Pool will be considered closed to swimmers the day after Labor Day. Contractor will close the pool as soon after that date as Contractor deems reasonable.

Contractor will perform the following services:

1. Detail clean all areas except pool offices (restrooms, pool decks, shelters, grounds, concessions, etc).
2. Clean, wash and properly store all trash cans, chairs and deck furniture (at HRP place under shelter; at GSP neatly stack in middle storage building).
3. Remove all lane lines and buoys and clean and store in storage areas.
4. Clean all pump rooms and chemical storage rooms.
5. Detail clean grills.
6. Inventory, secure and store all concession equipment and supplies.
7. Inventory, secure and store all operating equipment and supplies (such as nets, lifeguard equipment, etc).

Pool owner will perform the following tasks:

1. Drain pool water to correct winterizing level.
2. Prepare fresh water line in filter room, entry building, and concession area and bathhouse lines for freeze protection.
3. Removal and storage of lifeguard chair seats.
4. Clean office.
5. Backwash and clean pool filter.
6. Winterize filter system. OWNER assumes responsibility for any freeze damage.

7. Winterize and lubricate filter pump, as required. OWNER assumes responsibility for any freeze damage.
8. Winterize chemical feed system. Remove automatic chemical controller & feed pumps.
9. Change feed tubes in all chemical pumps and lubricate, as required.
10. Store chlorine and acid feed pumps in environmentally controlled facility.
11. Winterize flow meters.
12. Winterize pool heater.
13. Winterize water slide pumps and strainers.
14. Remove all drain plugs in competition pool floor boxes. Winterize floor inlets.
15. Winterize slide pool and slide piping.
16. Inventory, secure and store all office equipment and supplies.

N. MISCELLANEOUS

1. All notices, demands or other communications initiated by the OWNER herein shall be given to Contractor, in writing, by regular mail and addressed.
2. All notices, demands or other communications initiated by Contractor herein shall be given to OWNER, in writing, by mail.

O. PAYMENT/SCHEDULE

Contractor shall provide all of the labor, services and chemicals aforementioned and described in this contract. In return, OWNER shall pay Contractor the total sum of \$_____.

Payments shall be made as follows:

- One percent (1%) deposit due upon acceptance of agreement
- Nine percent (9%) due on or before April 1, 2013
- Fifteen percent (15%) due on or before May 1, 2013
- Twenty Five percent (25%) due on or before June 1, 2013
- Twenty Five percent (25%) due on or before July 1, 2013
- Twenty percent (20%) due on or before August 1, 2013
- Five percent (5%) due on or before September 30, 2013

P. MULTIPLE YEAR AQUATIC FACILITY MANAGEMENT CONTRACT

OWNER has the option to extend this contract to include the 2015 and 2016 swimming seasons. However, at this time, it is not planned to open the Gahanna Aquatics Facilities under administration by the City of Gahanna beyond 2014.

2015 Contract price if executed agreement is received before January 31, 2014: \$ _____

Pool will be open May 23, 2015 through September 7, 2015 according to the same time schedule as outlined above. All hours and lifeguard schedules will remain the same.

2015 Contract price if executed agreement is received before January 31, 2014: \$ _____

All proposals should include:

- **Statement of qualifications, background, experience and references/notable clients. Contact names and numbers to be provided upon request.**
- **Please price proposal to include separately each (a) concessions and (b) pool operations (lifeguarding and water maintenance).**
- **Please include per unit pricing for additional services.**
- **Proposals will be examined based on qualifications, pricing, and willingness of contractor(s) to operate within projected schedule.**
- **Per the supplier, chemicals ordered in 2013 included (not including CO2 usage at both sites):**

	Gahanna Swimming Pool	Hunters Ridge
Sodium Hypo (gal)	8,845	4550
Sodium Bi-Carb	32	13
Cal-Flake	46	15
15 gal acid		2
DE 50 lb	25	
TSP 50 LBS	2	2
Pool Perfect 5 gal	2	1
cal hypo 25 #	2	

Other RFP Notes:

Aquatics Financials Document Available: *This document provides a look at the operating expenses associated with each pool.*

PT/Seasonal Staff includes hours for pre-season setup, training, general operations, and site closing:
 Managers
 Lifeguards

Office

Concession

And at HRP, Swim Instructors and Swim Coaches

Staffing does not include the Maintenance Team's time in setting up the pool (painting, installing chairs, etc).

Approximates Pay Rates for staff were:

Managers – Head Managers \$13, Assistant Managers \$10.20

Lifeguards – starting at \$8.40

Office - \$8.00 - \$8.25

Concession - \$8.00 - \$8.25

And at HRP, Swim Instructors (\$8.40) and Swim Coaches (\$10.20)

Salable was the amount spent on concession

Beginning in 2012, Operating Equipment include paint, pump parts, etc

General Expenses include water balancing chemicals, cleaning supplies, office supplies

Utilities are electric, water, etc

Capital is lifeguard chairs and major repairs/replacement and included painting through 2011

Variances to be expected in contractor's considerations: Pool operating hours are reduced in comparison to previous years

The Gahanna Swimming Pool bodies of water are roughly 474,000 gallons (back pool) and 280,000 gallons (front pool); The Hunters Ridge Pool bodies of water are roughly 256,000 gallons and the wading pool is approximately 20x20 foot and 18 inches at the deepest (around 3,740 gallons).

Lifeguarding Information:

GSP: See GSP Rotation for staffing details (available on request)

HRP

Schedule 3 lifeguards at one time

Sit 2 minimum, even during rest period

One "on-call" guard

Typically do 30min rotations

Managing Information:

Require one lead to be at each site during all operating hours.

Require one lead to be at GSP during non-operating hour programming (usually by 7am Monday through Saturday)

Supplies on Hand:

Chemicals at GSP:

13 – 50lb bags sodium bicarbonate

11 – 50lb bags of sodium

thiosulfate

7.5 – 50lb bags of soda ash

13 bags of calcium chloride

7.5 bags of DE

400 lbs dry shock

Chemicals at HRP:

2- 50lbs bags Calcium

2- 50lbs bags Soda Ash

2- 50lbs bags sodium theo.

2 buckets of shock

4 buckets of stabilizer

9- 50lbs bags bicarb.

1.5 barrels of muriatic acid

Lifeguard Fanny Packs – Have 33 stocked and cleaned fanny packs available for contractor use

Have lifeguard and concession shirts for contractor use – additional apparel available through Leader Promos (or other vendor) at contractor expense

Chemical Controllers:

HRP: Chemtrol

GSP: Scantrol

Coordinator manual, staff manual and opening and closing duties for all site staff are also available.

RFP Notes

Aquatics Financials Document

- This document provides a look at the operating expenses associated with each pool.
- PT/Seasonal Staff includes hours for pre-season setup, training, general operations, and site closing:
 - Managers
 - Lifeguards
 - Office
 - Concession
 - And at HRP, Swim Instructors and Swim Coaches
- Staffing does not include the Maintenance Team's time in setting up the pool (painting, installing chairs, etc).
- Approximates Pay Rates for staff were:
 - Managers – Head Managers \$13, Assistant Managers \$10.20
 - Lifeguards – starting at \$8.40
 - Office - \$8.00 - \$8.25
 - Concession - \$8.00 - \$8.25
 - And at HRP, Swim Instructors (\$8.40) and Swim Coaches (\$10.20)
- Salable was the amount spent on concession
- Beginning in 2012, Operating Equipment include paint, pump parts, etc
- General Expenses include water balancing chemicals, cleaning supplies, office supplies
- Utilities are electric, water, etc
- Capital is lifeguard chairs and major repairs/replacement and included painting through 2011

Variances to be expected in contractor's considerations:

- *Pool operating hours are reduced in comparison to previous years*

Membership Form – included to outline planned operating hours (also in RFP official information)

Lifeguarding Information:

GSP: See GSP Rotation for staffing details

HRP

- Schedule 3 lifeguards at one time
- Sit 2 minimum, even during rest period
- One "on-call" guard
- Typically do 30min rotations
- Schedule extra guards on school days

Managing Information:

Require one lead to be at each site during all operating hours.

Require one lead to be at GSP during non-operating hour programming.

Chemical Information:

- Will be able to provide exact quantities used in 2013 by 2/20/2014.

- All sites operate using CO2
- Supply currently on-site at GSP:
 - 13 – 50lb bags sodium bicarbonate
 - 11 – 50lb bags of sodium thiosulfate
 - 7.5 – 50lb bags of soda ash
 - 13 bags of calcium chloride
 - 7.5 bags of DE
 - 400 lbs dry shock
- Supply currently on-site at GSP:
 -

Lifeguard Fanny Packs – Have 33 stocked and cleaned fanny packs available for contractor use

Have lifeguard and concession shirts for contractor use – additional apparel available through Leader Promos at contractor expense

Chemical Controllers:

- HRP: Chemtrol
- GSP: Scantrol

Coordinator manual, staff manual and opening and closing duties for all site staff are also available.

APPENDIX C: ACE, INC PROPOSAL

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2015 Joint Operations Proposal for the City of Gahanna

Mission: This project's mission will be to utilize the City of Gahanna's strengths of development and management with the development and managerial strength of private business enterprises in an effort to coordinate successful joint aquatic facility operations at the Gahanna Swimming & Hunter's Ridge Pools for the 2015 season and beyond.

Goal: This project's goal will be to set forth an outline of aquatic facility management that will better serve to accomplish more effective seasonal operations of and more effective long term operations of these facilities as set forth in 3 tiers:

Tier 1: To maintain a cooperative arrangement between Aquatic Consultants Enterprises (ACE), Columbus Pool Management (CPM) & Cardinal Concessions (CC) to ensure operational success of the direct expenses associated with Seasonal Operation Fund of the aquatic facilities while the City of Gahanna ensures the operational success for all indirect expenses associated with yearly operations of the aquatic facilities and grounds.

Tier 2: To further develop the cooperative arrangement between ACE & the City of Gahanna to allow ACE to develop and institute a plan of action to develop and maintain a Seasonal Capital Fund Reserve to be used solely for direct operating expenses of the aquatic facilities when repairs of equipment related to the direct operations of the aquatic facilities arise or when the condition of equipment related to the direct operations of the aquatic facilities mandates replacement.

Tier 3: To further develop the cooperative arrangement between ACE & the City of Gahanna to allow develop and institute a plan of action to establish and maintain a Major Capital Improvement Reserve Fund (MCIRF) reserve fund for the sole purpose of making major capital improvements to enhance the future of the GSP & HRP facilities.

NOTE: The main issue that needs addressed to determine exactly where each tier begins financially is:

A – What are the direct operational expenses of operating the facilities as aquatic venues during the swimming seasons?

B – What are the indirect operational expenses for the same?

Once that is determined/agreed upon we will have the operational expenses established to ensure that Tier #1's goal is accomplished. From there, all additional income generated from all activities would go into Tier 2's Seasonal Capital Fund Reserve (SCFR). A yearly balance cap for this fund should then be established (\$20,000 to \$25,000 maximum year-end balance). All funds generated over the maximum year-end SCFR should then be put into the MCIRF.

Management Responsibilities:

City of Gahanna: Membership sales/ obtaining operating and food service licenses/ start-up maintenance (concrete work, pool cleaning, painting, fencing, grounds clean-up, building & shelter repair, initial motor, pump and boiler repairs & rebuilds, pool structure repairs, playground equipment repair and inventory of assets)/ yearly building & grounds maintenance/ coordinating seasonal operation dates & times with ACE

Aquatic Consultants Enterprises: Aquatic facility & grounds activity program development & management for the public and private sectors/ facilities rentals including associated management (scheduling, contracts, insurance certificates & instructor certifications)/ promotion and advertising/ aquatic training equipment purchase, maintenance & repair (lane ropes, starting blocks, backstroke flags, pace clocks and all swim team & swim lesson related participant equipment needs)/ capital fund development programming with the public and private sectors/ coordinating seasonal operation dates & times with the City

Cardinal Concessions: The same management description as was contracted this year with the addition of a tiered system of increased commission to seasonal operations based on increased total sales.

Columbus Pool Management: The same management description as was contracted this year with the agreement to pass on a portion of weather related closing savings to capital fund/ general season opening & closing procedures/ front desk operations

NOTE: This creates a cooperative arrangement between a government agency and private enterprises to provide the community with a more effective service while ensuring the City of Gahanna continued ownership rights and jurisdiction over business operations on city grounds.

Additional Income Development Concepts Provided By ACE, Inc:

Increased Usage Rental: ACE, Inc. to recruit more group rentals for local aquatics related sports teams, to expand the swimming lesson program, and secure rentals for instructional programming for other aquatic related activity

Event Parking Charges: We held 6 major days of swimming events this past summer and 2 days of smaller diving events yet did not charge for parking. With an average of 300 cars per day at the major events and 75 cars per day at the smaller events the potential to generate income at a parking rate of \$5 per vehicle per day would be \$7,500 for the major events and another \$750 for the smaller events for over \$8,000 gross in revenues.

Shelter Rentals: At a mere single rental a day per pool goal and \$50 per rental that would be \$100 per day, \$700 per week or \$7,000 for 10 weeks.

Senior Citizen Hours: Use HRP for Senior Citizen hours (7:15-8:45 p.m. M-F and 9:00-11:00 a.m. Saturdays & Sundays), events and activities

Business Days At The Pool: Most local businesses have a “kick-back” program for local groups in which a portion of a patron’s bill is donated back to the group. We could feature businesses each day at the pool handing out coupons for that day providing increased advertising, exposure & income for these businesses with the benefit of gaining their support and financial sponsorship as a result.

Aqua-Fests: Charge an admission fee (\$5-\$10 per participant) for Saturday morning AquaFests. Secure aquatic related businesses to provide free instruction in their disciplines during the 3 hour event to the community. Swimming lessons, diving lessons, synchronized swimming lessons, canoeing, kayaking, scuba, snorkeling, water polo, yoga, cross-fit and all could be offered.

Open Pool Days/Week-end: Open up your pools to ALL Gahanna residents free of charge one weekend to help expose residents to these facilities for potential membership increase.

Preventative Health Care Business Memberships: Develop hours that businesses can operate their own preventative health care programs within pool grounds (both, water and land activities) then sell the businesses a membership for these hours. Also grant the businesses' employees a 10-15% reduction on other activities offered as a result of this cooperative arrangement.

Citizens Action Group Fundraising Events: Winter "Swim Suit Runs", Food Truck Nights and other events.

Grant Proposals: Gahanna Parks & Rec Foundation, special interest grants (Autism Speaks, Nationwide's Summer Buddy Camps, USA Swimming's Make A Splash Program and such)

NOTE: These would be taken on by an aquatic director secured and subsidized by ACE, Inc. therefore allowing the City's Park & Recreation employees more time to focus on other aspects of their services.

Final Comment

This is a very simplified proposal so that the concept remains clear without being cluttered by details. If this concept is something City Council wishes to pursue then the process of establishing and finalizing the details can be initiated.

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APPENDIX D: MEETING MINUTE EXCERPTS

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Appendix D - Excerpt of Meeting Minutes

Monday, March 24, 2008

ISSUES - From Director of Parks & Recreation: Gahanna Swim Club

Collins said it is our policy to work with our local pools so they are open to citizens; they are in the Master Plan; the folks from the Gahanna Swim Club and Vinnie Tremante from the Parks Board are here tonight to talk about their offer to us. Skip Clegg, Pool Board Chairman, introduced pool members: Mike Flint, President of pool, Molly Dennison, Secretary, Chris Birnbrich, Vice President, Ken Manley, Treasurer, and Tim Merkle, Member of Board; we have survived for 50 years with a volunteer board operation; we operate at a profit after our mortgage and property tax is paid and we can continue; we are not begging for a bail out but presenting an opportunity for the city; we do not have enough money for the required capital improvements that our members deserve; our front pool is 30 years old; it is the only shallow part and if it goes out, we will have to close; we can't get a mortgage to fix it; the pool fits into the City's Master Plan and view of Creekside; the back pool is from 5 years ago and is considered the best in the city for hosting swim meets; our mortgage is \$630,000 and the appraised value of the property is 1.2 million dollars so this is a bargain; generates a profit if run properly and is a wise use of tax money; we are not interested in turning it into a city pool like Hunters Ridge; we still want a Board to run it like it has been and have it keep a family feeling; other cities like Bexley, Groveport, Grove City, Hillard, and Dublin around the 270 corridor have much better city pools; these places have excellent outdoor swim facilities; our pool requires a fraction of what these communities paid. Collins said this opportunity has been presented to our Parks Board. Tremante said our first question was how does it fit in the Master Plan; there is a specific section, Key Area 2, for programs with aquatics that speaks to organizing the pools into a city-wide cooperative agreement; this property is next to the Big Walnut Creek which is Gahanna's premiere natural resource; we questioned if this purchase would provide a financial burden to the parks; the pool generates over \$100,000 of revenue a year, so until we need to provide infrastructure, it would be self-sustaining; not taking money from the parks; conditions at the pool need improvement; rest rooms need upgraded as well as the front pool; by accepting this offer we are definitely improving the aquatic opportunities in this community; the Parks Board felt is a good idea and passed a recommendation to proceed with the purchase. Evers said we need to clarify what is on the table; do we want to assume the mortgage? Collins said the swim club is asking the city to take over the club and payment of the mortgage; one confusing piece is when we come in, we would operate this like a city pool but they don't want to lose their board's input or the family atmosphere; they want members to work on policies as to how the pool is run; we don't do those things; we operate as a business and would probably combine this with the Hunters Ridge Pool for uniform operation standards; we would consider a member advisory board.

Weber said so are we assuming a mortgage or what is the financial obligation. Isler said the mortgage has a balloon that will be due July 1; \$630,000 will have to be paid or refinanced; it would not make good sense for us to refinance if we take possession of the real property. Ewald said so the \$90,000 to \$100,000 is after the mortgage is paid off which is a big number.

Kneeland asked if we would have additional opportunity to expand or develop. Collins said it is a great piece of real estate; part of Creekside but a flood plain. McAlister said he would not mind considering this if the citizens pay for it. Collins said he did not understand the question. McAlister said no one in Gahanna is paying for this; the tax revenue is paying; the largest part of our tax is our citizens but we also get revenue City of Gahanna Page 4 Printed on 4/4/2008 **Finance Committee Meeting Minutes March 24, 2008** from those not living here who would not use this facility; how can an entity be in business this long and be in this trouble, what has happened? Clegg said competition has happened; New Albany, Groveport, Bexley and the YMCA have all recently built new facilities; the cost of living is such that we can't invest the returns; we can limp along; but if the front pool goes out, we can not fix it and we will close. Collins said with the costs of infrastructure for pool like this it is amazing they have made it this long; kept it going for 50 years; member-owned pools don't exist anymore as they can't afford to function; close to 2500 residents that use that pool which is a large section of our population using this and that values aquatics. Ewald said won't we be running into the same thing; keeping up with wear and tear is a concern; we have difficulty running a small pool as it has not been easy to manage; we need to look at the expenditures over time; is the City the best way to go? I agree the land is a bargain but management concern; Hunters Ridge Pool did not succeed for size to debt; the City faces the same issues of being difficult to generate revenue to meet operating costs. Merkle said you won't run into that problem because of the size of this pool; we have had events for 1,500 to 1,600 people; we have the parking lot and a large amount of space inside the fence so the City will find it easier to generate revenue here. Collins said we did not have that many difficulties running Hunters Ridge in the black; pools with no mortgage payments are usually still not money makers; they do take money for required maintenance whether private or public; we have not had problems running Hunters Ridge, but it is not a huge money maker; we just hope to stay in the black; pools are what a community provides for their citizens' improved quality of life. Ewald said if we are having financial issues with the smaller pool, what will happen with the larger one; we have roads we can't repair that need our money. Samuel asked if the current pool board will be involved with staff hiring. Collins said the staff and operation would be ours; this compares to a parent booster group; involved through activities; this pool has an excellent swim team which we struggled with at Hunters Ridge; this pool has people doing it already so we would leave that alone; but all employees would be ours under Mike Musser. Samuel said the pool board has done a heck of a job traditionally.

McGregor said outside of the front pool problems, what else needs to be done. Collins said an operating budget, and rest room improvements; some technical improvements to get them into our operating systems; we walked the facility and found no code violations. McGregor asked if they have money left over. Collins said they have a small amount of cash.

Evers said we have advisory boards for the soccer league where the City provides the infrastructure but we leave it to be run by the community organization; so I do not see this as a giant leap. Collins said we are still responsible for maintenance; they run the programs and the City owns the assets; exception here is we will staff and run; Headley and McCorkle programs we don't run.

Weber said the balloon mortgage payment due this July is a critical issue; will they have trouble refinancing? Collins said yes the balloon payment is due in July and their other option is to refinance; they can handle the balloon if they have to but it does put them in dire straights, especially if the front pool goes out; it would put them out of business. McAlister said it is a buy for someone, but why does the City have to be the one. Clegg said we can put it up for sale and that is an option.

Mayor said we intended to have the Pool Board present these details; in 3 weeks we can bring an RCA with the details and financials; then we can say yes the City is willing or no we are not; but we need to keep moving forward with this. Kneeland said if you have City of Gahanna Page 5 Printed on 4/4/2008 **Finance Committee Meeting Minutes March 24, 2008** more information, 3 weeks would do it; we could bring it back to

Committee of the Whole. Ewald said I support the concept run as a private enterprise; switching to the City rates is the variable. Kneeland said also we could see the business plan if that is available before going forward. Mayor we should consider this because of location; if we come back in 3 weeks, they have 2 weeks to hire and get it open; that is not sufficient time to get a staff on board; while they get additional information, we could do first reading; the financial end is not difficult; the Parks end is difficult and their season is here. Kneeland asked when we can see a package for aiding the decision as we are far from a signed ordinance. McAlister said a first reading is rushing it; you folks have been in talks for months and now bring us in; you need to plan a month or so for Council. Collins said you are right we did count backwards to allow time to gather all information; just couldn't get it done. Weber said because of time frames, it may be necessary for them to run it one more summer even if the City is buying it. Mayor said is there a liability issue. Weber said yes there are a lot of issues and that could be a concern if they wind up running the pool one more summer. Kneeland said we will need a transition period; this is not going to happen by May 1: it is not ready for first reading. Ewald said it sounds like they are in a position to hire staff to open while we keep moving forward. Evers said first reading is a no; ready to see package and discuss further. Kneeland said the people of Gahanna believe in that pool but I know they are losing favor in the economic world; we need time to make sure we have all the information; the next step is to get our information in 3 weeks; continue discussion and then take action. Recommendation:

Return to Committee of the Whole

Monday, April 14, 2008

ISSUES - Carried Over From Previous Committees: Gahanna Swim Club

Collins said at the last meeting we brought forth the agreement to purchase the Gahanna Swim Club; over the last 2 weeks we have compiled the numbers you were looking for; I attended the members' meeting where they authorized the board to enter into such an agreement; the Vice President and Treasurer of the Club are here for questions; the other critical issue that came up previously was the need to move forward quickly because of their swim season; we have learned since then that the Swim Club Board can file a 90 day extension on their mortgage so we would be able to close the deal at the end of pool season to be better prepared; the potential to move forward with this action at the end of pool season gives us a great opportunity to learn more about the facility. Kneeland said I see the City's and management's side of this; learning the operation from the facility's perspective is of great value for the potential purchase; but is it in our interest to work with them now or to not touch it until sold? Collins said our staff and the employees of the pool would meet once a week; we would get to know the operation, maintenance and facilities over the summer; a great learning opportunity. Kneeland said to clarify, a lot of work is necessary to properly put together a package and then to get it voted on; we haven't seen any numbers yet. Collins said I have sent out an RCA (Request for Council Action) in the amount of \$645,000 for the purchase price.

Mayor said the pool board needs to understand our intent; if they are getting an City of Gahanna Page 2 Printed on 4/21/2008 Committee of the Whole Meeting Minutes April 14, 2008 extension on their mortgage and we decide to take a different path after your due diligence, we can't let them know in September; it would be a courtesy to let them know if our plans are to proceed to buy it. Kneeland said we won't delay until September, but we are not in any position to look at a quick turn around as there is so much here to consider; for example, is there funding we can't do elsewhere because of this purchase. Collins said the RCA is only to purchase the pool; no operating budget yet; we have numbers from the past 2 years, and projections for the 2009 operating budget from the pool board.

Weber asked if the board has gone ahead and voted on extending the mortgage; I have a concern with timing and them being able to acquire it. Manley said we can do that; according to our bank it would take only 2 weeks and is an easy process; if we call in June should give us to October 1; we are going forward with business as usual. Weber said so they are ok with getting the extension while the City goes through the process.

McGregor asked if we can use the extra bond money we have. Mayor said yes, that makes sense.

Samuel asked if this price includes projected costs for fixing the front pool and rest rooms. Collins said the front pool is operative; it may fail tomorrow or last 10 years. McGregor said this pool would provide a nice service to residents. Collins said he is just asking for first reading so Council may ask questions; no waiver or emergency; do a first reading and then bring it back to committee in 2 weeks. Kneeland said he had another question on the numbers that came from the pool folks; not assuming a small amount of minor capital for this. Collins said that would be to get the pool systems like registration up to date. Kneeland said so the plan is to continue programs as they are today. Collins said it will be the same set up; could change eventually with items like membership at both pools; right now just stick to a one year plan.

Anderson asked about liability issues. Collins said we have insurance on our current pool and it is on the budget as an estimate.

McGregor asked why the property taxes go down. Isler said they will be eliminated after one year if we own it; first year we are still paying 1/2 of a year tax; sales tax applies only on concessions.

RECOMMENDATION: 1st Reading, Back to Committee

Monday, May 5, 2008

ORD-0101-2008 TO AUTHORIZE THE MAYOR TO ENTER INTO REAL ESTATE PURCHASE AGREEMENT WITH THE JEFFERSON LOCAL SCHOOL DISTRICT RECREATION COUNCIL FOR THE PURCHASE OF REAL PROPERTY LOCATED AT 148 PARKLAND DRIVE; TO SUPPLEMENTALLY APPROPRIATE \$645,000 THEREFOR

A motion was made by Vice President of Council Evers, seconded by Kneeland, that this matter be Amended by Substitution. The motion carried by the following vote: Yes 7

President of Council McGregor, Vice President of Council Evers, Kneeland, Ewald, Anderson, McAlister and Samuel

McAlister stated he was reluctant initially to support this legislation; spent \$2.5 million to add YMCA, now want us to purchase the swim club; we are in the dog park business, the skate park business, golf course business; we subsidized pool at YMCA; stuck our toe in swimming pool business with Hunters Ridge Pool; Collins has convinced me we need more swimming facilities; will support this; what I am concerned about, in the history of the swim club it was a totally volunteer run organization; volunteer board, volunteer labor, members who contributed money to keep it going; if this passes my fear is that the spirit might be lost; with City employees running the pool, parents may expect baby sitting, for City employees to run the swim teams and manage swimming events and so on and so on; there is a fine line between having a strong volunteer organization and having it hired out; we can't do that; for all of you in favor of us taking it over, you need to bear that in mind; be cognizant that this \$645,000 capital purchase may cost us way more; any expenditure on that pool to be made by City of Gahanna, you will

need to tack on 10% to 15% in labor costs; the law in this state on any capital expenditure is that we pay prevailing wage which is a payoff to the unions; if it would need a capital improvement now, you can pay the least possible price; by turning that over to the City we will have to abide by laws passed in the 30s; bear that in mind.

Kneeland stated he will be supporting; remember going to that pool in 1958 time frame; has changed a lot but hasn't; was run by a board of volunteers then and up to now; they have done a great job; we pride ourselves to do things like our sports programs, etc. with a great support of volunteers; understand the impact with the growth the City has encountered from 200 in the 1950s to almost 40,000 now; saw the e-mails of support; what I struggle with is that incrementally we have added operational expense costs and capital costs to our budget which were non-predictable; thing I would like to see at some point is that we have done a long-term facilities plan for these types of facilities; we have our long-term parks plan; begs for it because of the capital investment we will be making; some long-term facilities plan for the pools or similar facilities; could create some staffing problems that would exist down the road; wise for us to investigate a long-term facilities plan; will formalize that to the administration ask you to look into that; people we have talked to have all mentioned the front pool; if the pool goes bad in the front without a long-term plan how will we address; we can go fix it but do we have choices; wise for us to evaluate what those choices might be.

A motion was made by Vice President of Council Evers, seconded by Kneeland, that this matter be Adopted as Amended. The motion carried by the following vote: Yes 7

President of Council McGregor, Vice President of Council Evers, Kneeland, Ewald, Anderson, McAlister and Samuel

Monday, October 27, 2008

Transfer of Funds - Gahanna Swim Club

Collins said we are requesting an ordinance to transfer funds from the 4th of July account; 2 things have contributed to this; at the time we requested the supplemental for July 4th we talked of having additional funds to elevate the level of fireworks and performers by securing them early; we have done that and obtained rates at a savings; secondly after planning we have found issues at the Swim Club to be more than we accounted for originally; our request is to transfer the remaining funds from July 4th to the Swim Club for repairs; the repairs are for the rest rooms that have significant problems; a dramatic issue is the concrete at the shallow end of the pool that has to be resurfaced; sidewalks have to be repaired as a safety issue. Anderson said this is just a transfer of funds, nothing new. Collins said all the others are paid; it is in the 2009 budget. Ewald asked if the board was being maintained intact. Collins said as an organization, after all their invoices are in and paid and their funds have transferred to us, we can determine what their staff should do. Weber said they might want to disestablish themselves since they have no funds and no profit; they need to close their books. Collins said some members can join our board.

RECOMMENDATION: 1st Reading, no need to come back; 2nd Reading, Consent.

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APPENDIX E: NEWS CLIPPINGS

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City to operate pool this summer

Gahanna council agrees to pay \$130,000 to open Hunters Ridge Aquatics Center

by MIRIAM SEGALOFF
Enterprise Staff Writer

The city of Gahanna will open and operate the Hunters Ridge Aquatics Center this summer rather than turn the facility over to the YMCA of Central Ohio or let it sit idle.

City council will introduce legislation to provide about \$130,000 for the operation of the Harrow Boulevard recreation center at

its meeting next week.

In an informal directive Monday night, council gave Mayor Becky Stinchcomb and her staff its support for the funding and the go-ahead to begin marketing the pool and preparing for its opening in May.

The city took ownership of the financially troubled swim club late last year after council agreed to pay off about \$650,000 in outstanding debt owed by the then private pool's

board of trustees. In all, the city has invested approximately \$1-million in the facility.

While council as a whole consented to running the pool as a public facility — a break with long-standing city policy — several members balked at the action becoming a long-term solution.

"I don't want the city in the pool business," council member Nick Hogan said. "I can see us opening it up for one year but saying that

if we can't find a buyer by next year, it's closed."

Stinchcomb, however, was not willing to make that commitment.

"Whether we like it or not, we're in the pool business," Stinchcomb said. "We've got a \$1-million asset there. I can't support closing it now or ever. I think it's very important that we utilize the facility to the best of our ability."

City parks and recreation department deputy director Tony Collins said his department's plans are to run the pool as if there were a "for sale" sign in the front yard.

"We'd all like to think somebody is going to swoop in and buy the pool," Collins said. "I'm pretty confident that is not going to happen."

See **POOL**, page A2

POOL

Continued from page A1

Collins said keeping the pool open and profitable will make it easier to sell the property in the fall.

"I don't think Gahanna needs to be in the pool business," council member Mike O'Brien said. "I do think we need to open the pool and I am confident we can turn a profit. That will help us sell it."

Right now, Collins said, it is also difficult to sell the pool because the 2003 swimming season is so near. Most pools have already begun selling memberships and working on maintenance for the coming summer.

Ultimately, Collins said his hope is that either Gahanna Swim Club or the Foxboro pool will have the ability to purchase or operate the Hunters Ridge facility.

"That would benefit the community most," he said. "That way it's still a community operated pool ... and there are no competition issues. It's a dream situation."

Earlier this month the city had sought proposals from those interested in leasing or buying the pool in time to run it for the 2003 season. No offers were forthcoming.

However, the YMCA, which plans to open its new facility on Johnstown Road next fall, sent Stinchcomb an offer to run the facility if the city agreed to waive the \$24,000 annual lease fee being sought.

"We sat down and looked at the budget," YMCA president and chief executive officer John Bickley said. "We know we will lose money on that facility. We could not justify losing money and on top of that paying a rental fee for the facility."

According to Collins, approximately 100 memberships worth about \$20,000 have already been sold to the pool. However, only about \$13,000 in deposits had been col-

lected and that money has already been spent by the former pool management, Collins said.

Council was decidedly opposed to allowing the YMCA to operate the Hunters Ridge pool for free. One of the biggest objections was to the YMCA's plans to open the facility to anyone who purchases a YMCA membership. Doing so would tilt the scales unfairly in favor of the YMCA because of the other amenities the organization provides, council members said.

"I think that if the YMCA is permitted to run the Hunters Ridge pool without paying any rent or paying any of the debt, that they will clearly have an unfair advantage over our pool and Foxboro (Recreation and Park Association)," Gahanna Swim Club president H. Tim Merkle said. "I fully expect that a move like that will, if not this year, eventually harm us and eventually harm Foxboro."

Merkle said he would like to see the pool idled for a year to make sure all the options are thoroughly explored.

"Our concern throughout this is that this kind of decision isn't one that should be made in such a short time frame," Merkle said. "We're concerned that in the rush to get the pool open this summer, the city is going to make a bad decision."

Foxboro pool officials told council they agree with Merkle that the YMCA's management of the pool would be detrimental. However, Foxboro treasurer Brooke Brofford said, that is where their opinions diverge.

"We support opening the Hunters Ridge pool because it is a community pool and so are we," Brofford said. "We feel another pool is a benefit to the community, just as we are. We don't think the 'Y' should run the pool. They have great experience

running pools, but do they have experience serving Gahanna?"

The YMCA's Bickley, however, said his organization has planned an outdoor pool for Gahanna from the start because they see a need in the community.

"If there's an advantage, that's the advantage," Bickley said. "But that's going to happen anyway whether we take over that pool or build our own. We have a similar situation in many communities. The 'Y' in Liberty Township has an outdoor pool and a mile down the road there's a community pool. They exist very well together."

Despite the initial \$13,000 revenue setback, Collins said he is confident the pool can break even or generate a moderate profit this year.

"Our goal and our intent is to make sure this facility is self-supporting," Collins said. "With our track record at the golf course, I have no problem saying we will do that."

In a budget projection presented to council, Collins predicts the pool will generate a profit of about \$4,300 in 2003. That is a significant change from the more than \$71,400 loss the pool reported in 2002.

The biggest difference, Collins said, is that the debt on the pool is already paid off. In 2002, the pool paid a little more than \$74,000 toward its mortgage.

"It's a conservative number," Collins said. "We believe we can do it better than that, but we don't want to count our eggs before they hatch."

Despite Collins' confidence, Bickley and Merkle argue that the pool is certain to lose money this year.

"I think anyone who runs it will lose money on the operations," Bickley said. "We run a number of outdoor pools and pools are very difficult to make money running."
msegaloff@thisweeknews.com

Pool policy could change

2/13/03

City might run Hunters Ridge

By MIRIAM SEGALOFF
Enterprise Staff Writer

A long-standing policy against city-run swimming pools might be reversed in order to get the Hunters Ridge Aquatic Center open this summer.

Gahanna City Council had sought bids from those interested in buying or leasing the Harrow Drive facility. However, the Feb. 7 deadline for proposals passed without a single interested party coming forward.

"Under the circumstances, I'm going to recommend we run it," Gahanna Parks and Recreation Director Raleigh Mitchell told city council members Monday night.



The city took ownership of the financially troubled swim club late last year after city council agreed to pay off about \$650,000 in outstanding debt owed by the then private pool's board of trustees.

Mayor Becky Stinchcomb has said on a number of occasions that she is committed to seeing the pool opened in time for the 2003 summer season. City council has, so far, supported this position.

"It's a \$1-million asset and that asset needs to perform," Stinchcomb said when the request for proposals was approved in January. "Having it sit empty does not serve the community."

Mitchell said he is confident that he and his staff have the experience and skills to operate the facility at a profit.

He said he anticipates that budget and operations plans for the facility will be complete in time for council's next committee of the whole meeting on Feb. 24.

When the city sought a private operator it proposed that the operator pay the city a \$24,000 annual lease. Mitchell said he think

POOL

Continued from page A1

that by operating the pool, the city will be able to make an annual profit equaling that amount.

"I'm not surprised that there wasn't anyone wanting to buy it," Mitchell said. "That's a pretty big venture for someone, or even another pool, to take on. In the long run, I think for the city's benefit we're probably doing the right thing by running it ourselves."

Representatives from Gahanna's two other private swim centers, the Gahanna Swim Club and the Hunters Pool, have argued that it would be unfair for the city to go into the swimming pool business.

In a letter to the Rocky Fork Enterprise, Gahanna Swim Club president H. Tim Merkle wrote that the city's operation of a swimming pool should be carefully studied.

"We are concerned that a short term solution selected by the city now, not only may jeopardize the continued existence of Hunters Ridge Pool, but also may harm the operations of the other existing com-

munity pools, and in the end, they undermine the recreational swimming options available to the community as a whole," Merkle wrote. "Additionally, we wish to see the proper and productive use of taxpayer funds."

For the full text of Merkle's letter, please see page A4 of this issue of the Rocky Fork Enterprise.

Part of the city's request for proposals to manage the pool was the stipulation that a rate structure be established that does not undercut the other private swim clubs in Gahanna.

Additionally, Mitchell said he hopes that by joining the pool itself, the city can create a great deal of goodwill among those who use all three facilities.

"There are two phases here," Mitchell said. "One is there's been a lack of confidence in the community that the pool will open. Our taking it over will alleviate that."

"The other is that I think we can convince the other two pools we won't hurt them and that we'll stick together."

- Spoke w/ Reporter - N. Del. about topic GN 1/30/08

Two good years leave pool, golf course in the black

By IAN PORTER

Suburban News Publications

In only two years, Gahanna's Hunters Ridge pool went from swimming in red ink to ending the year in the black.

According to recently released numbers from the Gahanna Parks and Recreation Department, the pool went from a \$45,000 deficit in 2005 to a \$3,400 surplus in 2007.

In addition, the Gahanna Golf Course, which has run at a profit for a number of years, ended 2007 with a \$74,000 surplus — more than double the profit it made just a year earlier.

"It was a great summer for outdoor activities at the pool and golf course," recreation Superintendent Mike Musser said. "From the recreation department's side, it is exciting."

"(The numbers) show that people are using the recreational opportunities in the city," he said. "It's great that people are getting out and being active."

The pool and golf course represent what Musser called the "cost centers" for the Parks and Recreation Department.

The fact they are now running at a surplus means the money that would have been spent on those facilities can now be used for other purposes, said city Finance Director Jerry Isler.

"They did a great job to be able to run (the pool) at a profit," he said. "We are hoping that will continue."

Still, Isler warned that bad weather at the beginning of this summer could reverse the profitable trend.

"It was a great summer for outdoor activities at the pool and golf course. From the recreation department's side, it is exciting."

-Mike Musser
recreation superintendent

"If the weather isn't good, people aren't going to buy memberships to the pool."

Among the overall 25 percent increase in pool revenue, a significant portion of that increase came from a jump in pool memberships, which went from \$47,500 in 2006 to \$62,500 in 2007.

The golf course saw a 13 percent increase in revenue gained from greens fees — from \$130,600 in 2006 to \$147,100 in 2007 — which can act as a barometer for patronage.

On the other hand, expenditures, excluding capital improvements, for the pool and golf course actually decreased slightly.

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Pool expenditures decreased from \$107,200 in 2006 to \$106,200 in 2007, while golf course expenditures dropped from \$237,200 to \$223,900.

The numbers represent only the annual operating costs for each facility and do not include capital improvements, Musser said.

Operating costs pay for daily operations including wages for employees and contracts for services by private firms, among other things.

Capital improvements include facility projects, and are costs that can be amortized, or financed over a number of years. Examples include painting the swimming pool and replacing signs on the golf course.

Gahanna Swim Club asks city to take over ownership

By IAN PORTER

Suburban News Publications

After more than a year of discussions between the Gahanna Swim Club's board of directors and officials from Gahanna's Parks and Recreation Department, the city may soon purchase the aquatic center.

Skip Cleg, a board member for Gahanna Swim Club, proposed the idea that the city purchase the aquatic center to City Council at council's finance committee meeting Monday, March 24.

Cleg said competition from Gahanna's Hunter Ridge pool as well as neighboring cities' pools has undercut their profit margins, creating a bleak financial situation for the 50-year-old facility at 148 Parkland Drive

"We have generated a profit for a number of years," he said. "But we don't have enough money to invest in capital improve-

"This is a great piece of real estate in terms of the parks and recreation development planning ..."

-Tony Collins

Gahanna Parks and Recreation director

ments in our pool that our members deserve and expect."

"Our front pool is 30 years old and if it would go out, because of a leak or structural problem, we would have to close down," he said.

Cleg said he wanted to keep the board of directors of the swim club intact so that it could act in an advisory capacity for the city.

Parks and Recreation Director Tony Collins concurred with Cleg, saying the board knew the facility and its members best and could do the best job with the facility's programming activities.

Collins also said he hopes the swim advisory board could oversee the programming for Hunters Ridge pool as well.

The swim club has an outstanding mortgage balance of about \$630,000 and, if the city were to purchase the property, it would need to pay the balance in full by July 1, Finance Director Jerry Isler said.

"It would have to be paid off or refinanced (by July 1)," Isler said. "It would not make sense to refinance at (current) interest rates."

Collins said he thought purchasing the property was a smart move for connecting the city's community gathering places.

"This is a great piece of real estate in terms of the parks and recreation development planning for two reasons: go north to the Creekside project, it becomes part of the Creekside experience; the other is go south ... to the southwest flood plain area" where there are plans for a park as well as a connection point for the Big Walnut trail, Collins said.

Still, Collins admitted, generally speaking, aquatic centers are never big money-makers for private organizations or public entities like municipalities, because the up-keep costs are high.

Council members agreed they were willing to consider purchasing the facility, though they needed more information on its financial situation as well as possible capital improvement needs it might have.

Council will continue discussions at its next committee meetings Monday, April 14 at the Municipal Building, 180 S. Hamilton Rd.

City asked to acquire Gahanna Swim Club

Gahanna would assume \$630K mortgage; members would stay involved with programming

By TARA STUBBS-FIGURSKI
Enterprise Staff Writer

Representatives from the Gahanna Swim Club on Monday asked Gahanna City Council's finance committee to assume responsibility of the pool.

Their request included a provision: They still want pool members to be involved in programming.

Committee members said they needed more information before they could approve the plan.

"We've operated and survived for 50 years with a volunteer board," said Skip Clegg, representing the club. "Those board members for 50 years have done an outstanding job."

Clegg said the pool has operated with a profit for the past several years, even with a \$600,000-plus mortgage and \$19,000 a year in property taxes.

"We can continue to operate the pool the way we are," Clegg said. "We think we have an opportunity for the city and members of the pool to merge goals."

Clegg said the pool's capital improvement fund is insufficient to operate the pool the way members deserve and respect. He said the front pool is 30 years old. If it were in need of costly repairs, the facility would be closed because of a lack of capital.

"It is the only pool with shallow water for little kids and moms to swim in," Clegg said.

The Gahanna Swim Club would be willing to sell the pool to the city for the \$630,000 mortgage, and the city would be getting the property for half of its appraised

value, Clegg said.

In 2006, the pool generated a \$24,192 profit, according to recreation supervisor Mike Musser.

The city's parks and recreation board approves of the plan. Vice chairman Vincent Tremante said the purchase fits into the parks master plan in several categories. For instance, Tremante said, it expands aquatic programming and extends the city's trail system.

"The property is part of the Big Walnut trail we are working to complete," he said.

"It is right next to Big Walnut Creek, so there is opportunity to do enhancement there."

Tremante said the pool essentially is self-sustaining and would not drain money from other programs.

Parks director Tony Collins said the parks department has been working on a plan to take over the Gahanna Swim Club for the past several months.

He said when the city took over the

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Hunters Ridge swimming pool lost a lot of the community component, and Gahanna Swim Club members want to maintain a community feel.

Members also want to stay active in programming.

"We will run the business of the pool — staff, operations, maintenance," Collins said.

City finance director Jerry Isler said the pool has a \$630,000 mortgage that would have to be paid off or refinanced in July.

Council member John McAlister said he has a problem asking taxpayers to pay for the purchase.

"We are taxing people's incomes who don't live in the city, who go home at night... and buying a swimming pool with it," he said.

Isler said the city receives its largest portion of income from residents.

Collins said given the cost of infrastructure on swimming pools across the nation, he is surprised the swim club was able to remain independent for as long as it has. He said 2,500 residents use the facility.

Council member Shane Ewald said he was concerned about running a large pool when the city had problems running Hunters Ridge.

Collins said running Hunters Ridge hasn't resulted in many problems. He said the pool operated with a positive balance last year but aquatics facilities are not major money makers.

Council member David Samuel asked if the swim club would be involved with hiring and programming.

Collins said staff and operations would be the city's responsibility, but the pool would be run similar to organizations such as the Gahanna Soccer Association, using city facilities to operate their league.

Council member Nancy McGregor expressed concerns about immediate investment.

Collins said that for the first few years, the pool would require a small amount of capital improvement.

Mayor Becky Stinchcomb said she would like to come back with a more detailed financial analysis in three weeks for council's committee of the whole.

She said time is of the essence

and swim club members wanted some direction from council about whether an agreement is possible.

"I believe this is something the city should do," she said.

Isler reiterated that timing is important. He said if council members start the legislative process April 4, the city would have two weeks to hire everyone and get the pool open.

McGregor said city staff knew about plans to take over the pool for months and should have shared those plans earlier.

Collins said city staff wanted to bring the plans earlier but didn't have enough information.

City attorney Tom Weber suggested a transitional period in which the swim club continues to operate the pool while council members continue to evaluate information.

Council member Tom Kneeland said he doesn't believe the legislation is ready for a first reading April 7.

Councilman Tom Evers said he had no problem proceeding with the concept but couldn't do a first reading without any financial information.

City Council committees look at Swim Club finances

■ *Gahanna may purchase and take over operation of the private outdoor swimming facility.*

By IAN PORTER

Suburban News Publications

The city of Gahanna may be one step closer to purchasing the Gahanna Swim Club.

At Gahanna City Council's committee meetings Monday, April 14, Parks and Recreation Director Tony Collins provided council members with a breakdown of the swim club's financial statistics, including its 2006 and 2007 expenditures and revenue, and projected expenditures and revenue for 2009.

The proposed city purchase of the private Swim Club, 148 Parkland Drive, first came to council at its March 24 committee meetings, proposed by the ownership of the club. However council members asked to see a financial analysis of the outdoor swimming facility before they moved forward with the purchase.

At a special member meeting April 9, Swim Club members voted in favor of the sale to the city.

Swim Club administrators want the city to purchase the facility because they are unable to complete needed capital improvements due to a lack of funds beyond those paying for operating expenses, said Skip Clegg, Swim Club board chairman.

At the March 24 council meeting, Clegg and Collins encouraged council to move quickly with the purchase because the Swim Club administrators are approaching a July 1 deadline to either pay off their mortgage or refinance.

At this week's meeting, Swim Club representatives said they recently discovered they can file a 90-day extension on the mortgage's balloon payment, pushing back the deadline on whether to refinance to Oct. 1. Though they have not filed the extension yet, the representatives said it was a relatively easy process.

The initial purchase of the Swim Club would cost the city \$645,000, said Collins. City Finance Director Jerry Isler has said the city would buy the Swim Club outright, rather than take out a loan, because of high interest rates.

The city may pay for the purchase with bond money that was recently freed up from an \$11.5 million bond package the city passed last year, said Mayor Becky Stinch-

comb.

Earlier this year, Finance Department officials discovered they cannot finance \$1.35 million of the city's planned broadband infrastructure project with the bond money, and instead had to allocate general fund money to pay for that project.

Since the discovery, city officials have been looking for new projects on which to spend the bond money that would match the 20-year life of the bond. The Swim Club would meet that criteria, Isler said.

In addition to the initial \$645,000 purchase price, the city would take over the daily operations of the Swim Club.

According to budget numbers provided to council, the club operated at a \$5,437 deficit in 2007. Despite those numbers, the city projects that the club will make a net \$36,500 in 2009.

Council will continue to discuss the purchase of the Swim Club at its next committee meetings, set for April 28 at City Hall, 200 S. Hamilton Road.

Gahanna adds Swim Club to parks and recreation facilities

■ City Council approved the purchase for \$645,000 and the city will take over operation of the outdoor pool on Parkland Drive in 2009.

By IAN PORTER
Suburban News Publications

The city of Gahanna is now the proud new owner of the Gahanna Swim Club. After a month of discussions by City Council members that focused on the fiscal prudence of purchasing the swim club as

well as the strategic location of the club in relation to other parks and recreation facilities, Council voted 7-0 in favor of the purchase at its meeting Monday, May 5.

The city will take over operation of the pool and its grounds at 148 Parkland Drive in 2009, with it remaining under the direction of the Swim Club board of directors this summer season.

It then will become part of the city's Parks and Recreation Department facilities, joining the Hunters Ridge Pool as a city-operated outdoor pool. The Swim Club board will remain involved in operations in an advisory capacity.

The city will spend \$645,000 to purchase

the facility, though it may use part of \$1.35 million of bond money that was recently freed up from a \$11.5 million bond package that council passed a year ago.

The bond money was supposed to pay for part of the city's broadband infrastructure project, including the new citywide Wi-Fi in the works, but finance department officials discovered that it was illegal to spend the money on such a project. The final decision on how the \$1.35 million will be spent has yet to be made.

Gahanna Swim Club board members proposed selling the facility to the city in mid-March. Since that time, council members have had time to review the financial situa-

tion of the swim club and to discuss the financial impact on the city of purchasing the facility.

Council's discussions centered around how much operating the swim club may cut into an already tight city operating budget, especially if the swim club's aging front pool were to go out of service.

Despite voting for the purchase on Monday, City Councilman John McAlister had said in the past he thought it was unwise for the city to bail out the swim club. He said the city's investment in the Hunters Ridge swimming pool may have increased compe-

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tion for the Gahanna Swim Club, which ultimately put the swim club in a tenuous financial situation.

Still, McAlister said he voted for the measure because Parks and Recreation Director Tony Collins convinced him that the swim facility was an important part of the city's recreation facilities.

In addition to the importance of the swim club to Gahanna residents, proponents of the purchase said the swim club was strategically located in relation to other city parkland. They said purchasing the facility allowed the city to increase connectivity between adjacent parkland.

Proponents also said the city was purchasing a piece of property well under its current value. According to swim club board members, the pool was appraised at more than \$1 million around five years ago and its value probably increased since then. Still, they said the aging front pool of the swim club could go out at any time, resulting in costly repairs.

During the week leading up to the vote, council members said they were flooded with email from Gahanna residents who supported the purchase of the swim club.

Gahanna resident Kathleen Meyer spoke at the council meeting just before the vote, saying she supported the purchase.

"My family and I have been members for several years now," she said. "I am in favor of the city purchasing the pool because I feel in order for the necessary upgrades to take place, we need the city to take over and make that happen.

"There are capital improvements, especially in the front end of the pool, that most likely need to take place in order for Gahanna Swim Club to remain in existence," she said.



SNP photo by Jeffrey Konczal

The Gahanna Swim Club at 148 Parkland Drive will operate for one more season under private management, before becoming part of the Gahanna Parks and Recreation system in 2009.

City may offer all-access pool membership next summer

■ *If Gahanna purchases the swim club, as planned, it may offer memberships at both city pools to allow families to 'pool hop,' Parks and Rec Director Tony Collins says.*

By IAN PORTER

Suburban News Publications

When the city of Gahanna begins operating the Gahanna Swim Club in the summer of 2009, residents can look forward to big changes.

An all-access pool membership would allow individuals and families to use both the new swim club and the city's Hunters Ridge swimming pool.

Gahanna City Council took the next step toward ownership of the Gahanna Swim Club, 148 Parkland Dr., when it recently passed an ordinance that authorized the mayor to buy the swim club for \$645,000. The purchase will be finalized in late summer, officials said.

Despite the impending change in ownership, the Gahanna Swim Club will be operated this pool season by the club's board of directors and staff.

After the city takes over the reigns of the swim club next year, the club's current board of directors will remain intact to act as an advisory board on swim club operations.

Parks and Recreation Director Tony Collins said he thought bringing a second swimming facility under city ownership would increase swimming opportunities for

Gahanna residents.

For one, the proposed all-access pool membership the city plans to unveil for the 2009 swimming season would allow individuals and families to pay one price to attend both pools, though the price has not been set, Collins said.

Families looking for a change of pace could pool hop rather than swim at the same pool all summer, he said.

"Personally - my family - we live in a community with two pools ... my kids like to go from pool to pool," Collins said.

And if the swim team hosts a competitive swim meet at the Gahanna Swim Club one day, residents would not be completely shut out of a swimming facility as they could go to Hunters Ridge, he said.

Current prices for each facility are comparable. The Gahanna Swim Club offers individual seasonal memberships for \$200 and family seasonal memberships for \$299. Hunters Ridge pool offers individual seasonal memberships for \$180 and family seasonal memberships for \$290.

In addition to the proposed all-access membership, Collins said pool memberships rates will be standardized for both facilities when the city takes over operations.

Addressing concerns about whether one pool would attract more swimmers than the other, Collins said each pool has its own strengths and weaknesses and will attract different customers.

For example, Hunters Ridge might attract mothers with toddlers, because it has a shallower pool for them to play in. On the other

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hand, Gahanna Swim Club might attract adults who like to swim laps since it has an Olympic-size swimming pool, he said.

"I don't think you can say one pool is better than the other one," he said. "They each have a market that they serve well."

Despite the inevitable changes that come with new ownership, Collins hastens to add that the city will strive to keep the community atmosphere at the Gahanna Swim Club - something that has kept residents coming back throughout its more than 50 years in existence, he said.